



OneCare Vermont Accountable Care Organization, LLC Board of Managers Meeting Agenda

May 18, 2021
4:30 p.m. – 7:00 p.m.
Zoom Meeting

Time	Agenda Item	Presenter
4:30 p.m.	Call to Order and Board Announcements	John Brumsted, MD
4:31 p.m.	Welcome Board Managers, Invited Guests, and Members of the Public <ul style="list-style-type: none"> ▪ Members of the Public in Attendance 	John Brumsted, MD
4:32 p.m.	Consent Agenda Items* <i>Vote to Approve Consent Agenda Items</i>	John Brumsted, MD
4:35 p.m.	501(c)(3) Designation*	Vicki Loner
4:40 p.m.	Draft Strategic Plan: Preview and Comment	Vicki Loner
5:10 p.m.	Governance* <i>Vote to Approve Resolution Appointing Representatives to Finance Committee</i>	John Brumsted, MD
5:15 p.m.	Public Comment Move to Executive Session* <i>Vote to Approve Resolution to Move to Executive Session</i>	John Brumsted, MD
6:55 p.m.	Votes <ol style="list-style-type: none"> 1. Approve Executive Session Consent Agenda Items 2. Approve Resolution Adopting OneCare Strategic Plan 3. Approve Resolution Adopting 2021 Revised Budget 	John Brumsted, MD
7:00 p.m.	Adjourn	John Brumsted, MD

*Denotes Attachments

Attachments:

1. Consent Agenda Items
 - a. Draft of OneCare Public Session Minutes April 14, 2021
 - b. Board Committee Reports May 2021

- c. Financial Statement Package March 2021
 - d. CMO Corner May 2021
 - e. Public Affairs Report May 2021
- 2. OneCare 501(c)(3) Media Release
- 3. Governance
 - a. Resolution Appointing Representatives to Finance Committee
- 4. Resolution to Move to Executive Session



**OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
April 14, 2021**

Minutes

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on April 14, 2021.

I. Call to Order and Board Announcements

Board Chair John Brumsted, MD, called the meeting to order at 4:32 p.m.

D. J. Saroyan joined the meeting at 5:00 p.m. and Dr. S. Kraft joined the meeting at 6:00 p.m.

II. Welcome Board Managers, Invited Guests, and Members of the Public

Chair Brumsted welcomed new Board Manager Rick Vincent, Executive Vice President and Chief Financial Officer at UVM Health Network representing the UVMHC Founders Seat and new Risk Strategy Committee member Dr. Dean French, CEO of Northwestern Medical Center.

III. Consent Agenda Items

The Board received Consent Agenda Items including: (1) Draft of OneCare Public Session Minutes March 16, 2021; (2) Board Committee Reports April 2021; (3) Financial Statement Package February 2021; (4) CMO Corner April 2021; (5) Public Affairs Report April 2021; (6) Summary of Policy Changes April 2021; and (7) 05-03 Network Development & Composition Policy. An opportunity for discussion was offered.

A Motion to Approve the Consent Agenda Items was made by M. Costa, seconded by S. LeBlanc and approved by a supermajority vote. Dr. J Saroyan and Dr. S. Kraft were not present for and did not participate in the vote.

IV. Governance

Chair Brumsted introduced a Resolution to approve Rick Vincent to serve as Chair of the Finance Committee, as a member of the Audit Committee, and as a member of the Executive Committee. Chair Brumsted described Mr. Vincent's qualifications and noted that he was recommended by the Executive Committee, which serves as the nominating committee, and by the Finance Committee. An opportunity for discussion was offered.

A Motion to Approve the Resolution Adopting Representative to Committees was made by T. Dee, seconded by D. Bennett and approved by a unanimous vote. Dr. J. Saroyan and Dr. S. Kraft were not present for and did not participate in the vote.

V. Diversity, Equity, and Inclusion (DEI) Discussion

Vicki Loner, Chief Executive Officer, introduced the ongoing diversity, equity, and inclusion work to include groups currently underrepresented in OneCare governance. Ms. Loner described that Management is working with consultant Stephen Graves of All In Consulting to hold paid focus groups with communities about their interest in participating in governance. Management will be contacting advocacy groups for Black, Indigenous and People of Color (BIPOC) racial justice; for LGBTQ communities; and for people with physical and mental disabilities. Ms. Loner introduced Ginger Irish, Communications Strategist.

