



OneCare Vermont Accountable Care Organization, LLC Board of Managers Meeting Agenda

December 20, 2022
4:30 p.m. – 6:48 p.m.
Zoom Meeting

Time	Agenda Item	Presenter
4:30 p.m.	Call to Order and Board Announcements	Anya Rader Wallack
4:31 p.m.	Welcome Board Managers, Invited Guests, and Members of the Public	Anya Rader Wallack
4:32 p.m.	Consent Agenda Items* (p. 3-9) <i>Motion and Vote to Approve Consent Agenda Items – Supermajority Required</i>	Anya Rader Wallack
4:35 p.m.	Governance – Consumer Seat* (p. 10-14) <i>Motion and Vote to Approve Resolution to Appoint Consumer Manager – Supermajority Required</i>	Anya Rader Wallack
4:40 p.m.	Patient and Family Advisory Committee Reflections	<u>Primary Presenter:</u> Toby Sadkin, MD <u>Additional Presenter:</u> Betsy Davis
4:50 p.m.	Public Comment Move to Executive Session* (p. 15) <i>Motion and Vote to Approve Resolution to Move to Executive Session – Majority Required</i>	
6:46 p.m.	Votes 1. Approve Executive Session Consent Agenda Items – Majority Required	
6:48 p.m.	Adjourn	

*Denotes Attachments

Attachments:

1. Consent Agenda Items (Cover Page)
 - a. Draft OneCare Public Session Minutes November 13, 2022
 - b. Board Committee Reports December 2022

- c. Financial Statement Package
- 2. Governance
 - a. L. Ferrer Cover Letter
 - b. L. Ferrer Resume
 - c. Resolution to Appoint Consumer Manager
- 3. Resolution to Move to Executive Session
- 4. OneCare Key Performance Indicators *(FYI only)*
- 5. Public Affairs Report December 2022 *(FYI only)*



**OneCare Vermont Accountable Care Organization, LLC
Consent Agenda Cover Page**

Public Session

December 20, 2022

Agenda Item	Reason for Review and Request for Approval
a. Draft OneCare Public Session Minutes November 13, 2022	Review and approval of prior month's minutes.
b. Board Committee Reports December 2022	Summary of Board subcommittee meetings from the past month.
c. Financial Statement Package	Approval of OneCare's most recent financial statements as recommended by the Finance Committee.



**OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
November 15, 2022
Minutes**

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on November 15, 2022. Public access was also available at the OneCare Offices in Colchester, Vermont.

- I. Call to Order and Board Announcements
Vice Board Chair Tom Huebner called the meeting to order at 4:32 p.m.
- II. Welcome Board Managers, Invited Guests, and Members of the Public
Vice Chair Huebner welcomed members of the public in attendance and offered the opportunity to introduce themselves.
- III. Governance
A Motion to approve the resolution appointing a new member to the Population Health Strategy Committee was made J. Gilwee, seconded by T. Dee, and approved by a majority.
- IV. 2021 Full Financial Summary
Tom Borys, VP of Finance, presented a summary of the OneCare’s financial results for 2021. OneCare had a total net gain across all programs in 2021 of \$16.5M, including \$14.3M of shared savings across programs (inclusive of the advanced shared savings funding the Blueprint). Of the non-Blueprint shared savings of \$5.5M, \$2.5M was distributed to primary care providers thorough the accountability pool. In addition, in 2021 OneCare provided \$8.9M in population health management, \$5.4M in care coordination, and \$2.3M in quality incentive payments funded from other revenue sources to its provider network.
- V. 2021 Quality Results
Carrie Wulfman, MD, Chief Medical Officer and Josiah Mueller, Director of Value Based Care shared a more detailed report of the 2021 quality results that were previewed at the October meeting. They reviewed quality metric performance across 2019-2021, noting variations by year or payer program. Dr. Wulfman and Mr. Mueller also outlined lessons learned and next steps for 2023-2025 highlighting the need to improved transparency on the measures and increased accountability. Managers discussed that,

in some cases, very small changes (e.g. <1%) in rates resulted in large shifts in benchmark percentile performance and OneCare's ability to impact the CAHPs measures. After some discussion the Board requested the Population Health Committee take a deeper look into these results and identify the priority metrics that OneCare can impact for the coming year.

