



OneCare Vermont Accountable Care Organization, LLC Board of Managers Meeting Agenda

September 20, 2022
4:30 p.m. – 6:35 p.m.
Zoom Meeting

| Time | Agenda Item | Presenter |
|-----------|--|--------------------|
| 4:30 p.m. | Call to Order and Board Announcements | Anya Rader Wallack |
| 4:31 p.m. | Welcome Board Managers, Invited Guests, and Members of the Public | Anya Rader Wallack |
| 4:32 p.m. | Consent Agenda Items* (p. 3-11) <i>Motion and Vote to Approve Consent Agenda Items – Supermajority Required</i> | Anya Rader Wallack |
| 4:34 pm | Governance* (p. 12) <i>Motion and Vote to Approve Resolution Reappointing a FQHC Board Manager – Supermajority Required</i> | Anya Rader Wallack |
| 4:35 p.m. | PY23 Network Composition* | Sara Barry |
| 4:45 p.m. | Overview of the New Health Disparity Scorecards* | Josiah Mueller |
| 5:00 p.m. | Public Comment Move to Executive Session* (Resolution p. 22) <i>Motion and Vote to Approve Resolution to Move to Executive Session – Majority Required</i> | Anya Rader Wallack |
| 6:30 p.m. | Votes 1. Approve Executive Session Consent Agenda Items – Majority Required 2. Approve 2021 Audit Report – Supermajority Required 3. Approve 2023 Budget Submission to the Green Mountain Care Board – Supermajority Required | Anya Rader Wallack |
| 6:35 p.m. | Adjourn | Anya Rader Wallack |

*Denotes Attachments

Attachments:

1. Consent Agenda Items
 - a. Draft OneCare Public Session Minutes July 19, 2022
 - b. Board Committee Reports August 2022
 - c. Financial Statement Package June 2022
 - d. Public Affairs Report August 2022
 - e. PY21 Medicare Settlement
2. Resolution Reappointing a FQHC Board Manager
3. PY23 Network Composition
4. Health Disparity Scorecard
5. Resolution to Move to Executive Session



OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
August 16, 2022
Minutes

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on August 16, 2022.

- I. Call to Order and Board Announcements
Board Chair Anya Rader Wallack called the meeting to order at 4:32 p.m.
- II. Welcome Board Managers, Invited Guests, and Members of the Public
- III. No members of the public were present for the meeting. Consent Agenda Items
As part of the distributed pre-meeting materials, the Board received Consent Agenda Items including: (1) Draft OneCare Public Session Minutes from July 19, 2022; (2) Board Committee Reports for July 2022; (3) Financial Statement Package for June 2022; (4) Public Affairs Report for August 2022; (5) Quarterly DEI Report Out; (6) 11th Amended and Restated Operating Agreement; (7) Summary of Policies and Policies 06-19 Complaints, Grievances, and Appeals for Attributed Lives; 07-03 Privacy; 07-07 Code of Conduct; 07-09 Security; 08-01 Board of Managers Nomination; and 08-02 Governance

An opportunity for discussion of any items within the consent agenda was offered.

A Motion to Approve the Consent Agenda Items was made by D. Bennett, seconded by S. LeBlanc, and approved by a Supermajority.
- IV. 2022 VBIF Quality Performance Mid-Year Progress Report
Carrie Wulfman, MD, Chief Medical Officer introduced Josiah Mueller, Director Value Based Care as co-presenter. Mr. Mueller gave an update on the 2022 Value Based Incentive Fund (VBIF) Quality Performance program. Dr. Wulfman shared that providers requested more timely feedback so they could make improvements throughout the year to maximize VBIF payments and the program was designed to meet those requests. OneCare revised the VBIF program to use simpler methodology and self-reporting features to help alleviate any administrative burden on practices. Mr. Mueller described the payout time table along with the data metrics that are being used to measure quality performance for this program. The Board discussed the hypertension measures in depth, including how to improve that metric and the effect of sample sizes.
- V. 2023 Population Health Management Accountability Measures and Targets

Carrie Wulfman, MD and Josiah Mueller described the Population Health Model Accountability Measures that were endorsed by the Population Health Strategy Committee and are before the Board for adoption. Two measures relate to Care Coordination and the four measures relate to Quality Metrics. They described how these accountability measures can be tracked through electronic health records, and claims which will allow a larger, more statistically significant and accurate data set while reducing the administrative burden on practices. The Board discussed the measures that were selected and how they serve ACO goals.

A Motion to Approve the Resolution for Adopt Accountability Measures was made by C. Forte, seconded by T. Huebner, and approved by a Supermajority.

VI. Finance

Tom Borys, VP of Finance, gave the Board an update on Medicare Advanced Alternative Payments that providers earn by virtue of ACO participation. Through the Advanced Alternative Payment model, a 5% lump sum bonus on Part B billing was paid directly from Medicare to OneCare participating practices. In aggregate, the 2020 payment was \$2.7 million dollars earned for being in OneCare.

