



**OneCare Vermont Accountable Care Organization, LLC**  
**Board of Managers Meeting**  
**October 20, 2022**  
**Minutes**

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on October 20, 2022. Public access was also available at the OneCare Offices in Colchester, Vermont.

- I. Call to Order and Board Announcements  
Board Chair Anya Rader Wallack called the meeting to order at 4:33 p.m. Greg Daniels, CCPO, announced that there were a few missing Conflict of Interest Forms from the Board and he will follow up individually with those managers.
- II. Welcome Board Managers, Invited Guests, and Members of the Public  
Chair Wallack welcomed members of the public in attendance and offered the opportunity to introduce themselves.
- III. Consent Agenda Items  
Sara Barry, Chief Operating Officer, announced that the consent agenda items would be held for written vote following the meeting.
- IV. Essex Pediatrics: CPR and Mental Health Integration  
Carrie Wulfman, MD, Chief Medical Officer, introduced Steve Hale, MD, and Sue Rogers-Low of Essex Pediatrics to talk about OneCare’s Comprehensive Payment Reform Program (CPR) and integrated mental health in their practice. Dr. Hale noted that he is one of six providers and the practice serves an estimated 8,000 patients. Essex Pediatrics uses a fully integrated care model to serve their families. The practice has been trying to integrate more mental health services over the last decade, beginning with funds provided by the Blueprint for a social worker and then a nutritionist for a few hours a week. As their care model evolved, they include services such as therapists, social workers, nutritionist, group sessions around anxiety, home visits, a robust post-partum depression screening among other items. The practice’s focus was on solving the problems their patients and families faced, and the model evolved to meet the needs. Dr. Hale recognized that funding from OneCare’s CPR program has helped the practice expand these services and currently the two organizations are discussing

possible future expansions to include integrated mental health services within the CPR program.

An opportunity for discussion was offered and focused on kudos for the practice's advanced care model and possible mechanisms to assess outcomes of this work. Dr. Hale did caution that they need to be mindful of the administrative burden of tracking data in order to provide services to as many patients and families as possible.

V. Governance

A Motion to approve the resolution appointing a board manager to the audit committee was made T. Huebner, seconded by T. Dee, and approved by a majority. M. Costa abstained from the vote.

VI. CEO Update on 2023 GMCB Budget Submission

Vicki Loner, CEO, shared that OneCare successfully submitted its 2023 budget to the Green Mountain Care Board at end of September. Some of the items Ms. Loner highlighted from the budget submission were: increased Total Cost of Care accountability; estimated 290,000 Attributed Lives; and administrative costs that have declined year over year and are significantly lower than the nationwide administrative costs for ACOs. The Board was offered an opportunity for discussion.

VII. 2021 ACO Annual Quality Results

Carrie Wulfman, MD, CMO and Josiah Mueller, Director of Value Based Care, presented a brief overview of OneCare's 2021 ACO Annual Quality Results. Dr. Wulfman explained that how this presentation would be a brief overview and a more in-depth presentation with deeper analysis will be held at the November board meeting. Dr. Wulfman and Mr. Mueller presented the quality results from Medicare, Medicaid, BCBS QHP, BCBS Primary and MVP. Most of the findings were similar across the payers with the greatest struggle being in controlling hypertension. Dr. Wulfman explained how there is already a plan in place to help incentivize the providers within the hypertension quality metric and more detail on that would be provided in November. The Board discussed some of the quality metrics and highlighted items they would like to see more analysis done and presented in November.

VIII. Public Comment

There were no comments from the public.

IX. Move to Executive Session

A Motion to Approve the Resolution to Move to Executive Session was made by M. Costa, seconded by J. Gilwee and was approved by a unanimous vote.

X. Votes from Executive Session

None.

XI. Adjournment

Upon a Motion made by A. Trout seconded by S. Tester, and approved by a unanimous vote, the meeting adjourned at 6:33 p.m.

**Attendance:**

OneCare Board Managers

- |   |  |  |
|---|--|--|
| <input checked="" type="checkbox"/> Dan Bennett   | <input type="checkbox"/> Claudio Fort              | <input checked="" type="checkbox"/> Toby Sadkin, MD    |
| <input type="checkbox"/> Bob Bick                 | <input checked="" type="checkbox"/> Jen Gilwee, MD | <input type="checkbox"/> John Sayles                   |
| <input type="checkbox"/> Coleen Condon            | <input checked="" type="checkbox"/> Tom Huebner    | <input checked="" type="checkbox"/> Adriane Trout, MD  |
| <input checked="" type="checkbox"/> Michael Costa | <input type="checkbox"/> Steve LeBlanc             | <input checked="" type="checkbox"/> Teresa Fama, MD    |
| <input checked="" type="checkbox"/> Kristi Cross  | <input checked="" type="checkbox"/> Sierra Lowell  | <input checked="" type="checkbox"/> Anya Rader Wallack |
| <input checked="" type="checkbox"/> Betsy Davis   | <input type="checkbox"/> Stuart May                | <input checked="" type="checkbox"/> Tom Dee            |
| <input checked="" type="checkbox"/> Shawn Tester  |  |  |

S. Lowell joined the meeting at 4:38 p.m.

T. Dee left the meeting at 5:00 p.m.

T. Huebner left the meeting at 5:30 p.m.

OneCare Risk Strategy Committee

- |  |                                     |
|--|-------------------------------------|
| <input type="checkbox"/> Steve Leffler, MD | <input type="checkbox"/> Brian Nall |
|--|-------------------------------------|

OneCare Leadership and Staff

- |  |   |   |
|--|---|---|
| <input checked="" type="checkbox"/> Vicki Loner        | <input checked="" type="checkbox"/> Amy Bodette       | <input checked="" type="checkbox"/> Kim Driscoll  |
| <input checked="" type="checkbox"/> Sara Barry         | <input checked="" type="checkbox"/> Josiah Mueller    | <input checked="" type="checkbox"/> Kellie Hinton |
| <input checked="" type="checkbox"/> Greg Daniels, Esq. | <input checked="" type="checkbox"/> Linda Cohen, Esq. |   |
| <input checked="" type="checkbox"/> Carrie Wulfman, MD | <input checked="" type="checkbox"/> Lucie Garand      |   |
| <input checked="" type="checkbox"/> Tom Borys          |   |   |