VI. CPR Accountability Model

Derek Raynes, Director of Payment Reform and Carrie Wulfman, MD, CMO, presented proposed changes to the Comprehensive Payments Reform program including linking the CPR program to the total cost of care and increasing accountability through a tiered incentive structure. Finance Committee, Population Health Strategy Committee, and the CPR subcommittee endorsed the proposed model changes and recommended adoption by the Board. The Board discussed their desire to engage FOHCs and hospital-owned primary care in the CPR program in the future. The Board also discussed opportunities and challenges associated with linking primary care funding to the total cost of care model.

A Motion to Approve the Resolution to Implement the Tiered CPR Accountability Model was made by T. Dee, seconded by Dr. J. Gilwee, and approved by a Supermajority.

VII. Consent Agenda Items

As part of the distributed pre-meeting materials, the Board received Consent Agenda Items including: (1) Draft OneCare Public Session Minutes from October 20, 2022; (2) Board Committee Reports for November 2022; (3) Financial Statement Package; (4) Public Affairs Report for November 2022; (5) Summary of Policies; (6) 01-02 Conflict of Interest; (7) 04-18 Financial Process for the Termination of Participant, Preferred Provider and Collaborator Agreements; (8) 05-01 Contract Management; (9) 05-02 Participant, Preferred Provider and Collaborator Appeals; (10) 06-01 Record Retention; and (11) Amended Resolution to Adopt PHM Accountability Measures.

An opportunity for discussion of any items within the consent agenda was offered.

A Motion to Approve the Consent Agenda Items was made by S. May, seconded by J. Sayles, and approved by a Supermajority.

VIII. Public Comment

There were no comments from the public.

IX. Move to Executive Session

A Motion to Approve the Resolution to Move to Executive Session was made by T. Dee, seconded by J. Gilwee and was approved by a unanimous vote.

X. Votes from Executive Session

1. Approve Executive Session Consent Agenda Items – **Approved by Majority**
2. Approve Resolution to Enter 2023 Medicare Program Agreement (with Conditions) – **Approved by Supermajority**
3. Approve Resolution to Enter 2023 Medicaid Program Agreement (with Conditions) – **Approved by Supermajority**
4. Approve Resolution Adopting the Policy 05-08 Provider Discipline and Termination – **Approved by Supermajority**
5. Approve CEO Merit Increase and Determine that the 2022 Corporate Goals have been Fully Met – **Approved by Supermajority**

XI. Adjournment

The meeting adjourned at 6:22 p.m.

Attendance:

OneCare Board Managers

& Dan Bennett	& Claudio Fort	& Toby Sadkin, MD
& Bob Bick	& Jen Gilwee, MD	& John Sayles
& Coleen Condon	& Tom Huebner	& Adriane Trout, MD
& Michael Costa	& Steve LeBlanc	& Teresa Fama, MD
& Kristi Cross	& Sierra Lowell	& Anya Rader Wallack
& Betsy Davis	& Stuart May	& Tom Dee
& Shawn Tester		

Sierra Lowell joined the meeting at 4:34 pm

Betsy Davis and Teresa Fama, MD joined the meeting at 4:49 pm

OneCare Risk Strategy Committee

& Steve Leffler, MD

OneCare Leadership and Staff

& Vicki Loner	& Amy Bodette	& Kim Driscoll
& Sara Barry	& Josiah Mueller	& Kellie Hinton
& Greg Daniels, Esq.	& Linda Cohen, Esq.	
& Carrie Wulfman, MD	& Lucie Garand	
& Tom Borys		
& Derek Raynes		

OneCare Board of Managers Committee Reports

December 2022

Executive Committee (meets monthly)

The committee reviewed an application for the BCBSVT consumer representative seat and voted to move the nomination to the full board. Status updates on commercial negotiations were provided and 2023 corporate goals were reviewed. The committee is next scheduled to meet on January 5, 2022.

