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Board of Managers Meeting

Tuesday, 9/19/2023
4:30 - 6:30 PM ET

1. **PUBLIC: Welcome Board Managers, Invited Guests, and Members of the Public Presented By: Anya Rader Wallack (4:30-4:31)**
2. **PUBLIC: Call to Order and Board Announcements Presented By: Anya Rader Wallack (4:31-4:32)**
   In-Person October Board Meeting
3. **PUBLIC: Consent Agenda Items Presented By: Anya Rader Wallack (4:32-4:33) Approve**
   Motion and Vote to Approve Consent Agenda Items – Majority Required
   3a. 2023-09 Public Session Consent Agenda Cover Page - Page 3
   3b. 2023-08 OneCare Board Meeting Public Session Minutes - Page 4
   3c. 2023-08-31 OneCare Board Meeting Public Session Minutes - Page 8
   3d. 2023-09 Board Committee Reports - Page 10
4. **PUBLIC: Governance Presented By: Anya Rader Wallack (4:33-4:40) Approve**
   Motion and Vote to Approve Resolution Appointing Managers to the Board of Managers, Members to the Patient & Family Advisory Committee and Population Health Strategy Committee, and Converting Consumer Manager to Ad-hoc Manager – Supermajority Required
   4a. Arnie Tannen Bio - Page 11
   4b. Jessica Moschella Bio - Page 12
   4c. Keith Robinson CV - Page 13
   4d. Amanda Reid Resume - Page 36
   4e. Matthew LeFluer Resume - Page 38
   4f. Robert Oeser Resume - Page 42
   4g. Resolution Appointing Managers to the Board, Members to PHSC & PFAC, and Converting Consumer Seat to Ad-hoc - Page 43
5. **PUBLIC: Data Platform Transition Presented By: Greg Carlow (4:40-5:00)**
   5a. Data Platform Transition Slides - Page 44
6. **PUBLIC: 2022 Annual ACO Quality Performance Results Presented By: Carrie Wulfman, Josiah Mueller (5:00-5:10)**
   6a. PY2022 Quality Performance - Page 47
7. **PUBLIC: SNF Waiver Presented By: Carrie Wulfman, Linda Cohen (5:10-5:15) Approve**
   Motion and Vote to Approve Resolution Invoking Participation Waiver for Support of Clinical Coverage for Network Skilled Nursing Facilities
   7a. Resolution Invoking Participation Waiver for Support of Clinical Coverage for Network Skilled Nursing Facilities - Page 63
8. **PUBLIC: Media Updates Presented By: Amy Bodette (5:15-5:20)**
9. **PUBLIC: Public Comment (5:20-5:25)**
10. **PUBLIC: Move to Executive Session Presented By: Anya Rader Wallack (5:25-5:26)**
    Motion and Vote to Approve Resolution to Move to Executive Session – Majority Required
    10a. 2023-09 Resolution to Move to Executive Session - Page 66

14. PUBLIC: Votes Presented By: Anya Rader Wallack (6:31-6:35) Approve

1. Approve Executive Session Consent Agenda Items - Supermajority Required
2. Approve the PY24 Budget – Supermajority Required
3. Approve the Resolution Authorizing Legal Action – Supermajority Required

15. PUBLIC: Adjourn Presented By: Anya Rader Wallack (6:35)

16. PUBLIC FYI DOCUMENTS

20a 2023-09 Public Affairs Report - Page 117
20b. Financial Statement Package - Page 119
20c. MH Screening Initiative Slide - Page 127

OneCare Vermont Accountable Care Organization, LLC
Consent Agenda Cover Page

Public Session

September 19, 2023

Agenda Item	Reason for Review and Request for Approval
a. Consent Agenda Cover Page	Reference only.
b. Draft OneCare Public Session Minutes August 15, 2023 **c.** Draft OneCare Public Session Minutes August 31, 2023	Review and approval of prior month's minutes.
d. Board Committee Reports September 2023	Summary of Board subcommittee meetings from the past month.

OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
August 15, 2023
Public Session Minutes

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC ("OneCare") was held remotely via video and phone conference on August 15, 2023. Public access was also available at the OneCare Offices in Colchester, Vermont.

I. Welcome Board Managers, Invited Guests, and Members of the Public

Chair Wallack welcomed members of the public in attendance and offered the opportunity to introduce themselves.

II. Call to Order and Board Announcements

Chair Wallack welcomed Sandy Rousse to the Board as the newest elected Board Manager representing home health and hospice. She also discussed the release of the NORC report which indicates strong progress in the fourth year of the model.

Chair Wallack indicated that Managers are interested in occasional in-person meetings and management is looking at October at Central Vermont Medical Center. Managers should look for an upcoming email with details, including consideration of a new date and time for October.

The meeting was then paused as a quorum was not achieved until additional board managers could join the meeting. Board Chair Anya Rader Wallack called the meeting to order at 5:55 p.m.