Mr. Borys then updated the board on the Medicare shared savings and loss settlement from 2021. The network received \$1.2 million dollars in shared savings. The Board discussed risk corridors and the opportunity to maximize shared savings in the future with broader risk.

VII. Public Comment

There were no comments from the public.

VIII. Move to Executive Session

A Motion to Approve the Resolution to Move to Executive Session was made by T. Dee, seconded by C. Condon and was approved by a unanimous vote.

IX. Votes from Executive Session

1. Approve Executive Session Consent Agenda Items – **Approved by majority.**
2. Approve Resolution Adopting 2023 Network Participation Variance Requests – **Approved by Supermajority.** D. Bennett, T. Fama, S. LeBlanc, and A. Rader Wallack abstained from the vote.

X. Adjournment

Upon a Motion made by T. Huebner, seconded by T. Dee, and approved by a unanimous vote, the meeting adjourned at 6:02 p.m.

Attendance:

OneCare Board Managers

- | | | |
|---|---|--|
| <input checked="" type="checkbox"/> Dan Bennett | <input checked="" type="checkbox"/> Claudio Fort | <input checked="" type="checkbox"/> Toby Sadkin, MD |
| <input checked="" type="checkbox"/> Bob Bick | <input type="checkbox"/> Jen Gilwee, MD | <input checked="" type="checkbox"/> John Sayles |
| <input checked="" type="checkbox"/> Coleen Condon | <input checked="" type="checkbox"/> Tom Huebner | <input checked="" type="checkbox"/> Adriane Trout, MD |
| <input type="checkbox"/> Michael Costa | <input checked="" type="checkbox"/> Steve LeBlanc | <input checked="" type="checkbox"/> Teresa Fama, MD |
| <input type="checkbox"/> Kristi Cross | <input type="checkbox"/> Sierra Lowell | <input checked="" type="checkbox"/> Anya Rader Wallack |
| <input checked="" type="checkbox"/> Betsy Davis | <input type="checkbox"/> Stuart May | <input checked="" type="checkbox"/> Tom Dee |
| | | <input checked="" type="checkbox"/> Shawn Tester |

OneCare Risk Strategy Committee

- | | |
|--|-------------------------------------|
| <input type="checkbox"/> Steve Leffler, MD | <input type="checkbox"/> Brian Nall |
|--|-------------------------------------|

OneCare Leadership and Staff

- | | | |
|--|---|--|
| <input checked="" type="checkbox"/> Vicki Loner | <input checked="" type="checkbox"/> Amy Bodette | <input checked="" type="checkbox"/> Kim Driscoll |
| <input checked="" type="checkbox"/> Sara Barry | <input checked="" type="checkbox"/> Josiah Mueller | |
| <input checked="" type="checkbox"/> Greg Daniels, Esq. | <input checked="" type="checkbox"/> Linda Cohen, Esq. | |
| <input checked="" type="checkbox"/> Carrie Wulfman, MD | <input checked="" type="checkbox"/> Lucie Garand | |
| <input checked="" type="checkbox"/> Tom Borys | | |



OneCare Board of Managers Committee Reports

September 2022

Executive Committee (meets monthly)

The committee did not meet in September. Committee members conducted business electronically to nominate a current board manager for the FQHC seat to serve a three-year term. The committee is next scheduled to meet on October 6, 2022.

Finance Committee (meets monthly)

At its September 7 meeting, The August meeting minutes and July Financial Statements were approved by the committee. The BCBSVT Target Status was presented. There was a 2023 Budget presentation with time for questions. The committee also received a report on the 2022 Medicaid FPP Analysis. 2022 Value-Based Incentive Fund and the 2023 Hospital Fixed Payments policies were presented to members for their endorsement. The meeting wrapped up with the Status of the 2021 Audit. The committee is next scheduled to meet on October 12, 2022.

Population Health Strategy Committee (meets monthly)

At its September 12 meeting, the membership heard an update on the Key Performance Indicators and the Population Health Model. There was also a presentation on the Disparities Scorecard and the meeting wrapped up with Subcommittee and Workgroup updates. The committee is next scheduled to meet on October 10, 2022.

Patient & Family Advisory Committee (meets monthly)

The committee is next scheduled to meet on September 27, 2022 and will participate in DEI Training.

Audit Committee (meets quarterly)

At its September 9 meeting there was a presentation from PWC on the 2021 financial statement audit. The committee also reviewed the compliance work plan and CCPO Q2 report. The committee did not have a quorum and completed their business electronically to recommend both the approval of the 2021 Financial Statement Audit and the CCPO Q2 report and Compliance work plan to the board. The committee is next scheduled to meet November 2, 2022.