Finance Committee (meets monthly)

At its December 14 meeting, the November meeting minutes and October Financial Statements were approved by the committee. An overview of the GMCB Drafted Budget Analysis was provided along with the 2023 Target & Target Methodologies for all four payers (Medicare, Medicaid, BCBSVT, and MVP). There were two PHM policies shared with the members and both were endorsed by the membership with no changes. The meeting wrapped up by announcing the date of the second December 2022 Finance Committee meeting being held on December 28, 2022 ahead of the Board of Managers meeting. The committee is also scheduled to meet on January 11, 2023.

Population Health Strategy Committee (meets monthly) –

At its December 12 meeting, the committee was briefed on the 2023 Annual Quality Plan and Subcommittee Updates. Status updates were provided on the Analytics transition & Arcadia, KPIs, and Patient Authorization App. The meeting wrapped up with an overview of two PHM policies which were both endorsed by the committee. The committee is next scheduled to meet on January 9, 2023.

Patient & Family Advisory Committee (meets monthly)

At its November 29 meeting, the committee received brief updates on current focus areas for the Board of Managers and OneCare's Public Affairs team. During the remainder of the meeting, committee members shared reflections on 2022 and visions for 2023 including discussing future topics of interest, recruitment plans, and sharing of the OneCare workgroups. The committee is next scheduled to meet on January 31, 2023.

Audit Committee (meets quarterly)

The audit Committee met on November 2. Business was conducted by electronic votes to endorse policy. The committee is next scheduled to meet on February 9, 2023.

**OneCare Vermont
Statement of Financial Position
For the Periods Ended**

10/31/2022 9/30/2022 Variance

ASSETS

Current assets:

UNRESTRICTED Funds	4,568,219	1,176,762	3,391,457
OCV Reserve Funding	-	5,600,000	(5,600,000)
Advanced Medicaid Funding	16,436,347	16,522,057	(85,710)
VBIF Reserves	1,736,984	1,584,402	152,582
Deferred For Specific Use	1,021,201	369,152	652,049
Unspent Passthrough Funds	44,289,000	2,672,947	41,616,053
accountability pool \$ Held	3,477,639	3,380,432	97,208
Total Cash	71,529,390	31,305,751	40,223,638
Network Receivable	1,875,644	-	1,875,644
Network Receivable-Settlement	5,964,965	3,765,003	2,199,962
Other Receivable	57,761	57,192	569
Other Receivable-Settlement	7,539,865	6,073,820	1,466,045
Prepaid Expense	677,392	583,937	93,455
Property and equipment (net)	30,794	31,485	(691)
TOTAL ASSETS	87,675,811	41,817,188	45,858,623

LIABILITIES AND NET ASSETS

Current liabilities:

Accrued Expenses - Accounts payable	862,086	699,450	162,636
Accrued Expenses Deliverables	64,553	-	64,553
Accrued PHM Expenses (payors)	20,528,369	17,850,420	2,677,949
Accrued Expenses	21,455,008	18,549,870	2,905,138
Accrued Expenses -Settlement	1,398,284	1,467,481	(69,197)
Network Payable	46,693,087	4,891,082	41,802,005
Network Payable-settlement	4,440,446	3,637,037	803,409
Notes Payable	-	-	-
CTO Liability	494,530	487,083	7,447
Payroll accrual	343,682	522,868	(179,185)
Deferred Income	1,897,514	1,245,465	652,049
Due to Related Parties - UVMMC	2,771,995	2,859,532	(87,537)
Due to Related Parties - DHH	(1)	(1)	-
Total Liabilities	79,494,545	33,660,416	45,834,129

Net assets:

Members' equity	-	-	-
Retained Surplus	6,979,848	6,979,848	-
Year to Date Surplus/(Loss)	1,201,418	1,176,924	24,494
Total net assets	8,181,266	8,156,772	24,494