III. Meet Vermont's New Medicaid Director

Chair Wallack introduced Monica Ogelby, Vermont's new Medicaid Director. Ms. Ogelby provided an introduction to herself and the Medicaid program in Vermont. Her position is situated within the Agency of Human Services (AHS) where she oversees and coordinates Medicaid policy across all departments at AHS as well as with the Agency of Education. Ms. Ogelby ended by describing her listen and learning orientation process and how she hopes to work with OneCare moving forward.

IV. Q2 Corporate Goals Status Report

Sara Barry, Chief Operating Officer, provided the Board with a detailed review of the status of management's progress on 2023 corporate goals as of the end of the second quarter (June 2023). Ms. Barry discussed each goal as outlined in the public session materials. The Board reviewed and discussed progress and did not request any changes or updates to the goals.

V. Public Consent Agenda Items

The Board reviewed consent agenda items including: (1) Draft Public Session Minutes from July 18, 2023; (2) Board Committee Reports August 2023; (3) CMO Corner; (4) Q2 Financial Statements; (5) Summary of Policy Changes; (6) 08-01 Board of Managers Nomination; and (7) 08-02 Governance.

An opportunity for discussion was offered.

The Consent Agenda items were approved via electronic vote.

VI. Governance

A nomination to the Population Health Strategy Committee was presented and discussed by the Board.

A Motion to approve the resolution appointing Laura Nelson to the Population Health Strategy Committee was made by J. Sayles, seconded by T. Huebner, and was approved via electronic vote.

A nomination for the reappointment of a Manager for the skilled nursing facility seat from August 2023-August 2026 was presented and discussed by the Board.

A Motion to approve the resolution appointing Coleen Condon to the Board of Managers was made by S. LeBlanc, seconded by S. Rousse, and was approved via electronic vote.

VII. Public Comment

There was no public comment.

VIII. Move to Executive Session

A Motion to Approve the Resolution to Move to Executive Session was made by C. Condon, seconded by S. Rousse, and was approved by a majority.

IX. Votes from Executive Session

1. Approve Executive Session Consent Agenda Items – **Approved by supermajority via email.**
2. Approve PY 2024 Network Participation Variance – **Approved by supermajority via email.**
3. Approve Q2 Corporate Goals Progress Report – **Approved by supermajority via email.**
4. Approve 2022 Audited Financial Statements – **Approved by supermajority via email.**

X. Adjournment

Upon a Motion by J. Sayles, a second by T. Huebner, and approval by a majority vote, the meeting adjourned at 6:30 p.m.

Attendance:

OneCare Board Managers

Present:

Teresa Fama, MD	Leslie Ferrer	Sierra Lowell
John Sayles	Coleen Condon	Tom Huebner
Bob Bick	Anya Rader Wallack	Toby Sadkin, MD
Steve LeBlanc	Sandy Rousse	Judi Fox

Absent:

Tom Dee	Stuart May	Shawn Tester
Dan Bennett	Jen Gilwee, MD	Michael Costa
Adriane Trout, MD		

B. Bick joined the meeting at 5:05 p.m.

S. Lowell joined the meeting at 5:12 p.m.

L. Ferrer joined the meeting at 5:14 p.m.

OneCare Risk Strategy Committee

Absent:

Steve Leffler, MD		

OneCare Leadership and Staff

Present:

Abe Berman	Amy Bodette	Kellie Hinton
Sara Barry	Aaron Perry	Carrie Wulfman
Greg Daniels	Lucie Garand	Tom Borys

OneCare Vermont Accountable Care Organization, LLC
Board of Managers Meeting
August 31, 2023
Public Session Minutes

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC ("OneCare") was held remotely via video and phone conference on August 31, 2023. Public access was also available at the OneCare Offices in Colchester, Vermont.

I. Welcome Board Managers, Invited Guests, and Members of the Public
Chair Wallack welcomed members of the public in attendance and offered the opportunity to introduce themselves.

II. Call to Order and Board Announcements
Chair Wallack called the meeting to order.

III. Public Comment
The public was offered an opportunity to make comment. There was no public comment.

IV. Move to Executive Session
A Motion to Approve the Resolution to Move to Executive Session was made by T. Huebner, seconded by T. Dee, and was approved by a majority.

V. Votes from Executive Session

1. Approve the Resolution Authorizing Legal Action, as Presented by Legal Counsel for OneCare Vermont – **Approved by supermajority.** S. LeBlanc abstained from the vote as he was not present for the discussion.

VI. Adjournment
Upon a Motion by M. Costa, a second by T. Huebner, and approval by a majority vote, the meeting adjourned at 5:38 p.m.