**OneCare Vermont
Statement of Financial Position
For the Periods Ended**

| | 7/31/2022 | 6/30/2022 | Variance |
|--|-------------------|-------------------|------------------|
| ASSETS | | | |
| Current assets: | | | |
| UNRESTRICTED Funds | 4,780,726 | 5,784,143 | (1,003,417) |
| OCV Reserve Funding | 5,600,000 | 5,600,000 | - |
| Advanced Medicaid Funding | 14,621,802 | 14,683,631 | (61,829) |
| VBIF Reserves | 1,560,811 | 1,337,200 | 223,611 |
| Deferred For Specific Use | 369,152 | 369,152 | - |
| Unspent Passthrough Funds accountability pool \$ Held | 3,830,866 | 2,328,192 | 1,502,674 |
| | 3,067,241 | 2,910,645 | 156,596 |
| Total Cash | 33,830,598 | 33,012,963 | 817,635 |
| Network Receivable | 101,253 | 303,758 | (202,505) |
| Network Receivable-Settlement | 3,765,003 | 4,138,130 | (373,127) |
| Other Receivable | 62,829 | 64,436 | (1,607) |
| Other Receivable-Settlement | 6,073,819 | 6,073,819 | - |
| Prepaid Expense | 2,263,194 | 721,383 | 1,541,811 |
| Property and equipment (net) | 32,866 | 33,557 | (691) |
| TOTAL ASSETS | 46,129,562 | 44,348,046 | 1,781,516 |
| LIABILITIES AND NET ASSETS | | | |
| Current liabilities: | | | |
| Accrued Expenses - Accounts payable | 380,869 | 430,056 | (49,187) |
| Accrued Expenses Deliverables | - | 6,000 | (6,000) |
| Accrued PHM Expenses (payors) | 17,331,071 | 1,285,379 | 16,045,692 |
| Accrued Expenses | 17,711,940 | 1,721,435 | 15,990,505 |
| Accrued Expenses -Settlement | 6,775,274 | 6,780,827 | (5,553) |
| Network Payable | 4,466,679 | 3,788,752 | 677,927 |
| Network Payable-settlement | 3,637,037 | 4,010,164 | (373,127) |
| Notes Payable | - | - | - |
| CTO Liability | 493,950 | 510,614 | (16,664) |
| Payroll accrual | 345,406 | 265,262 | 80,144 |
| Deferred Income | 1,183,403 | 16,013,313 | (14,829,910) |
| Due to Related Parties - UVMMC | 3,289,548 | 3,065,602 | 223,946 |
| Due to Related Parties - DHH | - | - | - |
| Total Liabilities | 37,903,237 | 36,155,969 | 1,747,268 |
| Net assets: | | | |
| Members' equity | 25,000 | 25,000 | - |
| Retained Surplus | 7,028,636 | 7,028,636 | - |
| Year to Date Profit/Loss | 1,172,689 | 1,138,441 | 34,248 |
| Total net assets | 8,226,325 | 8,192,077 | 34,248 |
| TOTAL LIABILITIES AND NET ASSETS | 46,129,562 | 44,348,046 | 1,781,516 |

OneCare Vermont

Surplus & Loss Statement: July 2022

| | Annual Budget | Current Month | | | YTD Actual | YTD Budget | YTD Variance |
|---|--------------------|-------------------|-------------------|------------------|--------------------|--------------------|--------------------|
| | | Actual | Monthly Budget | Month Variance | | | |
| Fixed Prospective Payments Funding | 438,968,088 | 36,623,983 | 36,580,674 | 43,309 | 260,096,458 | 256,064,717 | 4,031,741 |
| Payor Contracts Funding | 10,460,595 | 837,635 | 871,716 | (34,081) | 6,018,978 | 6,102,014 | (83,036) |
| Other Funding | 10,315,103 | 756,165 | 859,592 | (103,427) | 5,753,646 | 6,017,143 | (263,497) |
| Settlement Income | - | - | - | - | - | - | - |
| Deferred Participation Fees (prior year) | 792,485 | - | 66,040 | (66,040) | 271,241 | 462,283 | (191,042) |
| Participation Fees | 19,623,500 | 1,635,292 | 1,635,292 | - | 11,447,041 | 11,447,042 | (1) |
| Total Funding | 480,159,771 | 39,853,075 | 40,013,314 | (160,239) | 283,587,364 | 280,093,199 | 3,494,165 |
| Fixed Payments | 436,766,526 | 36,526,511 | 36,397,210 | (129,301) | 259,220,299 | 254,780,473 | (4,439,826) |
| Populations Health Mgmt Payment | 9,512,724 | 789,536 | 792,727 | 3,191 | 5,526,749 | 5,549,089 | 22,340 |
| Complex Care Coordination Program | 5,905,659 | 491,775 | 492,138 | 363 | 3,442,426 | 3,444,968 | 2,542 |
| Value-Based Incentive Fund | 1,000,000 | 157,122 | 83,333 | (73,789) | 1,102,922 | 583,333 | (519,589) |
| Blueprint Funding | 9,073,982 | 756,165 | 756,165 | - | 5,293,157 | 5,293,156 | (1) |
| Other PHM Programs | 2,463,342 | 22,500 | 205,279 | 182,779 | 197,663 | 1,436,950 | 1,239,287 |
| Settlement Expense | - | - | - | - | - | - | - |
| PHM Expenses | 464,722,233 | 38,743,609 | 38,726,852 | (16,757) | 274,783,216 | 271,087,969 | (3,695,247) |
| Salaries, payroll taxes and fringe benefits | 9,368,623 | 677,591 | 780,719 | 103,128 | 4,867,032 | 5,465,030 | 597,998 |
| Consulting, legal and purchased services | 1,366,121 | 56,028 | 113,843 | 57,815 | 565,553 | 796,904 | 231,351 |
| Software, licenses and maintenance | 2,683,279 | 188,324 | 223,607 | 35,283 | 1,312,426 | 1,565,246 | 252,820 |
| Travel, supplies, other | 2,019,514 | 153,275 | 168,293 | 15,018 | 886,448 | 1,178,050 | 291,602 |
| Operating Expenses | 15,437,538 | 1,075,218 | 1,286,462 | 211,244 | 7,631,459 | 9,005,230 | 1,373,771 |
| Total Expenses | 480,159,771 | 39,818,827 | 40,013,314 | 194,487 | 282,414,675 | 280,093,199 | (2,321,476) |
| Net Income (Loss) | - | 34,248 | - | 34,248 | 1,172,689 | - | 1,172,689 |