TOTAL LIABILITIES AND NET ASSETS 87,675,810 41,817,188 45,858,623

OneCare Vermont

Surplus & Loss Statement: Oct 2022

	Annual Budget	Current Month			YTD Actual	YTD Budget	YTD Variance
		Actual	Monthly Budget	Month Variance			
Fixed Prospective Payments Funding	438,968,088	38,452,683	36,580,674	1,872,009	371,599,338	365,806,740	5,792,598
Payor Contracts Funding	10,460,595	821,387	871,716	(50,329)	8,493,633	8,717,163	(223,530)
Other Funding	10,315,103	773,082	859,592	(86,510)	8,110,613	8,595,919	(485,306)
Settlement Income	-	1,466,045	-	1,466,045	1,466,045	-	1,466,045
Deferred Participation Fees (prior year)	792,485	64,553	66,040	(1,487)	335,794	660,405	(324,610)
Participation Fees	19,623,500	1,635,292	1,635,292	(0)	16,352,916	16,352,916	(0)
Total Funding	480,159,771	43,213,041	40,013,314	3,199,727	406,358,340	400,133,142	6,225,197
Fixed Payments	436,766,526	38,328,053	36,397,210	(1,930,843)	370,235,215	363,972,105	(6,263,110)
Populations Health Mgmt Payment	9,512,724	789,536	792,727	3,192	7,890,522	7,927,270	36,748
Complex Care Coordination Program	5,905,659	491,775	492,138	363	4,917,752	4,921,382	3,630
Value-Based Incentive Fund	1,000,000	83,333	83,333	0	1,403,256	833,333	(569,923)
Blueprint Funding	9,073,982	746,979	756,165	9,186	7,552,468	7,561,652	9,184
Other PHM Programs	2,463,342	64,553	205,279	140,726	328,337	2,052,785	1,724,448
Settlement Expense	-	1,508,101	-	(1,508,101)	1,508,101	-	(1,508,101)
PHM Expenses	464,722,233	42,012,331	38,726,853	(3,285,478)	393,835,652	387,268,527	(6,567,124)
Salaries, payroll taxes and fringe benefits	9,368,623	707,113	780,719	73,606	6,948,833	7,807,186	858,354
Consulting, legal and purchased services	1,366,121	168,244	113,843	(54,401)	1,211,906	1,138,435	(73,471)
Software, licenses and maintenance	2,683,279	185,350	223,607	38,257	1,879,882	2,236,066	356,184
Travel, supplies, other	2,019,514	115,510	168,293	52,783	1,280,650	1,682,928	402,278
Operating Expenses	15,437,538	1,176,217	1,286,462	110,245	11,321,271	12,864,615	1,543,344
Total Expenses	480,159,771	43,188,548	40,013,314	(3,175,233)	405,156,922	400,133,142	(5,023,780)
Net Income (Loss)	-	24,494	-	24,494	1,201,418	0	1,201,418

November 23, 2022

OneCare Vermont
356 Mountainview Road, Suite 301
Colchester, VT 05446

Dear Board of Managers,

I am writing to express my interest in the consumer representative position on the board. I'm very passionate about health care access and policy and understanding how to help improve delivery and access while keeping quality high and people healthy. I believe that as someone who is a consumer of health care services, a mother with a family and children who access health care, and someone who has been a health care provider for many years, I can bring my experience and perspective, curiosity, and passion for critical thinking and problem-solving. As someone in a leadership position at a social service and health care agency, I bring my experience balancing the financial needs of providing care and the limits of funding, as well as understanding the need to balance advocating for high quality care and cost.

I was fortunate to have taken a health care policy class at UVM in 2011 and be present sitting in the balcony of the legislature when Professor William Hsiao presented the report from his team on health care reform possibilities for Vermont, and I found it exciting and fascinating. It was a time of incredible efforts at health care reform both in Vermont and at the national level, and I enjoyed being a witness to brilliant minds working hard to navigate a path. In my class, I was studying health care systems in various countries and looking at historical efforts in Vermont and in the U.S. loved being able to understand what was happening within the greater context of the country and the world, as well as history. When the Patient Protection and Affordability Act was being passed, I was in my second health care policy course and studying the legislation as it was happening, all while working at Magellan Health Services at the Blue Cross Blue Shield office and being able to have robust conversations with their VP of Strategic Planning about my papers and what was happening with PPACA. I enjoy being able to study and consider information from various perspective and angles and finding the nexus of possibility and innovation. I'm always curious to learn and contribute what I can from my energy and enthusiasm for caring for people in our community.

I hope you consider me for this position on the board, and I look forward to hearing from you. If you have any additional questions, please feel free to reach out to me.

