



**OneCare Vermont Accountable Care Organization, LLC  
Board of Managers Meeting  
June 16, 2020**

**Minutes**

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on June 16, 2020.

I. Call to Order

Board Chair John Brumsted, M.D., called the meeting to order at 4:34 p.m.

II. Consent Agenda Items

A Motion to Approve the Consent Agenda Items with the correction to the May 19, 2020 Board of Managers Minutes that Votes 3, 4, 5, and 6 be marked “Approved by supermajority” was made by T. Dee, seconded by Dr. S. Leffler and approved by a unanimous, supermajority vote.

III. Governance

The Nominating Committee recommended reappointment of the following Board Members: Toby Sadkin, MD, Independent Physicians for an additional three year term, retroactive to March 1, 2020; Pam Parsons, FQHCs for an additional one year term, to begin on July 1, 2020; Coleen Kohaut, Skilled Nursing Facilities for an additional three year term to begin on August 1, 2020; and John Sayles, Commercially Insured Consumer, for an additional three year term to begin on November 1, 2020.

Chair Brumsted described the significant qualifications of the candidates and offered an opportunity for discussion. The Board discussed the importance of having knowledgeable Board Members in this time of change and uncertainty in light of the pandemic and timing with the All Payer Model implementation.

A Motion to Approve Reappointments was made by T. Keating, seconded by M. Costa and approved by a supermajority vote. Toby Sadkin, MD recused herself from the vote her seat; Pam Parsons recused herself from the vote on her seat, Coleen Kohaut recused herself from the vote on her seat; and John Sayles recused himself from the vote on his seat.

#### IV. Public Affairs Update

Vicki Loner, Chief Executive Officer, noted that there is a renewed interest in payment stability and value-based care due to the pandemic. Ms. Loner was recently interviewed by WCAX about payment reform in Vermont. An opportunity for discussion was offered.

#### V. OneCare Policies

Sara Barry, Chief Operating Officer, provided a summary of policy revisions that require approval from the Board. She addressed the Community Care Coordination program and Payment mechanisms as defined in the policies. The policies separate the Community Care Coordination program itself from the mechanism by which payment is made.

Policy 02-04 "Community Care Coordination Program" is new for Program Year 2021 and provides a high level description of the Community Care Coordination program. Policy 04-16 "Community Care Coordination Payments" was revised for Program year 2021 to be simplified and to support operationalization of the payments. The payment policy now includes a cap for payments out to the network that will be set by the Board in the annual budget process. It also includes a simplified payment structure for any organization brand new to OneCare that is eligible for care coordination payments.

A Motion to Approve the Resolution Adopting Policies with a correction on page 4 of 02-04 "Community Care Coordination Program" from "multidisciplinary" to "interdisciplinary" was made by Dr. S. Leffler, seconded by B. Davis and approved by a unanimous, supermajority vote.

#### VI. Financial Management Resolution and Policies

Tom Borys, Sr. Director of ACO Finance and Payment Reform provided a summary of the Financial Management Resolution and a revised Disbursement Authority Policy. Policy 04-06 "Disbursement Authority" defines what authority is needed to make expenditures.

A Motion to Approve the Financial Management Resolution and 04-06 Disbursement Authority policy was made by Dr. T. Keating, seconded by J. Sayles and approved by a unanimous, supermajority vote.

#### VII. 2019 Medicaid and BCBSVT QHP Quality Measure Performance

Sara Barry introduced Tyler Gauthier, Director of Value Based Care to present on quality performance. Mr. Gauthier shared results of the 2019 Vermont Medicaid Next Generation (VMNG) and Blue Cross Blue Shield of Vermont Qualified Health Plan (BCBS QHP) quality measures for 2019. For VMNG, the network earned an overall score of 95%. Performance was recognized through comparison to national benchmarks as well as demonstration of statistically significant improvement. As a result, OneCare will distribute 1.9% of the 2.0% withheld in the Value Based Incentive Fund. The remaining 0.1%, will be equally distributed between OneCare and Medicaid. Mr. Gauthier reported that for BCBS QHP, the overall score

was 69.4%, which is attributed, in part, to a change in the 2019 calculation of points that can be awarded for quality. Mr. Gauthier explained that using the 2018 points structure, the score would have remained the same in 2019 as it was in 2018 (i.e. 86.12%). For BCBS QHP, the number of patients is very small which may create instability in the measures. He noted that the Self-Funded/ASO population will be sampled separately in 2020. For BCBS QHP, the unearned portion of the VBIF will remain at OneCare for reinvestment in population health programs. The final scorecard for Medicare is expected in August. The Board discussed the quality measure results, the impact of small denominators, and opportunity for future improvement.

