



**OneCare Vermont Accountable Care Organization, LLC  
Board of Managers Meeting  
August 17, 2021**

**Minutes**

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on August 17, 2021.

I. Call to Order and Board Announcements

Chair John Brumsted, MD called the meeting to order at 4:31 p.m.

II. Welcome Board Managers, Invited Guests, and Members of the Public

Chair Brumsted welcomed Cynthia Turner, incoming Manager representing commercial consumers. Ms. Turner thanked the Board for the opportunity to represent consumers. Chair Brumsted welcomed members of the public in attendance.

III. Consent Agenda Items

As part of the distributed pre-meeting materials, the Board received Consent Agenda Items including: (1) Draft of OneCare Public Session Minutes July 20, 2021; (2) Board Committee Reports August 2021; (3) Financial Statement Package June 2021; (4) Public Affairs Report August 2021; (5) Summary of Policy Changes; (6) 08-01 Board of Managers Nomination; and (7) 08-02 Governance. An opportunity for discussion of any of these items was offered.

A Motion to Approve the Consent Agenda Items was made by T. Dee, seconded by D. Bennett and approved by a majority vote of the Managers present. Dr. J. Saroyan and S. Lowell were not present for the vote.

IV. CPR Program Summary and Changes

Tom Borys, VP of Finance, described the Comprehensive Payment Reform (CPR) program, OneCare’s payer-blended fixed payment model for independent primary care practices. Management is interested in expanding this program because it moves the network further along the path of payment reform. Mr. Borys explained the historical payment concept to pay

both core codes, which are a set of the most commonly billed E&M codes, and non-core codes such as x-rays or labs for which payments are set on a per-practice basis. OneCare convened CPR participants and finance leaders to evaluate the current CPR model and craft 2022 program design. The group identified program adjustments for 2022, topics for future research, and discussed how risk score correlates to primary care spend. Board managers who participated in the group complimented the work. The Board discussed the difference in total spend due to the shift from prospective payments to responsive fee-for-service which resulted in small changes among participants but resulted in more equitable payments overall. The Board discussed attribution for patients who visit behavioral health practitioners embedded in primary care practices and adjusting risk using social determinants of health.

V. 2021 Midyear VBIF Performance

Sara Barry, Chief Operating Officer, introduced Josiah Mueller, Director of Value Based Care, who is a nurse, has worked at CMMI, and most recently worked at Mt. Sinai as the director of clinical analytics. Mr. Mueller described three themes of the 2021 Value Based Incentive Fund (VBIF) quality strategy: a focused, four measure approach; timeliness of data feedback; and tying payment more closely to the performance period. Payments for results are made for Q1 and Q4 results and payments are calculated based on target and stretch goals. Primary care providers earn 70% for meeting target and an additional 10% for earning stretch goals. Initial reports indicate that there is good work happening across the network, yet variation was noted in TINs and Health Service Area achievement of target and stretch goals. Going forward, Management will focus on continuous improvement, partnership with Blueprint, and maintaining focus on measures and overall approach. The Board discussed disparity between patients for whom outcomes are easy to improve and patients who are not, leveraging EMR data, and aligning measures across patients. Additional details including percentage of HSAs and TINs meeting target and stretch goals can be found in the meeting materials.

VI. Public Comment

There were no comments from the public.

VII. Move to Executive Session

A Motion to move to Approve the Resolution to Move to Executive Session was made by B. Bick, seconded by M. Costa and was approved by a unanimous vote.

VIII. Votes

1. Executive Session Consent Agenda Items – Approved by Majority – B. Bick was not present and did not participate in the vote. Mr. Dee voted by email.
2. Resolution Adopting 2022 Network Participation Variance Requests – Approved by Supermajority. Dr. J. Perras and D. Bennett abstained from the vote. B. Bick was not present and did not participate in the vote. Mr. Dee voted by email.

3. 3. Approve Resolution Extending Organized Health Care Arrangement – Approved by Majority. B. Bick was not present and did not participate in the vote. Mr. Dee voted by email.

IX. Adjournment

Upon a Motion made, seconded, and approved by a unanimous vote, the meeting adjourned at 6:23 p.m.

**Attendance:**

OneCare Board Members

- |   |   |   |
|---|---|---|
| <input checked="" type="checkbox"/> Dan Bennett       | <input checked="" type="checkbox"/> Coleen Kohaut         | <input checked="" type="checkbox"/> Toby Sadkin, MD   |
| <input checked="" type="checkbox"/> Bob Bick          | <input checked="" type="checkbox"/> Sally Kraft, MD       | <input checked="" type="checkbox"/> John Saroyan, MD  |
| <input checked="" type="checkbox"/> John Brumsted, MD | <input type="checkbox"/> Steve LeBlanc                    | <input checked="" type="checkbox"/> John Sayles       |
| <input checked="" type="checkbox"/> Michael Costa     | <input checked="" type="checkbox"/> Sierra Lowell         | <input checked="" type="checkbox"/> Cynthia Turner    |
| <input checked="" type="checkbox"/> Betsy Davis       | <input checked="" type="checkbox"/> Stuart May            | <input checked="" type="checkbox"/> Adriane Trout, MD |
| <input checked="" type="checkbox"/> Tom Dee           | <input checked="" type="checkbox"/> Joseph Perras, MD     | <input checked="" type="checkbox"/> Rick Vincent      |
| <input type="checkbox"/> Claudio Fort                 | <input checked="" type="checkbox"/> Robert Pierattini, MD |   |
| <input checked="" type="checkbox"/> Steve Gordon      |   |   |

Dr. J. Saroyan joined the meeting at 4:43 p.m.

S. Lowell joined the meeting at 5:00 p.m.

B. Bick exited the meeting at 6:09 p.m.

T. Dee exited the meeting at 6:21 p.m. due to internet issues.

OneCare Risk Strategy Committee

- |  |                                     |  |
|--|-------------------------------------|--|
| <input type="checkbox"/> Dean French, MD   | <input type="checkbox"/> Brian Nall | <input checked="" type="checkbox"/> Shawn Tester |
| <input type="checkbox"/> Steve Leffler, MD |                                     |  |

OneCare Leadership and Staff

- |  |  |   |
|--|--|---|
| <input checked="" type="checkbox"/> Vicki Loner        | <input checked="" type="checkbox"/> Tom Borys    | <input checked="" type="checkbox"/> Linda Cohen, Esq. |
| <input checked="" type="checkbox"/> Sara Barry         | <input checked="" type="checkbox"/> Amy Bodette  | <input checked="" type="checkbox"/> Lucie Garand      |
| <input checked="" type="checkbox"/> Greg Daniels, Esq. | <input checked="" type="checkbox"/> Derek Raynes | <input checked="" type="checkbox"/> Ginger Irish      |
| <input checked="" type="checkbox"/> Josiah Mueller     |  |   |

Invited Guests

- |   |  |  |
|---|--|--|
| <input checked="" type="checkbox"/> Eric Miller, Esq. | <input checked="" type="checkbox"/> Jeff McMahan, Esq. | <input checked="" type="checkbox"/> John Kacavas, Esq. |
|---|--|--|