Ms. Irish asked the Board for their input regarding which advocacy organizations to contact to participate in paid focus groups, future DEI topics for board discussion, and DEI committee formation. The Board recommended outreach to mental health advocacy groups for focus groups and including health equity topics specific to the ACO or to the geographic region at future Board meetings. The Board recommended exploring ways to create a diverse work force at OneCare and discussed purposeful inclusion of racial justice and anti-racism in committee work. Several Board members expressed interest in joining the committee.

VI. Reducing Health Care Spending and Improving Health Outcomes Video

Amy Bodette, Director of Public Affairs, presented a short video explaining how OneCare reduces health care spending and improves health outcomes in Vermont. The Board praised the video's clarity in explaining the ACO and OneCare's work, recommended sharing the video with Patient and Family Advisory Committee, inquired about distribution of the video, and recommended consistency in the language used to describe the ACO's work.

VII. Public Comment

There were no members of the public in attendance.

VIII. Move to Executive Session

A Motion to move to Approve the Resolution to Move to Executive Session was made by S. LeBlanc, seconded by T. Dee and was approved by a unanimous vote. Drs. J. Saroyan and S. Kraft were not present and did not participate in the vote.

IX. Votes

1. Executive Session Consent Agenda Items – Approved
2. Resolution Adopting PricewaterhouseCoopers BAA Including Approval of Indemnification Clause and Overall Agreement – Approved by Supermajority

Upon a Motion made by B. Bick, seconded by T. Dee, and approved by a unanimous vote, the meeting adjourned at 7:15 p.m.

Attendance:

OneCare Board Members

- | | | |
|---|---|---|
| <input checked="" type="checkbox"/> Dan Bennett | <input checked="" type="checkbox"/> Coleen Kohaut | <input checked="" type="checkbox"/> Toby Sadkin, MD |
| <input checked="" type="checkbox"/> Bob Bick | <input checked="" type="checkbox"/> Sally Kraft, MD | <input checked="" type="checkbox"/> John Saroyan, MD |
| <input checked="" type="checkbox"/> John Brumsted, MD | <input checked="" type="checkbox"/> Steve LeBlanc | <input checked="" type="checkbox"/> John Sayles |
| <input checked="" type="checkbox"/> Michael Costa | <input checked="" type="checkbox"/> Sierra Lowell | <input checked="" type="checkbox"/> Adriane Trout, MD |
| <input checked="" type="checkbox"/> Betsy Davis | <input type="checkbox"/> Pamela Parsons | <input checked="" type="checkbox"/> Rick Vincent |
| <input checked="" type="checkbox"/> Tom Dee | <input type="checkbox"/> Joseph Perras, MD | |
| <input type="checkbox"/> Claudio Fort | <input checked="" type="checkbox"/> Robert Pierattini, MD | |
| <input checked="" type="checkbox"/> Steve Gordon | | |

OneCare Risk Strategy Committee

- | | | |
|---|--|--|
| <input checked="" type="checkbox"/> Dean French, MD | <input checked="" type="checkbox"/> Brian Nall | <input checked="" type="checkbox"/> Shawn Tester |
| <input type="checkbox"/> Steve Leffler, MD | | |

OneCare Leadership and Staff

- | | | |
|--|---|---|
| <input checked="" type="checkbox"/> Vicki Loner | <input checked="" type="checkbox"/> Norman Ward, MD | <input checked="" type="checkbox"/> Linda Cohen, Esq. |
| <input checked="" type="checkbox"/> Sara Barry | <input checked="" type="checkbox"/> Amy Bodette | <input checked="" type="checkbox"/> Lucie Garand |
| <input checked="" type="checkbox"/> Greg Daniels, Esq. | <input checked="" type="checkbox"/> Martita Giard | <input checked="" type="checkbox"/> Ginger Irish |
| <input checked="" type="checkbox"/> Tom Borys | <input checked="" type="checkbox"/> Marissa Parisi | |

Invited Guests

- Kevin Stone

OneCare Board of Managers Committee Reports

May 2021

Executive Committee (meets monthly)

At its May 10 meeting, AHS Secretary Mike Smith and Director of Healthcare Reform Ena Backus joined the meeting to review and give feedback regarding OneCare's draft strategic plan. CEO Vicki Loner and committee members presented the plan and process to the invited guests. The committee discussed the IRS's recognition of OneCare as a 501(c)(3) organization operating for not-for-profit purposes, the All Payer Model Extension Task Force, governance, and nominations to the Finance Committee. The committee is next scheduled to meet on June 3, 2021.

