



**OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
November 17, 2020**

Minutes

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on November 17, 2020.

I. Call to Order and Board Announcements

Board Chair John Brumsted, M.D., called the meeting to order at 4:32 p.m.

II. Welcome Members of the Public

Dr. Brumsted welcomed a member of the public in attendance, Sarah Tewksbury from the Green Mountain Care Board.

III. Consent Agenda Items

The Board reviewed Consent Agenda Items including: (1) Draft of OneCare Public Session Minutes October 20, 2020; (2) Board Committee Reports November 2020; (3) CMO Corner November 2020; and (4) Public Affairs Report November 2020. An opportunity for discussion was offered.

A Motion to Approve the Consent Agenda Items was made by B. Davis, seconded by Dr. S. Leffler and approved by a unanimous vote.

IV. CEO Strategy Discussion

Vicki Loner, Chief Executive Officer, shared that OneCare’s 501(c)(3) application has been submitted to the IRS and that Vermont Agency of Human Services (AHS) Secretary Mike Smith sent a letter of support, which is included in Board materials along with a high-level overview of the application. If the IRS approves OneCare’s application, OneCare will be the first ACO that is an LLC to be approved by the IRS to become a 501(c)(3).

Ms. Loner described Green Mountain Care Board (GMCB) hearings regarding planned adjustments to the Accountable Care Organization's (ACO) 2020 Medicare trend due to the pandemic. The actual letter from GMCB to the Center for Medicare and Medicaid Innovation (CMMI) can be found in Board materials. The adjustment to the trend rate will use three months of claims run-out after the end of Program Year 2020. Unique to Vermont's All-Payer Model, OneCare will have spent \$8.4 million in Medicare advanced shared savings to fund the Blueprint and Support and Services at Home (SASH) prior to the trend being set. This was addressed in the aforementioned letter. Management has requested and understands that CMMI is amenable to allowing the ACO additional time to evaluate the Program Year 2021 trend rate due to the adjusted timeframe for the 2020 trend rate adjustment.

V. Governance

Board Chair Dr. Brumsted described that the Executive Committee functions as the Nominating Committee for OneCare and explained that UVM Medical Center wants to strengthen the connection between the faculty medical practice and OneCare as well as to allow Dr. Stephen Leffler time to focus on his work at UVMHC. Dr. Bob Pierattini, longstanding Chair of Psychiatry and a leader for faculty medical practice, will assume Dr. Leffler's place as the UVMHC representative on the OneCare Board of Managers. Dr. Leffler was nominated to serve as the UVMHC representative on the Risk Strategy Committee. An opportunity for discussion was offered.

A Motion to Approve the Resolution Adopting Dr. Leffler as a member of the Risk Strategy Committee was made by S. LeBlanc, seconded by J. Sayles and approved by a unanimous vote.

VI. SASH Mental Health Pilot for 2021

Dr. Norman Ward, Chief Medical Officer, shared that the Population Health Strategy Committee received a presentation from SASH/Howard Center about the Burlington Health Service Area (HSA) pilot deploying a mental health clinician in two congregate housing sites. Details of the pilot and its goals can be found in the Board materials. There are very positive results from the pilot including improved access to mental health care, reduced waiting time for mental health support and reduced ED utilization. The Population Health Strategy Committee recommended approving the extension of this pilot through 2021 through unused innovation funding that recently became available due to the discontinuation of a local community project in the St. Albans HSA. Dr. Sally Kraft, Interim Chair of the Population Health Strategy Committee, shared that the SASH presentation was impressive and that she would like to see the model be disseminated further. An opportunity for discussion was offered.

A Motion to Approve the Resolution Adopting Reallocation of 2020 Innovation Funds for SASH Mental Health Pilot for 2021 was made by J. Sayles, seconded by T. Keating and approved by a unanimous vote.

VII. Brattleboro Health Service Area (HSA) Spotlight

Steve Gordon, President and Chief Executive Officer of Brattleboro Memorial Hospital and Eilidh Pederson, Chief Operating Officer and Vice President of Population Health of Brattleboro Memorial Hospital (BMH), presented their process and outcomes as an ACO participant. Ms. Pederson shared that BMH values aligned with OneCare values and by joining the ACO in 2013, BMH has been able to provide a full range of services through their community health team including services that are not typically provided through a community health team. BMH has engaged the community, hospital leadership, and their legislative delegation. The BMH steering committee serves as advisory council and decision makers and reviews quality and financial metric at its quarterly meetings. OneCare's full complement of data is a big advantage to participating in the ACO and provides BMH data that is not accessed easily through their EMR. The data serves to inform interventions that BMH has launched to improve patient care, including a colorectal cancer screening task force. OneCare funded BMH's cardiac wellness "prehab" program for patients showing signs and symptoms of having a heart attack which has shown success and BMH piloted the SNF waiver program through its post-acute care facility, which allows patients be transferred to a SNF without a required three day inpatient hospital stay prior to transfer, improving care and removing the cost of the required hospital stay. The Board discussed the cardiac "prehab" program and the OneCare Innovation Fund grant used as seed money for the program because insurance companies do not currently cover cardiac "prehab" services. BMH would like to make the program self-sustaining, and value-based payments make programs like this possible. The Board thanked Ms. Pederson and Mr. Gordon for their work and engagement with the community and legislature and complimented OneCare on its collaboration and culture.