OneCare Vermont

Public Affairs Report

September 2022

Media Coverage

No Media Coverage

Government Relations

State Legislative Update

There are no state legislative updates at this time.

Green Mountain Care Board

In the month of August GMCB heard budget presentations from each of Vermont's Hospitals for their FY 2023 Budgets. At the conclusion of the budget hearings, the GMCB began deliberations which are ongoing and will conclude later this week. Budget orders will be issued in the following weeks prior to the start of the Hospital fiscal year on October 1. All Hospital Budget information and subsequent budget decisions/rate orders can be found [here](#):

On September 8 Governor Phil Scott appointed a new chair and two members to the Green Mountain Care Board. Owen Foster, of Jericho has been appointed chair, and Dr. David Murman, of Waterbury, and Robin Lunge, of Berlin, will serve as members on the five-member board. Foster has served as an assistant United States attorney in the United States Attorney's Office for the District of Vermont, where he is the healthcare fraud coordinator and the ethics officer. Dr. Murman currently leads resident and medical student education and works as an emergency medical clinician at Central Vermont Medical Center (CVMC). Lunge has been reappointed for a one-year term. The full press release can be found [here](#):

Outreach and Advocacy

Events, Shares, Articles, and Resources

Registration is now open for the UVM Health Network Health Equity [Summit](#), to be held in Burlington on October 20. Both in-person and virtual attendance are possible for this exciting event.

OneCare is proud to sponsor the [Vermont Suicide Prevention Symposium](#). The live, virtual event will be held Thursday, September 29, from 9:00 am – 4:00 pm.

Follow Us

You can keep up with OneCare on our [blog](#), [LinkedIn](#), and [Twitter](#) (@OnecareVermont). We would greatly appreciate it if you like and share our content to help spread awareness.

Questions? Contact OneCare Public Affairs using the [Contact Us](#) form on our website or email us at public@onecarevt.org.