Sincerely,

Leslie Ferrer

Leslie N. Ferrer, LICSW, LADC

12 Pine St. Winooski, VT 05404 | (802) 355-6680 | Leslienferrer@gmail.com

EDUCATION:

Simmons College Graduate School of Social Work

Master Degree in Social Work & Certificate in Urban Leadership

May 2000

Boston University

Bachelor Degree in Psychology

January 1998

LICENSES AND CERTIFICATIONS:

Vermont Licensed Independent Clinical Social Worker, LICSW

Vermont Licensed Alcohol and Drug Counselor, LADC

PROFESSIONAL EXPERIENCE:

Spectrum Youth & Family Services (Burlington, VT)

October 2014 – Present

Chief Clinical Officer

- Responsible for maintaining clinical integrity, supervise program directors and some clinical staff and interns for 10 programs including areas of basic needs, prevention and intervention. Also provide some direct outpatient individual and family psychotherapy to adolescents and families. Position reports directly to the Executive Director.

Howard Center Chittenden Clinic (Burlington, VT)

September 2013 – October 2014

Assistant Director of Medication Assisted Treatment

- Responsible for administrative and clinical oversight for medication assisted treatment at OTP treating 750+ clients; program development, management, clinical supervision, support of direct practice, crisis management, records maintenance, quality improvement and workflow processes in compliance with CARF accreditation standards; training and education for clinical staff; support, consultation and assistance to program director improve service delivery during an expansion of largest medication assisted treatment facility in the state of Vermont; carried a small caseload and provided case management, individual, and group counseling to clients.

Phoenix Houses of New England (S. Burlington, VT)

September 2011- September 2013

Program Director Chittenden Reg. Correctional Facility Women's Substance Abuse Program

- Responsible for development of contracted, in-facility substance use and co-occurring disorder treatment program; responsible for hiring, training, clinical and administrative supervision of staff; coordinating client services; individual and group counseling; quality assurance reviews; responsible for contract management and reporting to VT Dept. of Corrections.

Champlain College, Division of Education and Human Studies

September 2011-May 2013

Adjunct Faculty

- Taught Introduction to Substance Abuse Studies and Research Methods for Social Work; developed and maintaining course syllabi and content to ensure course contents meet CSWE social work accreditation standards to support student development of social work competencies.

Private Psychotherapy Practice (Waterbury, VT)

May 2006 – December 2011

- Developed and maintained sole-proprietor private practice providing individual and family psychotherapy focused on mental health and substance abuse counseling with adolescents and adults.

Magellan Health Services at BCBSVT (Berlin, VT)

October 2008

– April 2011

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Sr. Care Manager

- Provided pre-service and concurrent utilization reviews and care management of all levels of mental health and substance abuse care including inpatient, detoxification, residential treatment, partial hospitalization, intensive outpatient, and outpatient services; also provided intensive case management services for members recently discharged from inpatient level of care; also responsible for quality assurance record reviews and quality improvement activities.

University of Vermont (Burlington, VT)

Women's Center Coordinator of Advocacy and Violence Prevention Services *March 2008 – August 2008*

- Direct services and service coordination for victims of sexual assault, stalking, and relationship violence; campus-wide education and prevention activities relevant to issues of gender violence; chaired Sexual Violence Response Team

Women's Center Coordinator of Programming and Leadership Development *January 2007 – March 2008*

- Planned and implemented campus-wide programming on issues related to women, women's leadership, gender equity, and diversity; developed women's leadership opportunities for students, staff and faculty; volunteer coordination and development; developed educational campaigns

Dept. of Social Work Field Instructor

Academic years '05/'06 & '07/'08

- Provided supervision and training to BSW student interns in the field of practice integrating classroom learning of theory, skills, ethics and values into students' interactions with clients, organizations, communities and policies

Community Health Center of Burlington (Burlington, VT)

June 2004 – January 2007

Individual Therapist, Vermont Depression Project

- Individual psychotherapy and substance abuse counseling, medical social work, care coordination and collaboration with medical staff, brief behavioral health interventions.