Finance Committee (meets monthly)

At its May 13 meeting, members approved the March financial statements and April meeting minutes. Program Settlement, Participation Fees, Participant Fixed Payment, Value Based Incentive Fund, and Participant Appeals policies were reviewed and discussed. The committee discussed the 2021 CPR Policy Amendment and reviewed updates to the Finance Committee Charter. There was a brief update regarding the All Payer Model Program Extension Task Force group and that OneCare was recognized as a 501(c)(3) organization operating for non-profit purposes by the IRS. The committee discussed Medicare AIPBP claims processing. The Finance Committee meets next on June 9, 2021.

Population Health Strategy Committee (meets monthly)

At its April 12 meeting, the committee held a brainstorming session to discuss population health and telehealth, best practices, and the year in review. Helen Labun with Bi-State Primary Care, Sarah Kessler with the University of Vermont Health Network, and Hillary Wolfley and Catherine Fulton with the Vermont Program Quality in Healthcare, Inc. all presented a short synopsis to the group with time for comments and questions. Committee members held a round robin discussion on population health challenges for the future for 2021.

At its May 11 meeting, the committee was presented the Community Care Coordination Program Policy and was provided an interim analysis of the Care Coordination Program followed by time for questions and answers and committee discussion. The Population Health Strategy Committee meets next on June 7, 2021.

Patient & Family Advisory Committee (meets monthly)

At its April 27 meeting, CEO Vicki Loner discussed OneCare's strategic planning process and mission, vision, and values with the committee. Committee members discussed OneCare's recognition as a 501(c)(3) organization by the IRS, public affairs, and recent media coverage of OneCare. The committee had a robust discussion about the Care Coordination policy. The committee is next scheduled to meet on May 25, 2021.

Clinical & Quality Advisory Committee (meets bi-monthly)

This committee meets next on June 10, 2021.

Pediatric Subcommittee (meets bi-monthly)

The committee meets next on May 20, 2021.

Laboratory Subcommittee (meets quarterly)

The committee is next scheduled to meet next June 1, 2021.

Prevention and Health Promotion Advisory Committee (meets quarterly)

The Prevention and Health Promotion Committee met on May 4. OneCare gave an update about a renewed potential for a collaboration between the Vermont Department of Health and RiseVT on self-management initiatives to better serve patients with hypertension and diabetes. CEO Vicki Loner shared an update on OneCare Vermont's strategic planning process which will be finalized early this summer. OneCare gave an overview of the current and future work of RiseVT and introduced two new RiseVT program managers, Katja Evans at Gifford Medical Center and Jen Grant at Northern Counties Health Care, and highlighted the success of the Dinner Together program which has emerged as a successful statewide initiative. At the end of the meeting, the committee discussed avenues for connecting RiseVT's work with the clinical space specifically in reference to self-management programming and working with the provider community on weight-bias. While the next meeting is scheduled for August 3, this may be rescheduled to better fit the schedules of the committee members.

Audit Committee (meets quarterly)

The committee is next scheduled to meet on June 29, 2021.

OneCare Vermont
Statement of Financial Position
For the Periods Ended

	3/31/2021	2/28/2021	Variance
<u>ASSETS</u>			
Current assets:			
Unrestricted Cash	11,455,751	12,804,433	(1,348,682)
OCV Reserve Funding	4,000,000	4,000,000	-
Oustanding VBIF	4,206,879	4,042,097	164,781
Advance Funding-Medicaid	12,315,934	12,357,104	(41,170)
Deferred par fees	2,747,265	2,747,265	-
Undistributed Grant Funding	25,589	37,387	(11,797)
Total Cash	34,751,420	35,988,287	(1,236,867)
Network Receivable	186,635	126,017	60,618
Network Receivable-Settlement	36,546,291	36,739,654	(193,363)
Other Receivable	1,710,356	5,049	1,705,307
Other Receivable-Settlement	17,887,288	17,887,288	-
Prepaid Expense	330,603	538,689	(208,086)
Property and equipment (net)	37,614	38,657	(1,042)
TOTAL ASSETS	91,450,207	91,323,640	126,567
<u>LIABILITIES AND NET ASSETS</u>			
Current liabilities:			
Accrued Expenses	1,532,349	2,513,997	(981,648)
Accrued Expenses -Settlement	44,301,296	44,301,296	-
Network Payable	9,619,561	8,463,122	1,156,439
Network Payable-settlement	9,837,118	9,837,118	-
Notes Payable	-	-	-
CTO Liability	545,002	545,070	(68)
Payroll accrual	152,990	103,698	49,292
Deferred Income	17,256,905	18,004,500	(747,595)
Deferred Grant Income	25,589	37,387	(11,797)
Due to Related Parties - UVMCMC	2,664,732	1,815,398	849,334
Due to Related Parties - DHH	-	-	-
Total Liabilities	85,935,541	85,621,583	313,958
Net assets:			
Unrestricted - UVMCMC	2,843,214	2,843,214	-
Unrestricted - DHH	2,843,214	2,843,214	-
Current Year Profit to Date	(171,760)	15,631	(187,391)
Total net assets	5,514,668	5,702,059	(187,391)
TOTAL LIABILITIES AND NET ASSETS	91,450,209	91,323,642	126,568