OneCare Vermont

Performance Year 2021 Settlement - Medicare

9/14/2022

| HSA | Participant | Accountability Pool Refund | Accountability Pool | | Total Shared Savings Payment | 2020 AIPBP Recon #2 | 2021 AIPBP Recon | Total Settlement |
|--------------|--|----------------------------|------------------------|---|------------------------------|---------------------|----------------------|----------------------|
| | | | Shared Savings "Match" | Risk Bearing Entity (Hospital) Shared Savings | | | | |
| Bennington | Angela Wingate, MD | \$3,510 | \$3,510 | \$0 | \$3,510 | \$0 | \$0 | \$7,020 |
| Bennington | Avery Wood MD LLC | \$3,240 | \$3,240 | \$0 | \$3,240 | \$732 | \$0 | \$7,212 |
| Bennington | Eric S. Seyferth, MD | \$6,822 | \$6,822 | \$0 | \$6,822 | \$0 | \$0 | \$13,644 |
| Bennington | Primary Care Health Partners - Vermont LLP | \$11,214 | \$11,214 | \$0 | \$11,214 | \$0 | \$0 | \$22,428 |
| Bennington | Shaftsbury Medical Associates, Inc. | \$11,934 | \$11,934 | \$0 | \$11,934 | \$0 | \$0 | \$23,868 |
| Bennington | Southwestern Vermont Medical Center, Inc. | \$65,142 | \$65,142 | \$8,381 | \$73,523 | \$11,160 | (\$427,553) | (\$277,728) |
| Berlin | Central Vermont Medical Center Inc | \$129,204 | \$129,204 | \$28,081 | \$157,285 | \$4,685 | (\$385,607) | (\$94,434) |
| Berlin | Northeast Washington County Community Health Inc | \$17,658 | \$17,658 | \$0 | \$17,658 | \$0 | \$0 | \$35,316 |
| Brattleboro | Brattleboro Memorial Hospital, Inc. | \$51,300 | \$51,300 | \$36,306 | \$87,606 | (\$172) | (\$1,091,606) | (\$952,872) |
| Brattleboro | Primary Care Health Partners - Vermont LLP | \$5,526 | \$5,526 | \$0 | \$5,526 | \$0 | \$0 | \$11,052 |
| Burlington | Christopher J. Hebert, PC | \$8,622 | \$8,622 | \$0 | \$8,622 | \$0 | \$0 | \$17,244 |
| Burlington | Community Health Centers of Burlington Inc. | \$81,738 | \$81,738 | \$0 | \$81,738 | \$0 | \$0 | \$163,476 |
| Burlington | Gene Moore MD, PLLC | \$7,992 | \$7,992 | \$0 | \$7,992 | \$0 | \$0 | \$15,984 |
| Burlington | Green Mountain Internal Medicine PLC | \$3,438 | \$3,438 | \$0 | \$3,438 | \$0 | \$0 | \$6,876 |
| Burlington | Primary Care Health Partners - Vermont LLP | \$72 | \$72 | \$0 | \$72 | \$51 | \$0 | \$195 |
| Burlington | Richmond Family Medicine PLLC | \$13,428 | \$13,428 | \$0 | \$13,428 | \$131 | \$0 | \$26,987 |
| Burlington | Thomas Chittenden Health Center, PLC | \$36,450 | \$36,450 | \$0 | \$36,450 | \$0 | \$0 | \$72,900 |
| Burlington | University of Vermont Medical Center Inc. | \$208,044 | \$208,044 | \$4,137 | \$212,181 | \$464,092 | (\$2,689,961) | (\$1,805,645) |
| Burlington | University of Vermont Nursing and Health Sciences Pr | \$6,012 | \$6,012 | \$0 | \$6,012 | \$23 | \$0 | \$12,047 |
| Lebanon | DHMC | \$0 | \$0 | \$17,841 | \$17,841 | \$0 | \$0 | \$17,841 |
| Lebanon | White River Family Practice, PC | \$20,016 | \$20,016 | \$0 | \$20,016 | \$0 | \$0 | \$40,032 |
| Middlebury | Five Town Health Alliance, Inc | \$8,964 | \$8,964 | \$0 | \$8,964 | \$0 | \$0 | \$17,928 |
| Middlebury | Green Mountain Primary Care | \$2,484 | \$2,484 | \$0 | \$2,484 | \$0 | \$0 | \$4,968 |
| Middlebury | Middlebury Family Health | \$17,190 | \$17,190 | \$0 | \$17,190 | \$0 | \$0 | \$34,380 |
| Middlebury | Porter Hospital, Inc. | \$33,354 | \$33,354 | \$20,256 | \$53,610 | \$7,461 | (\$124,090) | (\$29,665) |
| Rutland | Community Health Centers of the Rutland Region, Inc | \$141,282 | \$141,282 | \$0 | \$141,282 | \$0 | \$0 | \$282,564 |
| Rutland | The Rutland Hospital Inc. D/B/A Rutland Regional Me | \$0 | \$0 | \$38,167 | \$38,167 | | (\$1,853,084) | (\$1,814,917) |
| St. Albans | Cold Hollow Family Practice, P.C. | \$5,994 | \$5,994 | \$0 | \$5,994 | \$0 | \$0 | \$11,988 |
| St. Albans | Michael J. Corrigan, MD PC | \$5,112 | \$5,112 | \$0 | \$5,112 | \$0 | \$0 | \$10,224 |
| St. Albans | Northwestern Medical Center Inc | \$28,170 | \$28,170 | \$38,953 | \$67,123 | (\$3,901) | (\$454,081) | (\$362,688) |
| St. Albans | Primary Care Health Partners - Vermont LLP | \$16,704 | \$16,704 | \$0 | \$16,704 | \$0 | \$0 | \$33,408 |
| St. Albans | The Richford Health Center, Inc. | \$54,126 | \$54,126 | \$0 | \$54,126 | \$0 | \$0 | \$108,252 |
| Windsor | Windsor Hospital Corporation | \$34,002 | \$34,002 | \$3,061 | \$37,063 | \$0 | \$0 | \$71,065 |
| Total | Total | \$1,038,744 | \$1,038,744 | \$195,182 | \$1,233,926 | \$484,261 | (\$7,025,981) | (\$4,269,050) |



OneCare Vermont

OneCare Vermont Accountable Care Organization
Board of Managers Resolution Appointing Board Manager
September 20, 2022

BE IT RESOLVED by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidate, hereby elects to seat the following Manager:

- A. Michael Costa, FQHC Manager, for a three year term renewal ending on September 30, 2025.