VIII. Self-Management Programs

Marissa Parisi, Executive Director of OneCare's RiseVT and Cathy Vogel, Self-Management Program Manager, presented the OneCare/RiseVT self-management program launch planned for January of 2021. The Blueprint for Health approached OneCare in the fall of 2019 to partner in offering self-management programs statewide. OneCare's RiseVT is collaborating with the Vermont Department of Health to find the best nationwide programs for people with diabetes and hypertension. Using data, OneCare reached out to providers about diabetes management programs which will be available online in a group setting through Vermont Health Learn and through a mobile app, OneDrop. Data management, reporting, and data collection will be centralized to help determine whether programs are successful. Programs will connect to wraparound support in local communities through Blueprint regional coordinators that will be joining OneCare. The Board discussed outreach to employers to promote health and decrease costs amongst their populations and how self-management programs will cooperate with primary care offices and patient-centered medical homes.

IX. 2021 Corporate Goals

Sara Barry, Chief Operating Officer, described Management's process to develop 2021 Corporate Goals culminating with input and revisions from the Executive Committee. The three core goals are to deliver current, relevant, and clear financial information to Participants; to drive population health strategy; and to develop and implement an organizational sustainability plan that includes a strategic planning process. The goals, strategies and tactics are available in the Board materials. The Board discussed next steps Management will take to implement its 2021 Corporate Goals.

A Motion to Approve the Resolution Adopting 2021 OneCare Corporate Goals was made by T. Keating, seconded by S. Gordon and approved by a unanimous vote.

X. Annual Compliance Training

Greg Daniels, Esq., Chief Compliance and Privacy Officer, presented the format for compliance training for 2020 which will be provided via Vermont Health Learn. Members of the Board will receive a message to access training in the near term and details can be found in Board materials. The Board discussed when the Managers will receive messages about training and how best to access these messages.

XI. OneCare Videos

Amy Bodette, Director of Public Affairs, presented videos OneCare has produced to help reach people using video media to share the OneCare story. Fred's Story describes the patient-provider story and The Value of OneCare features Tomasz Jankowski of Northeast Kingdom Human Services' perspective of the value OneCare videos. The videos are on the OneCare website and social media, and more videos are planned to be released soon.

XII. Public Comment

There were no comments from the public.

XIII. Executive Session

A Motion to move to Executive Session was made by J. Sayles, seconded by T. Keating and was approved by a unanimous, supermajority vote.

XIV. Votes

1. Approve Executive Session Consent Agenda Items - Approved
2. Approve Resolution Adopting Amended Terms for 2020 Medicare Contract – Approved by Supermajority
3. Approve Resolution Adopting 2021 MVP Terms – Approved by Supermajority
4. Approve Resolution Adopting 2019 UVMMC Self-Funded Program Settlement and VBIF Payment – Approved by Supermajority
5. Approve Resolution Adopting 2018 UVMMC Self-Funded Program VBIF Payment – Approved by Supermajority

6. Approve Resolution Adopting 2018 Medicare AIPBP Recon – Approved by Supermajority

XV. Adjourn

Upon a Motion made by T. Keating and seconded by S. LeBlanc, the meeting adjourned at 6:45 p.m.

Attendance:

OneCare Board Members

- | | | |
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| <input type="checkbox"/> Dan Bennett | <input checked="" type="checkbox"/> Joe Haddock, MD | <input checked="" type="checkbox"/> Sierra Lowell |
| <input checked="" type="checkbox"/> John Brumsted, MD | <input checked="" type="checkbox"/> Tomasz Jankowski | <input checked="" type="checkbox"/> Pamela Parsons |
| <input checked="" type="checkbox"/> Michael Costa | <input checked="" type="checkbox"/> Coleen Kohaut | <input checked="" type="checkbox"/> Joseph Perras, MD |
| <input checked="" type="checkbox"/> Betsy Davis | <input checked="" type="checkbox"/> Sally Kraft, MD | <input checked="" type="checkbox"/> Judy Peterson |
| <input type="checkbox"/> Tom Dee | <input checked="" type="checkbox"/> Todd Keating | <input checked="" type="checkbox"/> Toby Sadkin, MD |
| <input type="checkbox"/> Claudio Fort | <input checked="" type="checkbox"/> Steve LeBlanc | <input checked="" type="checkbox"/> John Sayles |
| <input checked="" type="checkbox"/> Steve Gordon | <input checked="" type="checkbox"/> Steve Leffler, MD | |

OneCare Risk Strategy Committee

- | | | |
|--|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> Jeffrey Haddock, MD | <input type="checkbox"/> Brian Nall | <input type="checkbox"/> Joe Woodin |
| <input checked="" type="checkbox"/> Shawn Tester | <input type="checkbox"/> Robyn Alvis | |

OneCare Leadership and Staff

- | | | |
|--|---|---|
| <input checked="" type="checkbox"/> Vicki Loner | <input checked="" type="checkbox"/> Norm Ward, MD | <input checked="" type="checkbox"/> Linda Cohen, Esq. |
| <input checked="" type="checkbox"/> Sara Barry | <input type="checkbox"/> Susan Shane, MD | <input checked="" type="checkbox"/> Marissa Parisi |
| <input checked="" type="checkbox"/> Greg Daniels, Esq. | <input checked="" type="checkbox"/> Amy Bodette | <input checked="" type="checkbox"/> Lucie Garand |
| <input checked="" type="checkbox"/> Tom Borys | <input checked="" type="checkbox"/> Martita Giard | <input checked="" type="checkbox"/> Ginger Irish |
| <input checked="" type="checkbox"/> Cathy Vogel | | |

Invited Guests

- Eilidh Pederson