OneCare Vermont

Surplus & Loss Statement: YTD March 2021

	Annual Budget	March Actual	March Budget	Month Variance	YTD Actual	YTD Budget	YTD Variance	Drivers
Fixed Prospective Payments Funding	474,007,074	34,721,355	39,500,590	(4,779,234)	101,889,145	118,501,769	(16,612,623)	Rate (↓), A. ribution (flat)
Payor Contracts Funding	12,935,039	930,842	1,077,920	(147,078)	2,210,097	3,233,760	(1,023,662)	Contract Status
DSR Funding	3,900,000	-	325,000	(325,000)	-	975,000	(975,000)	Contract Status
Other Funding	8,739,838	716,102	728,320	(12,218)	2,142,710	2,184,959	(42,249)	Budget Assumptions
Participation Fees	17,335,806	1,244,647	1,444,650	(200,003)	3,733,942	4,333,951	(600,009)	Timing
Total Funding	516,917,757	37,612,946	43,076,480	(5,463,534)	109,975,895	129,229,439	(19,253,544)	
Fixed Payments	471,426,239	34,516,309	39,285,520	4,769,211	101,265,369	117,856,560	16,591,191	Rate (↓), Attribution (flat)
Populations Health Mgmt Payment	9,694,801	722,937	807,900	84,963	1,626,112	2,423,700	797,588	Contract Status
Complex Care Coordination Program	6,475,652	524,960	539,638	14,678	1,444,150	1,618,913	174,763	Network Activity (↓), BC Primary Not Executed
Value-Based Incentive Fund	2,000,000	164,773	166,667	1,893	439,983	500,000	60,017	Contract Status
Blueprint Funding	8,401,660	671,369	700,138	28,770	2,071,645	2,100,415	28,770	Contract Terms
Other PHM Programs	2,786,857	40,385	232,238	191,854	193,042	696,714	503,672	Contracts Status
PHM Expenses	500,785,209	36,640,733	41,732,101	5,091,368	107,040,301	125,196,302	18,156,001	
Salaries and Fringe	9,823,181	690,044	818,598	128,554	1,934,691	2,455,795	521,105	
Purchased Services	970,950	15,274	80,913	65,638	189,750	242,738	52,987	
Contract & Maintenance	321,500	9,464	26,792	17,327	11,729	80,375	68,646	
Lease & Rental	493,816	31,308	41,151	9,843	93,905	123,454	29,550	
Utilities	40,194	2,407	3,350	942	6,330	10,049	3,719	
Other Expenses	4,482,905	411,105	373,575	(37,530)	870,950	1,120,726	249,777	
Operating Expenses	16,132,547	1,159,604	1,344,379	184,775	3,107,354	4,033,137	925,783	Spending (↓)
Total Expenses	516,917,757	37,800,336	43,076,480	5,276,143	110,147,655	129,229,439	19,081,784	
Net Income (Loss)	-	(187,391)	-	(187,391)	(171,760)	-	(171,760)	