{B1945884.2 11080-0200}

PY 23 Network Composition & Program Expansion

September 20, 2022



OneCare Vermont

onecarevt.org



Network Composition: PY22 & PY23

| Organization Type | PY22 | PY23 | Changes |
|---|------|------|------------------------|
| Hospitals (includes employed physicians/providers) | 14 | 14 | |
| FQHC's | 9 | 9 | |
| Independent PCP's * | 27 | 26 | 1 closed (retired) |
| In CPR Program * | 14 | 15 | 1 new practice joined. |
| Naturopaths | 5 | 5 | |
| Specialists | 24 | 24 | |
| Continuum^ | 45 | 49 | 4 SNFS returned |

* Wingate & Seyferth have 2 TINs each are included

^ SNF, Home Health & Hospice, Designated Agencies, Special Service Agencies, ASC

Payer Program Expansion

Four (4) organizations expanded program participation:

- Medicare Expansion:
 - 1 Hospital (NVRH)
 - 1 FQHC (Northern Counties Health Care)
 - 1 Independent PCP (Evergreen Family Health Partners, LLC)
- BCBS & MVP Expansion:
 - 1 SNF (CLR OPCO LLC)

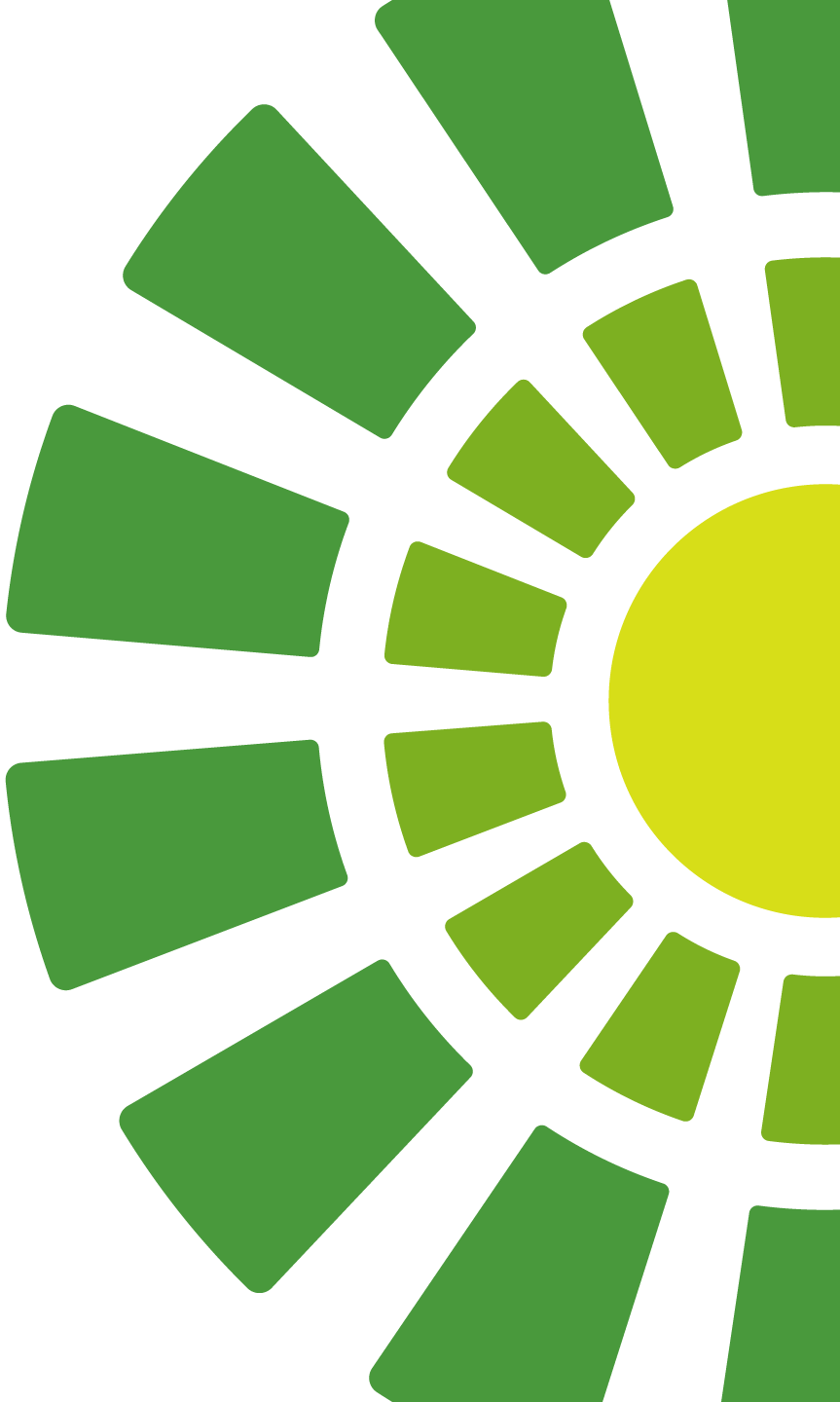
OneCare Health Disparities Scorecard

September 20, 2022



OneCare Vermont

onecarevt.org



OneCare Disparities Scorecard

Priority: *Establish population health metrics that identify and track health disparities to each HSA*