Attendance:

OneCare Board Managers

Present:

Teresa Fama, MD	Leslie Ferrer	Tom Huebner
Bob Bick	Coleen Condon	Toby Sadkin, MD
Steve LeBlanc	Anya Rader Wallack	Judi Fox
Tom Dee	Stuart May	Shawn Tester
Dan Bennett	Jen Gilwee, MD	Michael Costa

Absent:

Sierra Lowell	John Sayles	Sandy Rousse
Adriane Trout, MD		

B. Bick joined the meeting at 4:37 p.m.

L. Ferrer joined the meeting at 4:49 p.m.

S. LeBlanc joined the meeting at 5:30 p.m.

OneCare Risk Strategy Committee

Absent:

Steve Leffler, MD		

OneCare Leadership and Staff

Present:

Abe Berman	Amy Bodette	Carrie Wulfman
Sara Barry	Aaron Perry	Tom Borys

OneCare Board of Managers Committee Reports

September 2023

Executive Committee (meets monthly)
The Executive Committee nominated the following: a candidate for the Medicare Consumer Representative, redesignating an existing consumer seat to an ad-hoc board seat, a candidate for the final vacant ad-hoc Board manager seat, a new member to the Population Health Strategy Committee, and three new members to the Patient and Family Advisory Committee. The committee also discussed contracting strategy and the upcoming PY24 budget. The committee is next scheduled to meet on October 5, 2023.

Finance Committee (meets monthly)
At its September 13th meeting, the committee received updates on the 2022 financial audit and PY24 network participation. They discussed the 2024 budget, 2022 Medicare settlement, and AIPBP reconciliation. They also discussed aspects of the proposed Medicaid Global Payment Program pilot. The committee is scheduled to meet next on October 11, 2023.

Population Health Strategy Committee (meets monthly)
At its September 11th meeting, the committee discussed the Primary Care Mental Health Initiative, several waivers, and received an update on the 2023 PHM metrics. They also discussed the SDOH alignment meeting, the value-based care guidance document, and annual quality scorecards. Updates on program evaluation work and the upcoming data analytics platform transition were also provided. The committee is next scheduled to meet on October 9th, 2023.

Patient & Family Advisory Committee (meets monthly)
Committee did not meet in August 2023. The committee is next scheduled to meet on September 26, 2023.

Audit Committee (meets quarterly)
The Audit Committee met on June 30th. Earnest and Young was invited to the meeting and presented their findings from their 2022 financial audit. Pending any changes, the committee accepted the report and recommended it be presented to the Board when it is complete. Additionally, a compliance work plan status update was presented and approved. The committee is next scheduled to meet on October 30, 2023.

Arnie Tannen

My interest in being an ACO Medicare board member is probably twofold. First, I have spent a career in the healthcare industry both as a provider and as a payer. My knowledge of the industry runs deep and I believe I have a lot to offer the ACO by way of my experience and understanding of how both sides think and operate. In addition, having recently retired, I would enjoy the opportunity to stay involved in the world of healthcare in any way I can.

PARTNER AT FLORMAN TANNEN
Arnie held senior leadership positions with Aetna and Horizon Blue Cross, where in both cases he was responsible for regional provider network strategy and contracting. Clients profit from Arnie's experience launching Northwell Health's Cohen Children's Hospital, as well as serving as COO at Long Island College Hospital. His diverse background also includes management positions with a federally funded regional planning agency and a software systems corporation specializing in behavioral health.

About Florman Tannen:

Florman Tannen works with healthcare providers to optimize their payer contracts and relationships. For more than 18 years, Florman Tannen has served a wide variety of providers, facilities, and vendors.

Jessica Moschella

Jessica joined the UVM Health Network in January 2023 as senior vice president for high value care. She is responsible for leading the organization's work to improve outcomes for populations of patients across Vermont and New York, and to advance value within the care delivery system.

Prior roles in value-based care and population health include: executive director of the Newton-Wellesley Physician Hospital Organization and vice president of provider network performance, executive director of Emerson Physician Hospital Organization, and director of population health management at Mass General Brigham (formerly Partners HealthCare). Jessica served as the administrative director for the Massachusetts Health Care Quality and Cost Council.

Jessica has an extensive background in public health programming domestically and internationally. This work includes the director of HIV community services at the Cambridge Health Alliance, providing consultant services to hospitals, schools, and NGOs throughout South Africa, and serving as Peace Corps volunteer in Bolivia.

Jessica completed her undergraduate studies at the University of Pennsylvania and graduated from Tulane University's School of Public Health and Tropical Medicine with a Master's Degree in Public Health in International Health and Development.