Howard Center (Burlington, VT)

Mobile Crisis Team Clinician Adult Services (Per Diem)

June 2003 – January 2007

- Psychiatric crisis evaluation and assessments, crisis support and brief counseling

Baird Center for Children and Families School Social Worker

August 2003 – June 2004

- Case management, social skills training, supportive counseling, diversity education, and advocacy in Essex Junction Elementary Schools (K-5).

North Suffolk Mental Health, Chelsea Counseling (Chelsea, MA)

June 2002 – July 2003

Individual Therapist

Travelers Aid Society, Family Emergency Shelter (Boston, MA)

January 2001 – June 2001

Emergency On-Call Case Manager (Per Diem)

Riverside Community Care, Alternative Youth Services (Wellesley, MA)

June 2000 – January 2002

Home-based Outreach Clinician and Resident Service Coordinator

OTHER RELEVANT EXPERIENCE:

VT Addictions Professional Association , *Executive Board Member (2011 – present)*

Leslie N. Ferrer, LICSW, LADC

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VT Chapter National Association for Social Workers, *Executive Board Member (2004-2008)*



OneCare Vermont

OneCare Vermont Accountable Care Organization
Board of Managers Resolution Appointing Board Manager
December 20, 2022

BE IT RESOLVED by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidate, hereby elects to seat the following Manager:

- A. Leslie Ferrer, Consumer Manager and BCBSVT Beneficiary, for a three year term renewal ending on January 31, 2026. The Board is starting the term as of the appointment for a span of three years based on experienced difficulty in identifying nominees and the desire to have a Manager who represents the BCBSVT population.



OneCare Vermont Accountable Care Organization
Board of Managers Resolution to Move to Executive
Session
December 20, 2022

BE IT RESOLVED by the Board of Managers (the "Board") of OneCare Vermont Accountable Care Organization, LLC ("OneCare") as follows:

The Board will now move into executive session in order to discuss subjects that are outside of the scope of the ACO's public meetings. For this meeting those include: (1) subjects that are or use trade secret information; and (2) status of ongoing contract negotiations.

Key Performance Indicators (KPIs) Update

OneCare’s strategic plan identifies a mid-term goal to “Review and refine a list of Key Performance Indicators (KPIs) for provider and ACO performance”. Through a combination of literature review, internal staff and leadership interviews, and strategic planning discussions, OneCare identified the metrics which best represent OneCare’s delivery of value to the health care system. KPIs chosen align with OneCare’s mission and scope and ongoing contractual arrangements, and are metrics which are impacted by OneCare operations. KPI and related measure development is occurring for four key groups: all OneCare, primary care practices, HSA communities, and hospitals. OneCare using a phased approach in the context of new population health analytics platform launch for 2023 and will align this work with its benchmarking efforts as best feasible.

We are providing this information to you in advance of a planned discussion at the Board meeting in January so that you have additional time to consider these metrics.

Key Performance Indicator (KPI)	Medicare Benchmark?	Notes
Total PMPM Spend	Yes	N/A
Primary Care Visits PKPY	Yes	N/A
Inpatient Admissions - Surgical	Yes	N/A
Inpatient Admissions - Medical	Yes	N/A
Percentage of Deaths occurring while in hospice	No	N/A
Hospital Discharge to Post-Acute Care (SNF, Rehab, or Home He	Yes	N/A
Potentially Avoidable ED Visits	Yes	N/A
Diabetes Poor Control (A1c>9)	No	Clinical measure (not claims). Other diabetes measures are available, such as hospital admissions for uncontrolled diabetes.
Child & Adolescent Well Visits	N/A	Pediatric measure.
Developmental Screening First Three Years	N/A	Pediatric measure.
Age 40+ Annual Wellness Visit	No	Medicare Annual Wellness Visits is available, but not OneCare's PHM measure for 40+ Wellness Visits.
Hypertension Follow-up Visit	No	Other hypertension measures are available, such as hospital admissions. OneCare's PHM hypertension measures are not available.