OneCare Vermont Board of Managers

CMO Corner – May 2021

1. **Health Service Area (HSA) Consultations** – The second round of meetings with each hospital leadership team began the week of April 5. A key emphasis of the meetings is to promote increased use of data available through OneCare Vermont to the network. The analytics department is committed to training local users of OneCare data tools. Updates are also provided concerning the 2021 Value-Based Incentive Fund Program, percentage of HSA attributed patients engaged in care coordination, financial incentives for engagement of “expanded cohort Medicaid attributed patients,” and year-end 2020 HSA financial performance.
2. **COPD/Asthma Learning Collaborative** – The next noontime didactic presentation to the collaborative participants and other interested network members will deal with the role of non-invasive ventilation in the treatment of advanced COPD and indications and principles of respiratory rehabilitation programs. Drs. Balachandran and Menson are presenting and the session will be held May 21 at 12:00pm. [Learn more and register here.](#)
3. **Project RETAIN (Retaining Employment and Talent after Injury/Illness Network)** – The Vermont Department of Labor was awarded upwards of \$21M from the United States Department of Labor to continue Phase 2 of this grant designed to improve patient care and reduce disability of those unable to work due to either medical illness or workplace-related illness or injury. Dr. Karen Huyck from the Dartmouth Hitchcock Department of Occupational Medicine is the principle investigator. The OneCare Vermont network has provided numerous practices to pilot care coordination interventions during Phase 1 and provided many letters of intent for the application to participate in Phase 2. The potential to reduce total healthcare expenditures for the ACO and to improve the quality of clinical outcomes for acute and chronic disease of attributed beneficiaries is a significant benefit to OneCare Vermont’s success. [Read more about RETAIN here.](#)
4. **Accountable Care Learning Collaborative (ACLC) Peer Learning Series** – On April 26, OneCare participated in a national presentation describing the selection process of the Johns Hopkins Adjusted Clinical Grouper (ACG) and use cases for this tool at OneCare Vermont. The presentation was a follow up to a case study brief concerning risk adjustment in ACOs that they authored in 2019 for the ACLC. OneCare is a member of the ACLC, an organization founded by Governor Michael Leavitt (former Secretary of HHS under George W. Bush) which promotes best practices in accountable care entities.



OneCare Vermont

Public Affairs Report | May 2021

Media Coverage

‘A crisis’: Kids seeking mental health care are waiting for days in emergency rooms

[April 27, 2021, VTDigger](#)

In this article about the youth mental health crisis, OneCare is mentioned for having funded a pilot project to keep youth out of the ER. A quote directly from the article: “In 2018, United Counseling Service and Southwestern Medical Center in Bennington launched a Pediatric Urgent Care for Kids, an experiment funded by OneCare Vermont to keep youths out of the emergency room. The Bennington home reduced emergency department visits by 33% and could be a model for the rest of the state, Omland told legislators.”

Green: Children in mental health crisis are Vermont's new public health emergency

[April 26, 2021, Vermont Biz](#)

In this legislative round-up from Devon Green of VAHHS, OneCare is mentioned in context of health care reform legislation. Here are direct quotes from the article:

- “...S.132, which gave the State Auditor the power to audit OneCare Vermont and required the Green Mountain Care Board to approve all health care provider contracts and determine how shared savings under the All Payer Model should be spent.”
- “...S.120, which would create a task force to evaluate OneCare Vermont and examine ways to make health care more affordable for Vermonters.
- “VAHHS testified that while the All Payer Model and OneCare Vermont are trying to lower the overall cost of care through coordinated care and preventive care, real relief from high premiums and deductibles needs to come through examining the latest opportunities under the American Rescue Plan Act and changes to insurance plans.”

OneCare Vermont obtains nonprofit designation

[April 22, 2021, VTDigger](#)

This article covers the announcement that the federal government has recognized OneCare Vermont as a 501(c)(3) organization, for its commitment to supporting Vermont’s health care delivery and payment reform efforts. This status better reflects the way the organization has always operated in that it budgets to break even each year.

OneCare Vermont recognized as a 501(c)(3) organization



[April 22, 2021, Vermont Biz](#)

This is a post of OneCare’s media release announcing that it has been designated by the federal government as a 501(c)(3) organization. Dr. John Brumsted, M.D., OneCare Board Chair, is quoted in this release: “This is a recognition of OneCare’s status as a provider-led organization in service to the people of Vermont. Achieving 501(c)(3) designation from the IRS affirms our commitment to advance the important work of supporting the way health care is delivered and reimbursed in our state.”

An opportunity that needs a good example to follow

[April 20, 2021, St. Albans Messenger](#)

In this editorial, Emerson Lynn provides his opinion on a bill passed by the Vermont House that, as Lynn puts it, “would use almost \$3.4 million of the stimulus money to explore the idea of ‘community schools’ a model that integrates a community’s social services into the classroom.” Lynn mentions RiseVT, the lead primary prevention program of OneCare Vermont, as an example of bringing services to improve student health into schools.