Keith J. Robinson, MD, FAAP
CURRICULUM VITAE

Position: Associate Professor
Department of Pediatrics

Address: Smith 535A
111 Colchester Avenue
Department of Pediatrics
The Robert Larner, M.D. College of Medicine
University of Vermont
Burlington, VT 05405
Voice: (802) 847-0689
email: Keith.Robinson@UVMHealth.org
website: https://www.uvmhealth.org/medcenter/provider/keith-johnson-robinson-md

EDUCATION

Year	Institution	Degree	Area of Degree, Accolades
2018	Cincinnati Children's Hospital, Cincinnati, OH	Certificate	Advanced Improvement Methods
2016	Cincinnati Children's Hospital, Cincinnati, OH	Certificate	Intermediate Improvement Science Series
2013	Epic Systems Corporation Verona, WI	Certificate	Physician Builder
2014	University of North Carolina at Chapel Hill, Chapel Hill, NC	Fellow	Pediatric Pulmonology
2010	University of Vermont College of Medicine, Burlington, VT	Internship and Residency	Pediatrics
2007	University of Vermont College of Medicine, Burlington, VT	Medical Doctor	
1997	Saint Michael's College Colchester, VT	BS	Biology Deans List 1996, 1997

LICENSES, CERTIFICATION

Years	License/Certification
2016	Diplomate Pediatric Pulmonology American Board of Pediatrics, Chapel Hill, NC
2010	Diplomate Pediatrics American Board of Pediatrics, Chapel Hill, NC

FACULTY POSITIONS HELD

Years	Institution	Academic Title	Department
2019 – Present	Larner College of Medicine at the University of Vermont, Burlington, VT	Associate Professor	Pediatrics
2015 – 2019	Larner College of Medicine at the University of Vermont, Burlington, VT	Assistant Professor	Pediatrics
2015	University of North Carolina at Chapel Hill, Chapel Hill, NC	Assistant Professor	Pediatrics
2012 – 2014	University of North Carolina at Chapel Hill, Chapel Hill, NC	Teaching Fellow	Pediatrics
2010 – 2015	Larner College of Medicine at the University of Vermont, Burlington, VT	Clinical Instructor	Pediatrics

OTHER POSITIONS AND MAJOR ADMINISTRATIVE POSITIONS HELD

Years	Location/Program Name	Role
2021 – Present	UVM Medical Center Medical Staff Quality Improvement and Assurance Committee Burlington, VT	Chair
2021 – 2022	Vermont Child Health Improvement Program Burlington, VT	Interim Executive Director
2019 – Present	University of Vermont Children's Hospital Burlington, VT	Vice Chair of Quality Improvement and Population Health
2015 – 2019	University of Vermont Children's Hospital Burlington, VT	Director for Quality Improvement
2015 – Present	University of Vermont Medical Center Burlington, VT	Epic Clinical Team Member
2014 – 2015	University of North Carolina Healthcare Chapel Hill, NC	Lead Informatics Physician
2013 – 2015	University of North Carolina Healthcare Chapel Hill, NC	Subject Matter Expert, Pediatrics
2013 – 2015	University of North Carolina Healthcare Chapel Hill, NC	Epic Physician Builder
2013 – 2015	University of North Carolina Healthcare Chapel Hill, NC	Super User for Epic Implementation
1997 – 2003	Essex Rescue Essex, VT	Administrative Director
1997 – 2001	University of Vermont Medical Center Burlington, VT	Poison Specialist
1995 – 2003	Initiative for Rural EMS, Larner College of Medicine at the University of Vermont Burlington, VT	Course Coordinator, Instructor

1993 – 2003	Saint Michael's College Fire and Rescue Colchester, VT	Assistant Chief, 1st Lieutenant, Captain

HONORS AND AWARDS

Year	Name of Award
1996	Dean's List Saint Michael's College, Colchester, VT
1997	Dean's List Saint Michael's College, Colchester, VT
1997	Rescuer of the Year Saint Michael's College Fire and Rescue, Colchester, VT
2006	Gold Humanism Honor Society University of Vermont College of Medicine Chapter
2007	Sussman Award for Excellence in Pediatrics University of Vermont College of Medicine, Burlington, VT
2008	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT
2009	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT
2009	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT
2009	Representative for Frontiers in Science at the Association of Medical School Pediatric Department Chairs (AMSPDC) Conference
2009	Pilcher Lecturer: Vermont EMS Conference Burlington, VT
2013	Amal Muraka Teaching Fellow Award UNC College of Medicine, Chapel Hill, NC
2014	Amal Muraka Teaching Fellow Award UNC College of Medicine, Chapel, Hill, NC
2017	Faces, University of Vermont Medical Center Burlington, VT
2021	Arnold P. Gold Foundation Humanistic Care Award Larner College of Medicine/UVM Medical Center Nominee
2022	Pediatric Subspecialist of the Year UVM Department of Pediatrics

KEYWORDS/AREAS OF INTEREST *[Please provide a set of MESH indexing terms to describe your research and/or clinical interests.]*

Quality Improvement; Pediatrics; Pulmonology; Informatics; Education, Medical

SUMMARY OF PROFESSIONAL ACTIVITIES- OVERALL *[optional-needed for promotion and reappointment]* Principle activity (e.g. teaching, research or clinical) *[Focus on activities in last 5 years, but include longer time periods as appropriate. Be concise and limit to 500 words or less.]*