#### VIII. Telehealth Survey Results

Dr. Norm Ward, Chief Medical Officer, presented the results of the telehealth survey conducted at the request of the Population Health Strategy Committee. There were 325 respondents across primary care and specialties, respondents included clinicians and administrators, and half of all respondents were from the Burlington Health Service Area. The survey found that the use of telehealth services dramatically increased due to the public health emergency. Respondents planned to use telehealth most frequently for chronic disease management, medication management, non-urgent acute visits, behavioral health, and screening services. Half of respondents were interested in telehealth connectivity equipment packages and 82% of respondents support continued reimbursement for telephone only visits for those unable to engage in video conferencing. Telehealth is of particular use to patients living in remote areas. Some providers observed that the no-show rate for appointments was reduced using telehealth technology. VPQHC, BiState Association for Primary Care, Blueprint and QIN-QIO support the ongoing use of telehealth services and organizations are collaborating to support these efforts and with payers and CMS to continue beneficial payment rates. The Board discussed the presentation and how to support telehealth services and opportunities for continued work with collaborators.

#### IX. Public Comment

There were no members of the public in attendance.

#### X. Executive Session

Motion to move to Executive Session was made by Dr. S. Leffler, seconded by S. LeBlanc and was approved a unanimous, supermajority vote.

#### XI. Voting

1. Executive Session Consent Agenda Items – **Approved**
2. Resolution Adopting OneCare Policies 07-02 Compliance; 07-07 Code of Conduct; and 07-08 Compliance Communication, Reporting and Investigation – **Approved by a supermajority**
3. Resolution to Enter into Agreement with DVHA for DSR Funding Amending the VMNG Program Agreement – **Approved by a supermajority**

4. Resolution to Amend 2020 BCBS QHP Program Agreement – **Approved by a supermajority**
5. Resolution Adopting Population Health Management Variable Payment Program for Performance Year 2021 – **Approved by a supermajority, 16 in favor and 3 opposed. Those opposed: Dr. J. Haddock, S. Lowell, and Dr. T. Sadkin.**
6. Resolution to Execute a Business Associate Agreement with PwC as Presented by Management – **Approved by a supermajority**
7. Resolution Adopting Revised 2020 Budget – **Approved by a supermajority**

XII. Adjourn

Upon a Motion made by Dr. J. Perras and seconded, the meeting adjourned at 6:54 p.m.

**Attendance:**

OneCare Board Members

- |   |   |   |
|---|---|---|
| <input checked="" type="checkbox"/> Dan Bennett       | <input checked="" type="checkbox"/> Joe Haddock, MD   | <input checked="" type="checkbox"/> Sierra Lowell     |
| <input checked="" type="checkbox"/> John Brumsted, MD | <input checked="" type="checkbox"/> Tomasz Jankowski  | <input checked="" type="checkbox"/> Pamela Parsons    |
| <input checked="" type="checkbox"/> Michael Costa     | <input checked="" type="checkbox"/> Coleen Kohaut     | <input checked="" type="checkbox"/> Joseph Perras, MD |
| <input checked="" type="checkbox"/> Betsy Davis       | <input checked="" type="checkbox"/> Sally Kraft, MD   | <input checked="" type="checkbox"/> Judy Peterson     |
| <input checked="" type="checkbox"/> Tom Dee           | <input checked="" type="checkbox"/> Todd Keating      | <input checked="" type="checkbox"/> Toby Sadkin, MD   |
| <input checked="" type="checkbox"/> Claudio Fort      | <input checked="" type="checkbox"/> Steve LeBlanc     | <input checked="" type="checkbox"/> John Sayles       |
| <input type="checkbox"/> Steve Gordon                 | <input checked="" type="checkbox"/> Steve Leffler, MD |   |

OneCare Risk Strategy Committee

- |  |  |                                     |
|--|--|-------------------------------------|
| <input type="checkbox"/> Jeffrey Haddock, MD | <input checked="" type="checkbox"/> Brian Nall   | <input type="checkbox"/> Joe Woodin |
| <input type="checkbox"/> Anna Noonan         | <input checked="" type="checkbox"/> Shawn Tester |                                     |

OneCare Leadership and Staff

- |  |   |   |
|--|---|---|
| <input checked="" type="checkbox"/> Vicki Loner  | <input checked="" type="checkbox"/> Norm Ward, MD   | <input checked="" type="checkbox"/> Linda Cohen, Esq. |
| <input checked="" type="checkbox"/> Sara Barry   | <input checked="" type="checkbox"/> Susan Shane, MD | <input checked="" type="checkbox"/> Tyler Gauthier    |
| <input checked="" type="checkbox"/> Greg Daniels | <input checked="" type="checkbox"/> Amy Bodette     | <input checked="" type="checkbox"/> Spenser Wepler    |
| <input checked="" type="checkbox"/> Tom Borys    | <input checked="" type="checkbox"/> Martita Giard   | <input checked="" type="checkbox"/> Ginger Irish      |
| <input checked="" type="checkbox"/> Lucie Garand |   |   |