OneCare Vermont

Public Affairs Report

December 2022

Media Coverage

New health care regulators ask OneCare executives for measurable results

[November 16, 2022, VTDigger](#)

Coverage of OneCare's budget proposal presentation to the Green Mountain Care Board on November 9, 2022. ([Also published in Valley News](#))

Claudio Fort resigns as president and CEO of Rutland Regional Medical Center

[November 22, 2022, Vermont Biz](#)

Announcement of Claudio Fort's resignation as CEO of Rutland Regional Medical Center (RRMC), departing at the end of December 2022. OneCare is mentioned in the context of Judi Fox and her role on OneCare's finance committee. Fox will become interim CEO and president of RRMC.

Vermont All-Payer ACO Makes Progress on Cost, Quality Goals

[December 09, 2022, Healthcare Innovation](#)

Coverage of the second evaluation report on Vermont's All-Payer ACO Model (VTAPM) Agreement by NORC at the University of Chicago. Reports that although the pandemic and a cyberattack on the University of Vermont Health System posed unique challenges in 2020, the Medicare ACO initiative continued to reduce spending and utilization in payment year 3 relative to a comparison group. The initiative also continued to see progress toward population health improvement goals.

Government Relations

State Legislative Update

On December 7th there was an All-Legislative briefing for the House and the Senate. Topics and presentations included a Revenue and Budget Update, 2024 Fiscal Year Budget Context, Affordable Housing, Update on PCB's in Schools and a Federal update. The presentations can all be found [here](#): The Legislature is slated to convene and gavel in the new Biennium on January 4.

Green Mountain Care Board

On November 21st the GMCB, DVHA, BCBSVT and MVP provided an overview of the [2021 Financial Settlement and Quality Results](#).

On November 28th the GMCB met to vote and approved the [Vermont All Payer Model Extension](#) as recommended by staff and supported by the Agency of Human Services. [The Appended APM Agreement was fully executed](#) on November 30th.

On December 5th the GMCB had a traveling board meeting to Rutland to get an [update](#) on current state of healthcare in the Rutland Health Service Area. They were given a summary of the 2021 Community Health Needs Assessment as well as 2022 implementation update, followed by an update from the Rutland HSA Blueprint for Health, as well as presentations from Rutland Community Collaborative and Come Alive Outside.

On December 7th the GMCB Staff presented their [initial review of the OneCare Budget](#) and preliminary recommendations. The GMCB will continue discussions and deliberations on OneCare's budget over the next two weeks with a vote scheduled for either the 14th or 21st of December.

Outreach and Advocacy

Events, Shares, Articles, and Resources

OneCare's care coordination team is hosting two webinar series addressing suicide prevention and medical decision making over the next three months. To register and learn more about the upcoming sessions for each series, visit our website: [Events for December 15 – February 15, 2023 – OneCare Vermont \(onecarevt.org\)](#).

The Robert Wood Johnson Foundation released their [Sentinel Communities Report](#) in November. As one of the sentinel communities, Vermont was highlighted and recognized for strong community collaborations to promote a culture of health. OneCare's role in value-based care received a mention and the Vermont Department of Health's robust [health equity](#) effort was applauded for working to ensure all Vermonters can attain their highest level of health.

The Centers for Medicare and Medicaid Services' (CMS) second evaluation of OneCare and the All-Payer Model (APM) was released last week. The evaluation conducted by CMS's contractor, NORC at the University of Chicago, analyzed the first three performance years of the model (2018, 2019, 2020). Highlights from their analysis include:

- In Performance Years 1, 2, and 3, the APM achieved Medicare spending reductions at the ACO level;
- Utilization and spending relative to the comparison group continued to decrease in performance year 3;
- The Model is still evolving and may realize benefits in the long-term provided participants can overcome noted challenges (i.e. pandemic impacts).

The [full report](#) and ["At a Glance" report](#) can be found on [CMS's website](#).

We are sharing a series of key accomplishments of OneCare Vermont and the All-Payer Model on our social media pages. If you would like to follow along, check us out on [LinkedIn](#) or [Twitter](#).

Follow Us

You can keep up with OneCare on our [blog](#), [LinkedIn](#), and [Twitter](#) (@OnecareVermont) and [YouTube](#). We would greatly appreciate it if you like and share our content to help spread awareness.

Questions? Contact OneCare Public Affairs using the [Contact Us](#) form on our website or email us at public@onecarevt.org.