SUMMARY OF ACCOMPLISHMENTS

- Certified in Pediatric Pulmonology and Pediatrics by the American Board of Pediatrics
- UVM Children's Hospital Vice Chair of Quality Improvement and Population Health
- Chair of UVM Medical Staff Quality Assurance and Improvement Committee
- Developed improvement science and patient safety curriculum for pediatric faculty and residents
- Led program to address social determinants of health with invitations to serve on national committees
- Designed and implemented a clinical decision-making tool (Asthma Smart Form) in Epic that other institutions are adapting
- Reviewer for the Academic Pediatric Association Implementation Science and Quality Improvement Research Abstracts
- Leader of Coalition for Pediatric Population Health

PROFESSIONAL SERVICE

DEPARTMENTAL SERVICE

Larner College of Medicine at the University of Vermont

Years	Department	Committee	Role
2020 – 2022	Pediatrics	UVM Children's Hospital Network Site Leader Committee	Chair
2020 – 2022	Pediatrics	UVM Medical Group Re-Emergence Workgroup	Member
2020 – Present	Pediatrics	UVM Health Network Committee for Quality and Performance Improvement	Vice Chair
2020 – Present	Pediatrics	COVID-19 Task Force	Member
2019 – Present	Pediatrics	Pediatric Population Health Coalition	Chair
2016 – Present	Pediatrics	Pediatric Residency Education Committee	Member
2016 – Present	Pediatrics	Food Insecurity Screening Team	Leader
2016 – 2020	Pediatrics	Children's Specialty Center Re-Imagination Team	Member
2016 – Present	Pediatrics	Wellness Team	Member
2016 – Present	Pediatrics	Spirit Team	Member
2015 – Present	Pediatrics	Airway Center Team	Leader
2015 – Present	Pediatrics	Maintenance of Certification Committee	Chair
2015 – Present	Pediatrics	UVM Children's Hospital Quality Committee	Chair
2015 – Present	Pediatrics	Strategic Advisory Council	Member
2015 – Present	Pediatrics	Inpatient Pediatrics Quality Committee	Member
2015 – Present	Pediatrics	Strategic Management Committee	Member
2015 – Present	Pediatrics	PICU Quality Committee	Member
2015 – Present	Pediatrics	Newborn Quality Committee	Member
2015 – Present	Pediatrics	UVM Children's Quality Executive Committee	Chair
2011 – Present	Pediatrics	Rules and Regulations	Member

University of North Carolina at Chapel Hill

Years	Department	Committee	Role
2012 – 2015	Pediatrics	Cystic Fibrosis Adolescent Transition Committee	Member
2012 – 2015	Pediatrics	Pediatric Asthma Quality Improvement Committee	Member

COLLEGE SERVICES

Years	Service Committee	Role
2016 – 2020	Larner College of Medicine at UVM – Quality Improvement and Patient Safety Interest Group	Faculty Advisor
2015 – Present	Senior Advisory Council, Vermont Community Health Improvement (VCHIP)	Member

MEDICAL CENTER SERVICE

Years	Service Committee	Role
2023 – Present	Epic Clinical Decision Support Committee – Alerts, References and Tools	Member
2023 – Present	Epic Clinical Decision Support Committee – Order Sets and Pathways	Member
2023 – Present	UVM Children's Hospital Patient Family Advisory Council	Member
2021 – 2021	UVM Health Network Population Health Service Organization	Member
2021 – Present	UVM Health Network Quality Improvement Committee – Inpatient Division	Member
2021 - Present	UVMHN High Value Care Committee	Member
2021 – Present	UVMMC Medical Executive Committee	Member
2021 – Present	UVMMC Medical Staff Quality Improvement Committee	Chair
2020 – Present	UVMMC High Value Care Committee - Population Health	Co-Chair
2020 – Present	UVM Medical Center Biological Branch	Deputy Director
2020 – Present	UVM Medical Center Welcoming Committee	Member
2020 – Present	UVM Medical Center PPE Steering Committee	Member
2020 – 2022	UVM Medical Center COVID Incident Command	Member
2019 – Present	Community Health Investment Committee	Member
2019 – 2020	UVM Health Network Primary Care Council	Member
2019 – Present	Epic Specialty Champion	Member
2019 – 2020	Mobile Device Management Committee	Member
2019 – Present	UVM Medical Center Resident and Fellow Quality Improvement Committee	Member
2018 – Present	UVM Medical Center Epic Super User	Member
2018 – Present	Social Determinants of Health Strategic Planning Team	Leader
2018 – Present	Pediatric Mental Health Strategy Group	Member
2018 - 2019	Breeze Upgrade and Implementation	Physician Leader
2018 – 2019	Epic Quality and Analytics Advisory Council	Member