Organizational Goal: *Create a baseline health disparities scorecard for each HSA, distribute by end of Q3, 2022.*



Disparities Dashboard Definitions

Social Risk Level: Identifies members most heavily impacted by a combination of social determinants of health factors using data related to income, household size, assets, and employment

Transportation Access Risk Flag: Identifies members who are likely to face transportation barriers based on data related to vehicle ownership, access to public transportation, and neighborhood commute time

Unstable Housing Risk Flag: Predicts the likelihood an individual will move within the upcoming 60 days based on social, family, or economic circumstances using data related to address history, length of residency, customer survey responses, and housing affordability

Social Isolation Risk Flag: Identifies individuals at risk of being isolated and lacking social support based on data related to access to public transportation, likelihood of vehicle ownership, household composition, and neighborhood factors.

High Poverty Zip Code: Identifies members living in zip codes with significantly higher poverty rates compared to Vermont using the most recent American Community Survey estimates

All OneCare Health Disparities Scorecard

HSA (Health Service Area)

TIN (Organization)

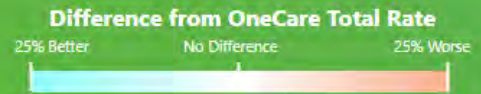
Practice

Payer
 Select all
 BCBS Primary
 BCBS QHP
 Medicaid
 Medicare

Date

Age (at start of 2022)

OneCare Vermont Health Disparities Dashboard



| Data Sources: - Claims for 2022 OneCare cohort - Clinical feed (HbA1c readings only) | All OneCare | Social Risk Level | | | | Social Risk Flags | | | | Area High Poverty Zip Code |
|--|-------------|-------------------|--------|--------|-----------|-------------------|-----------------------|------------------|------------------|-------------------------------|
| | | Low | Medium | High | Very High | Food Access | Transportation Access | Unstable Housing | Social Isolation | |
| Members (#) | 226,285 | 116,385 | 80,975 | 25,455 | 3,470 | 56,900 | 89,889 | 2,938 | 7,635 | 34,674 |
| KPI Metrics | | | | | | | | | | |
| Total Cost of Care (PMPM) | \$429 | \$456 | \$433 | \$334 | \$146 | \$387 | \$460 | \$338 | \$578 | \$411 |
| Primary Care Visits (PKPY) | 2,849 | 2,830 | 2,946 | 2,629 | 2,798 | 2,721 | 2,862 | 2,986 | 3,302 | 2,918 |
| Potentially Avoidable ED Visits (PKPY) | 226 | 213 | 255 | 196 | 208 | 217 | 203 | 355 | 266 | 264 |
| Inpatient Admissions (PKPY) | 69 | 71 | 74 | 48 | 24 | 64 | 72 | 70 | 104 | 73 |
| PHM Metrics | | | | | | | | | | |
| Developmental Screening (%) | 54.7% | 54.5% | 55.0% | 54.9% | 54.5% | 52.0% | 55.3% | 49.8% | 56.9% | 56.1% |
| Child and Adolescent Well Visits (%) | 49.1% | 47.7% | 48.9% | 52.4% | 58.0% | 48.2% | 50.8% | 46.7% | 44.4% | 46.8% |
| Adult 40+ Wellness Visit (%) | 51.5% | 52.9% | 48.8% | 53.0% | 38.0% | 51.3% | 54.0% | 40.9% | 47.0% | 50.0% |
| Uncontrolled Diabetes (%) | 35.4% | 34.2% | 36.4% | 37.8% | 42.9% | 37.2% | 35.4% | 40.7% | 33.9% | 37.1% |
| Hypertension Follow-Up (%) | | | | | | | | | | |
| Potentially Avoidable ED Revisits | | | | | | | | | | |

Metrics Under Development

Notice: All data and reports produced by OneCare VT are for the sole use of OneCare and its ACO Participants, Preferred Providers and Collaborators ("Network") for the purposes of ACO Activities only. This is confidential information that cannot be copied or shared outside of OneCare or its Network or for purposes other than promoting OneCare's ACO Activities without written consent from OneCare. All uses of and access to OneCare's data are subject to the confidentiality, data use and privacy obligations in the recipients' binding contracts and Business Associate Agreements with OneCare.