All-payer was supposed to change the way health care is paid for. Four years later, it hasn’t.

[April 16, 2021 VTDigger](#)

This coverage highlights the challenges in moving Vermont’s health care system to fixed payments. The piece includes quotes from both Ina Backus, Director of Health Care Reform for the state of Vermont, and Vicki Loner, CEO of OneCare, both expressing that although progress is slow, we are moving in the right direction. The closing message in the article is, “For now, state officials say they remain committed to the all-payer model and will continue plowing ahead with reform efforts, in spite of its shortcomings.”

Don Reuther: Accountable care organizations make sense

[April 15, 2021, VTDigger](#)

This is a re-print of the opinion piece, written by Don Reuther, the CEO of Community Health in Rutland, that was published in the Rutland Herald on March 24th (and in the last Public Affairs report). This commentary describes how membership in OneCare is leading to better patient outcomes. Reuther explains how OneCare, as an accountable care organization (ACO), helps providers and care managers deliver higher quality care through OneCare’s care model, payment reform, and data analytics capabilities.

Local public health heroes: Amy Ward, school counselor, St. Albans Town educational center

[April 12, 2021, St. Albans Messenger](#)

RiseVT is the lead primary prevention strategy for OneCare Vermont. This article highlights a partnership between a local school counselor and RiseVT-Franklin & Grand Isle Counties that has made it possible to hold workshops in classrooms on self-regulation through mindfulness and using yoga.

Government Relations

State Legislative Update

The State legislative session is rapidly approaching the end of the session with an end date scheduled for May 22. All the policy committees have wrapped up their testimony and bills have been voted out committee to the house/senate and the full floor. The money committees continue to work on the Big Money Bill (i.e. the State Fiscal Budget) which will include the newly received Covid Funding from the Federal Government. Senator Ginny Lyons comprehensive healthcare bill [S.132](#) was not voted out of committee and parts of the bill were inserted into other legislation including [S.120](#), the Healthcare Affordability Bill. On April 21, OneCare Vermont Chief Executive Officer Vicki Loner provided a letter to [the Senate Health and Welfare Committee](#) offering OneCare's positions on both bills.

On Thursday [April 15](#) and then again on Thursday [April 29](#), Ms. Loner also provided an "Introduction to OneCare" to the House Committee on Healthcare. The members of the committee were very engaged asking multiple questions over the course of 3 hours.

Green Mountain Care Board

At the April 7 Green Mountain Care Board (GMCB) meeting, GMCB staff presented an overview of their legislatively required report on "[Options for Regulating Provider Reimbursement](#)". The report provides a variety of options and is not meant to be recommendations. The options centered around three areas: 1) Regulating Health Systems Budgets, 2) Setting Reimbursement Parameters, and 3) Fee-for-Service Rate Setting. At its [April 7](#) meeting the GMCB heard from Ena Backus, the State Director for Healthcare Reform, who provided an update on the Vermont All Payer Model Implementation and Improvement Plan. The board was also provided an update on the Hospital Sustainability Planning that the GMCB Staff have been undertaken. At the May 5 meeting the GMCB was provided guidance by GMCB Legal Counsel on how to examine ACO Executive Compensation as part of the ACO certification process. Legal Counsel believes that as currently written, the existing language in Rule 5.00 provides the GMCB the necessary framework for the Board to consider executive compensation as part of the certification process. The presentation can be found [here](#), and the draft guidance memo can be found [here](#). The GMCB opened up a public comment period on the guidance and will formerly vote on the [guidance](#) next week.

Outreach and Advocacy

Vermont Public Policy and Advocacy Leadership Panel

Vicki Loner, CEO, and Dr. Norman Ward, CMO, participated on a panel about health care reform during the pandemic with Robin Lunge and Representative Lori Houghton on April 15. The panel was hosted by

the Vermont Medical Society and the Hanley Center for Healthcare Leadership. The panel provided an overview of Vermont health care policy and covered forums where health policy is developed, opportunities and effective methods for physicians to engage with the health policy development, and health care issues under active consideration in the public policy arena.

Leadership in the Time of COVID

OneCare CEO [Vicki Loner](#) holds a Master of Health Care Delivery Science from Dartmouth which, coupled with her other education and work experience, prepared her to lead OneCare Vermont in the work of improving health care delivery in our state. On April 30, Vicki Loner was one of several health care leaders featured in a "Leadership in the Time of COVID" webinar offered by [Dartmouth College](#) about effective leadership during a crisis and the unique challenges and opportunities these situations present for new leaders in health care.