2018 – 2019	Epic MD/APP Advisory Council	Member
2018 – Present	Epic Ambulatory Power Team	Member
2017 – 2020	Faculty Practice Division Clinical Operations and Care Coordination Quality Workgroup	Member
2017 – Present	Ongoing Professional Practice Evaluation Committee	Member
2017 – 2019	Endovault Implementation Project Team	Member
2017 – 2020	UVM Health Network Primary Care Quality and Innovation Council	Member
2017 – 2020	Psychiatric Acute Care Task Force	Member
2015 – Present	Safety Adjudication Committee	Member
2015 – Present	Medical Staff Quality Improvement Committee	Member
2015 – Present	Patient Safety Committee	Member
2015 – 2020	IT Patient Safety Committee	Member
2015 – 2016	Clinical Informatics Committee	Member

UNIVERSITY SERVICE

Years	Service Committee	Role

GOVERNMENT

Years	Service Committee	Role

SOCIETY MEMBERSHIPS

Years	Society
2017 - Present	Fellow, American Academy of Pediatrics
2017 – Present	Member, American Academy of Pediatrics Section on Pediatric Pulmonology and Sleep Medicine
2017 - Present	Member, American Academy of Pediatrics Section on Pediatric Quality Improvement and Patient Safety
2017 – Present	Member, American Academy of Pediatrics Section on Advances in Therapeutics and Technology
2017 – Present	Member, American Academy of Pediatrics, Vermont Chapter

SERVICE TO PROFESSIONAL ORGANIZATIONS

Years	**Service Committee**	**Role**
2021 – Present	Pediatric Pulmonology Steering Board Epic Systems Verona, Wisconsin	Member
2018 – Present	Cystic Fibrosis Foundation Food Insecurity Committee Cystic Fibrosis Foundation Bethesda, Maryland	Member

2018 – 2020	Epic Social Determinants of Health Brain Trust Epic Systems Verona, Wisconsin	Member
2018 – Present	Academic Pediatric Association Implementation Science & Quality Improvement Research	Reviewer
2015 – 2020	American Academy of Pediatrics Medical Home Chapter Champion Program on Asthma, Allergy and Anaphylaxis	Member
2015 – 2020	Vermont Leadership Board, American Lung Association of the Northeast	Member

SERVICE TO PROFESSIONAL PUBLICATIONS

Years	Journal/Publication/Board
2018 – Present	*Academic Pediatric Association,* Reviewer for Quality Abstracts
2011 – Present	*Pediatrics*, Reviewer

PUBLIC SERVICE

Years	Service Role
2018 – 2019	Baseball Coach, Mater Christi School Burlington, VT
2016 – 2019	Baseball Coach, Williston Little League Williston, VT
2015 – 2020	Vermont Leadership Board Member, American Lung Association of the Northeast, Williston, VT
2015 – 2019	Basketball Coach, Mater Christi School Burlington, VT
2015 – 2018	Safety Officer, Williston Little League Williston, VT
2015	Basketball Coach, Chapel Hill YMCA Chapel Hill, NC
2013 – 2015	Baseball Coach, South Durham Little League Durham, NC
2006 – 2011	Vice President, Perkins Bend Association Board of Directors Essex Junction, VT

SUMMARY OF SERVICE ACTIVITIES

As the Vice Chair of Quality Improvement and Population Health, I oversee all quality and safety initiatives in the UVM Children's Hospital inpatient units and ambulatory clinics. In addition to my role as chair of the UVMMC Quality Assurance and Improvement Committee, I serve on several UVMMC and UVMHN committees to advance the quality improvement, patient safety and population health initiatives that extend past the department of pediatrics. As co-chair of

the UVMMC High Value Care Population Health Committee, I prioritize and support population health initiatives involving patient and family advisors and community partners. I mentor faculty on quality improvement projects, lead multidisciplinary teams to improve care delivery systems, clinical outcomes and patient safety.

I serve on two national committees to address food insecurity for Epic and the Cystic Fibrosis Foundation. I am also a reviewer for *Pediatrics* and the Academic Pediatric Association Implementation Science and Quality Improvement Research Abstracts.