Example HSA

Pediatrics Health Disparities Scorecard

| OneCare Vermont Health Disparities Dashboard | | | | | | | | | | | |
|--|--|-------------------|--------|-------|-----------|-------------------|---------------------------|------------------|------------------|-------|-----------------------|
| Difference from OneCare Total Rate | | | | | | | | | | | |
| 25% Better No Difference 25% Worse | | | | | | | | | | | |
| Data Sources: - Claims for 2022 OneCare cohort - Clinical feed (HbA1c readings only) | HSA Total | Social Risk Level | | | | Social Risk Flags | | | | Area | |
| | | Low | Medium | High | Very High | Food Access | Transportation Access | Unstable Housing | Social Isolation | | High Poverty Zip Code |
| Members (#) | 6,975 | 2,769 | 2,594 | 1,290 | 322 | 1,547 | 2,611 | 123 | 40 | 1,910 | |
| KPI Metrics | Total Cost of Care (PMPM) | \$141 | \$146 | \$140 | \$134 | \$125 | \$136 | \$146 | \$120 | \$101 | \$152 |
| | Primary Care Visits (PKPY) | 2,188 | 2,184 | 2,245 | 2,125 | 2,023 | 2,165 | 2,248 | 2,200 | 2,252 | 2,531 |
| | Potentially Avoidable ED Visits (PKPY) | 178 | 178 | 193 | 154 | 149 | 179 | 163 | 253 | 124 | 224 |
| | Inpatient Admissions (PKPY) | 19 | 20 | 24 | 9 | 12 | 19 | 22 | 33 | 25 | 22 |
| PHM Metrics | Developmental Screening (%) | 50.5% | 47.8% | 52.5% | 48.1% | 62.0% | 48.1% | 51.5% | 57.8% | 71.4% | 61.5% |
| | Child and Adolescent Well Visits (%) | 43.7% | 41.6% | 44.9% | 44.8% | 50.8% | 44.8% | 45.3% | 38.6% | 60.3% | 44.1% |
| | Adult 40+ Wellness Visit (%) | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN |
| | Uncontrolled Diabetes (%) | 50.0% | 0.0% | 75.0% | 0.0% | NaN | 100.0% | 50.0% | NaN | NaN | 100.0% |
| | Hypertension Follow-Up (%) | | | | | | Metrics Under Development | | | | |
| Potentially Avoidable ED Revisits | | | | | | | | | | | |

Example HSA

Adult Health Disparities Scorecard

| OneCare Vermont Health Disparities Dashboard | | | | | | | | | | | |
|--|--|-------------------|--------|-------|-----------|-------------------|---------------------------|------------------|------------------|-------------------------------|-------|
| Difference from OneCare Total Rate | | | | | | | | | | | |
| <div style="display: flex; justify-content: space-between; width: 100%;"> 25% Better No Difference 25% Worse </div> | | | | | | | | | | | |
| Data Sources: - Claims for 2022 OneCare cohort - Clinical feed (HbA1c readings only) | HSA Total | Social Risk Level | | | | Social Risk Flags | | | | Area High Poverty Zip Code | |
| | | Low | Medium | High | Very High | Food Access | Transportation Access | Unstable Housing | Social Isolation | | |
| Members (#) | 19,619 | 10,362 | 7,322 | 1,895 | 40 | 4,076 | 7,240 | 167 | 596 | 4,415 | |
| KPI Metrics | Total Cost of Care (PMPM) | \$618 | \$627 | \$622 | \$556 | \$348 | \$585 | \$624 | \$454 | \$871 | \$623 |
| | Primary Care Visits (PKPY) | 3,010 | 2,934 | 3,199 | 2,718 | 1,760 | 3,000 | 3,064 | 3,456 | 3,671 | 3,286 |
| | Potentially Avoidable ED Visits (PKPY) | 210 | 193 | 234 | 212 | 149 | 190 | 195 | 240 | 233 | 272 |
| | Inpatient Admissions (PKPY) | 102 | 99 | 113 | 80 | 74 | 96 | 100 | 108 | 158 | 113 |
| PHM Metrics | Developmental Screening (%) | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN | NaN |
| | Child and Adolescent Well Visits (%) | 16.7% | 20.3% | 13.2% | 14.8% | 0.0% | 22.8% | 21.0% | 0.0% | 41.5% | 16.3% |
| | Adult 40+ Wellness Visit (%) | 50.8% | 53.0% | 47.6% | 52.1% | 26.4% | 46.1% | 50.9% | 39.6% | 44.6% | 47.3% |
| | Uncontrolled Diabetes (%) | 20.6% | 19.8% | 21.7% | 20.2% | 33.3% | 22.4% | 21.0% | 12.5% | 24.6% | 25.0% |
| | Hypertension Follow-Up (%) | | | | | | Metrics Under Development | | | | |
| | Potentially Avoidable ED Revisits | | | | | | Metrics Under Development | | | | |



OneCare Vermont

OneCare Vermont Accountable Care Organization
Board of Managers Resolution Appointing Board Manager
September 20, 2022

BE IT RESOLVED by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board will now move into executive session in order to discuss subjects that are outside of the scope of the ACO’s public meetings. For this meeting those include: (1) subject that are or use trade secret information; and (2) status of ongoing contract negotiations.