Beneficiary Notification Letters Sent to MVP and BCBS Qualified Health Plans

On April 19, MVP and BCBS Qualified Health Plan beneficiaries were sent letters notifying them that their health care provider is participating in OneCare. While we provide answers to frequently asked questions in the letter, patients may call or ask questions at their visits. To opt out of sharing health information or learn more, patients are instructed to use the following contact information:

- **Blue Cross Blue Shield beneficiaries, contact BCBS customer service:** (800) 422-6668, Monday through Friday, 7:00am-6:00pm (except holidays), or email customerservice@bcbsvt.com.
- **MVP beneficiaries, contact OneCare Vermont:** 1-877-644-7176 or email onecare@oncarevt.org.

Survey to Evaluate the Vermont All-Payer ACO Model

NORC at the University of Chicago (NORC) has been contracted by the Centers for Medicare & Medicaid Services (CMS) to lead an independent evaluation of the Vermont All-Payer ACO Model. NORC is conducting a survey of physicians and Advanced Practice Providers (nurse practitioner, physician assistant, etc.) who provide primary and some specialty care to gather feedback and insight about the model. Providers can complete the survey through this link <https://vtallpayer2021.norc.org/>. The survey is open to both those who are currently participating and not participating in the All-Payer ACO Model. The survey will be open through the end of May and should take approximately 20 minutes to complete. Providers can complete the survey through this link or via the invitation that they received in their email. This survey is a key component of the program evaluation for CMS, and a high response rate is critical to the evaluation. NORC is requesting your help to encourage survey participation. If you have any questions, please contact NORC at VTAllPayerEval@norc.org.

OneCare Leadership Announcements

Dr. Ward to Step Down as Chief Medical Officer of OneCare Vermont

Dr. Norman Ward has announced his plans to step down from his role as Chief Medical Officer (CMO) of OneCare Vermont effective this summer. Dr. Ward has held many roles in health care: directly practicing medicine—including delivering babies—working in medical education, hospital medical staff affairs and regulation, credentialing, quality improvement, information systems, hospital case management and discharge planning, patient flow, and working on healthcare reform efforts at Vermont Managed Care and, for the past eight years, as the CMO at OneCare Vermont. Dr. Ward is an excellent family doctor and will continue to see patients in his clinic even after he leaves OneCare.

Dr. Ward has been a champion of the work of OneCare, often using his own stats when presenting data on performance to the network—he truly walked the walk when it came to high quality outcomes. The OneCare team will deeply miss having Dr. Ward on the team and are grateful for all he has done to support Vermonters. OneCare will work quickly to identify someone to fill this role, with the intention to have overlap with Dr. Ward so he can train the new CMO on their responsibilities.

Josiah Mueller, Director of Value Based Care

OneCare Vermont is pleased to [welcome Josiah Mueller](#) as the Director of Value Based Care, overseeing the organization’s population health model statewide. In this role, Mueller will lead innovations and promote data-driven approaches to improving cost, utilization, and quality of care. “My patient care and teaching experience inspired me to want to do better for patients, providers, and society as a whole, leading me to graduate studies in healthcare economics and a career pivot into value-based care. While working at the Center for Medicare and Medicaid Innovation (CMMI), I learned about an exciting healthcare reform effort in Vermont – the All-Payer Model. Years later, the opportunity to join OneCare was far too exciting to pass up. I’m honored to join the OneCare team and to be part of advancing Vermont’s whole health care system into a value-based model.”

–Josiah Mueller, Director of Value Based Care, OneCare Vermont

Derek Raynes, Director of Payment Reform

We are pleased to [welcome Derek Raynes](#) to our team as the director of payment reform, a strategically important role at the center of the organization’s commitment to value-based health care. In this role, Raynes will provide comprehensive financial and payment reform leadership for OneCare. “I am thrilled to join the team at OneCare to work on transforming the way health care is paid for and delivered in Vermont. With my background in health care, I know that value-based care is here to stay. I look forward to working with providers and insurers to move Vermont’s healthcare system more firmly into a model that is designed to lead to better health outcomes for Vermonters.” –Derek Raynes, Director of Payment Reform, OneCare Vermont

Knowledge Hour & Learning Collaborative: Noninvasive Ventilation

Pulmonary Rehab

May 21, 12:00 - 1:00 p.m.