TEACHING

FORMAL SCHEDULED CLASSES *[list classes taught since last promotion. This is the same table and format found in the COM Teaching Academy Portfolio. Add same number of lines received from Teaching Academy Portfolio, then paste cells in.]*

Year	Course Title	Course R	Course E	Hours	Number of Learners	Learner Level
2021- Present	Fundamentals of Improvement Science		X	4	20	MD, RN
2018	Improvement Science – Family Medicine Faculty				80	
2018 - 2020	Quality Improvement and Patient Safety – Larner College of Medicine at UVM Bridge Week				40	
2017 – 2018	Improvement Science, Patient Safety and Population Health – Pediatrics, Radiation Oncology Faculty				40	
2017 – Present	Using the Electronic Medical Record – New Resident Orientation				40	
2015 – Present	Improvement Science, Patient Safety and Population Health – Pediatric Residents				21	
2015 – Present	Pediatric Subspecialty Core					
2015 – Present	Pediatric Pulmonology – Resident Core Curriculum				21	
2002 – 2003	Pediatric Education for Prehospital Professionals		X	20	30	
2000 – 2001	Wilderness First Responder		X	10	30	
1997 – 2003	EMT – Intermediate (Course Coordinator)		X	80	30	
1995 – 1997	EMT – Intermediate (Lecturer / Practical Instructor)		X	40	30	
1995 – 1997	EMT – Basic		X	40	30	

R-required; E-elective; Hours-approx. per semester; G-graduate studies (instruction as per the LCOM Teaching Academy Portfolio)

CURRICULUM DEVELOPMENT

2018 – 2019	Family Medicine Faculty Quality Improvement, UVM
2017 – Present	Pediatric Faculty Quality Improvement and Patient Safety, UVM
2015 – Present	Pediatric Resident Quality Improvement and Patient Safety, UVM
2013 – 2015	Pediatric Pulmonology Fellow Core Curriculum, UNC

POSTGRADUATE AND OTHER COURSES *[if not found in table above or if more information needs to be conveyed.]*

Years	Department	Responsibility

PREDOCTORAL STUDENTS SUPERVISED OR MENTORED

Dates	Name	Program School	Role	Current Position
2023	Jennifer Lor	Larner College of Medicine at the University of Vermont	Quality Improvement Advisor	Medical Student
2018 – 2019	Nate White	Larner College of Medicine at the University of Vermont	Quality Improvement Advisor	Medical Student
2018 – 2019	Hillary Danis	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Maxwell Knapp	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Jessica Lyon	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Sabrina Wirth	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Christina Dawson	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Niam Trinh	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Jonathan Borden	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Jordan Munger	Larner College of Medicine at the University of Vermont	Public Health / Quality Improvement Advisor	Medical student
2018 – 2019	Arjun Janardhan	Larner College of Medicine at the University of Vermont	Quality Improvement Advisor	Medical student

DISSERTATION/THESIS COMMITTEE MEMBERSHIP

None to date

POSTDOCTORAL FELLOWS AND RESIDENTS DIRECTLY SUPERVISED OR MENTORED

[list all, defining research or clinical supervision; give dates; list current position if known; describe Mentoring role, e.g. personal advisor, research advisor, career advisor, etc.]

Dates	Name	Fellow	Faculty Role	Current Position
2019 – 2021	Anna DiCarlo	NICU Fellow	Scholarly Oversight Committee Member	Advisor

2016 – 2019	Lea Sheward	Pediatric Resident	Quality Improvement Research Mentor	Pediatric Resident
2016 – 2019	Kate Ostrander	Pediatric Resident	Faculty Advisor	Pediatric Resident

INFORMAL TEACHING *[Describe nature of this teaching at least since last advancement. Optional if covered in direct teaching table]*

Year	One Sentence Description of Information Teaching

FACULTY MENTORED

Dates	**Name**	**Position while Mentored**	**Faculty Role**	**Current Position**
2022 – Present	Jessica O'Neil	Assistant Professor	Informatics Mentor	
10/2018 – 2019	Christopher Anker	Associate Professor	Quality Improvement Mentor	

OTHER VISITING FACULTY SUPERVISED *[list all]*

Years	Names	University/College

TEACHING AIDS *[Include here, even if listed again as a formal publication, below.]*

TEACHING AWARDS AND NOMINATIONS

Year	Award
2014	Amal Muraka Teaching Fellow Award, UNC School of Medicine Chapel Hill, NC
2013	Amal Muraka Teaching Fellow Award, UNC School of Medicine Chapel Hill, NC
2008	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT
2009	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT
2009	Pediatric Teaching Resident Award University of Vermont Children's Hospital, Burlington, VT

SUMMARY OF TEACHING ACTIVITIES

Teaching and quality improvement scholarship have been my major priorities. I have developed several curricula to teach quality improvement, patient safety and population health to medical students, residents, fellows and faculty. I have instructed a curriculum in improvement science and patient safety to faculty in pediatrics and radiation oncology. I was invited to deliver the curriculum to the UVM Family Medicine department, including physicians, nurses and office staff.