OneCare is excited to offer educational opportunities that foster collaboration among interdisciplinary professionals in all health service areas in Vermont. Our next one hour educational session topic is focusing on noninvasive ventilation pulmonary rehab and will be presented by Drs. Ram Baalachandran and Katherine Menson. This session is free and open to the public with 1 CEU/CME available to attendees. [Learn more and register here.](#)

Care Navigator User Group

June 25, 9:30 - 10:30 a.m.

Please join OneCare for our bimonthly Care Navigator user group call. You will have the opportunity to identify community needs that OneCare can support you with and can participate in active discussion regarding roll-out suggestions, tips from the field, issues, and questions. Attendees will also receive updates on new features and system enhancements, hear news about what may be coming up in payment reform trainings, and learn about other healthcare happenings. This meeting is open to all Care Navigator live environment users to create a community around the tool and support collective learning.

Each month we will have a different focus and unique information. Slides and information will be sent following the call. [Learn more here.](#)

Follow Us

You can keep up with OneCare on our [blog](#), [LinkedIn](#), and [Twitter](#) (@OnecareVermont) and with RiseVT on [Facebook](#), [Instagram](#), and [YouTube](#). We would greatly appreciate it if you like and share our content to help spread awareness.

Questions? Contact OneCare Public Affairs using the [Contact Us](#) form on our website or email us at public@onecarevt.org.



OneCare Vermont

FOR IMMEDIATE RELEASE

April 22, 2021

Media Contact:

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(802) 847-7364

OneCare Vermont Designated as a 501(c)(3) Organization

COLCHESTER, Vt. – OneCare Vermont (OneCare) has been recognized by the Internal Revenue Service (IRS) as a 501(c)(3) organization operated for non-profit purposes.

OneCare filed an application with the IRS seeking 501(c)(3) status, in recognition of its commitment to supporting Vermont’s health care delivery and payment reform efforts. This designation by the IRS that OneCare and its provider partners are acting in furtherance of non-profit purposes is a major milestone for the organization, and a testament to the organization’s commitment to transparency and value based reform efforts.

Vicki Loner, RN.C, OneCare CEO, said, “OneCare has always operated in the spirit of a non-profit organization in alignment with its non-profit founders and many of its participating organizations. We are pleased that our status will accurately reflect our operations and our commitments to the system changes that are necessary to achieve better health outcomes for Vermonters.”

OneCare Vermont meets the charitable purposes of a 501(c)(3) by lessening the government’s burden, specifically through its partnership in the All-Payer Accountable Care Organization Model (APM), and by the promotion of health through transition to value-based care, improved primary care delivery supports, health care innovation, and primary prevention programs.

John Brumsted, M.D., OneCare Board Chair said, “This is a recognition of OneCare’s status as a provider-led organization in service to the people of Vermont. Achieving 501(c)(3) designation from the IRS affirms our commitment to advance the important work of supporting the way health care is delivered and reimbursed in our state.”

This designation, along with OneCare’s strategic planning effort and the Scott Administration’s *APM Implementation Improvement Plan* create a focused, shared purpose with OneCare’s provider partners to deliver on the goals of payment and delivery reform.

About OneCare Vermont

OneCare Vermont is a provider-led Accountable Care Organization working to improve the health of Vermonters and stabilize health care spending. OneCare partners with health insurance companies, hospitals, independent medical practices, and community collaborators to offer programs that pay for

positive outcomes and health care activities. OneCare gives doctors and other providers access to data, resources, and tools to improve patient health. Health care providers participating in OneCare pool resources and expertise to help Vermonters become healthier and stay healthier, and focus on improving access to primary care, reducing deaths from suicide and drug overdose, and managing chronic illnesses. By sharing information and working together, providers can do even more to deliver the best care to patients. For more information visit our new media center at <https://www.onecarevt.org/media-center/>.

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**OneCare Vermont Accountable Care Organization
Board of Managers Resolution Appointing Representatives to
Committees
May 18, 2021**

BE IT RESOLVED by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidate, hereby approves the appointments:

- A. to serve on the Finance Committee; and
- B. to serve on the Finance Committee; and
- C. to serve on the Finance Committee.

OneCare Vermont Accountable Care Organization
Board of Managers Resolution to Move to Executive Session
May 18, 2021

BE IT RESOLVED by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board will now move into executive session in order to discuss subjects that are outside of the scope of the ACO’s public meetings. For this meeting, these include: (1) strategic planning subjects that are or use trade secret information; (2) personnel matters; and (3) attorney client communications.