RESEARCH AND SCHOLARLY ACTIVITIES

RESEARCH AWARDS AND GRANTS *[Current and Pending Grants, Contracts, etc.]*

[List grant title and number (*use the NIH format so that this can be cut and pasted into NIH style biosketch*), your role on the grant (e.g. PI, co-investigator, or consultant.), (funding period, source of funding, the following direct costs for year 1, total direct costs for entire period of grant is optional)]

Ongoing Research Support

Frymoyer Grant	Robinson (Co-PI)	2021- Present
Development of a Pediatric Critical Airway Curriculum		
Develop clinical protocols to care for children with critical airways. Promote team-based learning through experiential learning.		
Role:	Co-PI	

Vermont AHS Department of Health	Rachel Garfield (PI)	07/01/18 – Present
Adolescent Transition of Care		
The goal of this project is to develop a curriculum and supporting workflows in pediatric and medicine specialty clinics to promote independence of adolescents as they transition to adult care.		
Role:	Faculty / Project Leader	
Direct Costs Year 1:	10% Salary Support	
Total Period:	$	

Vermont AHS Department of Health	Rachel Garfield (PI)	01/01/17 – Present
Chronic Care Initiative		
The goal of this study is to perform a needs assessment for children with chronic and complex-chronic diseases seen at UVM Children's Hospital and to lead quality improvement projects to improve health outcomes.		
Role:	Faculty / Project Leader	
Direct Costs Year 1:	10% Salary Support	
Total Period:		

Completed Research Support

	Doerschuk (PI)	07/01/13-12/31/14
Ruth L. Kirschstein National Research Service Award (T32) Training Grant		
The goal of this project was to identify key elements to be included in a clinical decision-making tool that integrated with PortCF and identify barriers to implementation. A protoype of the tool was developed along with an implementation strategy		
Role:	PI	

	Esther (PI)	01/01/12-06/30/13
Cystic Fibrosis Foundation Training Grant		
The goal of this project was to research best practices in cystic fibrosis and identify opportunities to integrate them into the electronic health record. A gap analysis was conducted regarding the data collection in the electronic health record relative to the Cystic Fibrosis Foundation registry, PortCF. A proposal was developed to standardize data entry for patients with cystic fibrosis and develop an informatics prototype for a standardized clinical tool in the electronic health record.		
Role:	PI	

	Robinson (Co-PI)	07/01/16-06/30/18
EMS for Children		
The goal of this study is to assess gaps in emergency care in pediatric and family medicine primary care practices and develop an improvement plan		
Role:	Faculty	
Direct Costs Year 1:	5% Salary Support	
Total Period:		

Pending

Selected Unfunded Grant Submissions (include scoring if available)

	Robinson (Co-PI)	Submitted: 5/2020
Implementing and maintaining pediatric asthma quality during COVID-19 (IMPAQ during COVID-19)		
The goal was to expand our previous work evaluating a PQMP quality measure to reduce emergency department encounters for asthma in the context of the COVID-10 pandemic.		

Role:	Co-PI	**NIH Appl. ID:** 10176015 **Application ID:** 3 U18 HS025297-04S1

	Robinson (Co-PI)	Submitted: 4/2017
Advanced Elective in Improvement Science – Frymoyer Grant		
The goal of this proposal was to develop a novel curriculum to teach advanced improvement science and population health to resident physicians.		
Role:	Co-PI	

	Robinson (PI)	Submitted: 2/2017
Creation of a Multidisciplinary Airway Center – UVM Health Network Patient Safety Grant		
The goal of this application was to create a multidisciplinary airway center at the University of Vermont Medical Center for adults and children.		
Role:	PI	

SCHOLARSHIP

Peer Reviewed Publications

Original Research

1. Beaudry J., Consigli A., Clark C., **Robinson KJ** Getting ready for adult healthcare: Designing a program to coach adolescents with special health needs through the transitions of care. Journal of Pediatric Nursing. Nov-Dec 2019;49:85-91. doi: 10.1016/j.pedn.2019.09.004. Epub 2019 Oct 20.

2. Weinberger S.J., Cowan, K.J., **Robinson, K.J.,** Pellegrino, C.A., Frankowski, B.L., Chmielewski, M.V., Shaw, J.S., Harder, V.S. (2019). A primary care learning collaborative to improve office systems and clinical management of pediatric asthma. Journal of Asthma. Dec 14:1-10. doi: 10.1080/02770903.2019.1702199.

3. Srinivasan R, Sambatakos P, Lane M, Krishnan U, Weller R, Flyer JN, **Robinson KJ**, Glickstein J. *Successful Increase of Outpatient Continuity Clinic in a Fellowship Quality Improvement Project*. Pediatric Quality and Safety. May/June 2020;5:e306 DOI:10.1097

4. Harder, V.S., Shaw, J.S., McCulloch, C.E. Kill, L., **Robinson, K.J**., Shepard, M.T., Cabana, M.D., Bardach, N.S., Statewide Asthma Learning Collaborative Participation and Asthma-related Emergency Department Use, Pediatrics published online: Nov 23, 2020 (doi: 10.1542/peds.2020.0213).

5. Cabana MD, **Robinson KJ**, Plavin J. Partnering to Improve Pediatric Asthma Quality. Acad Pediatr. 2022 Apr;22(3S):S73-S75. doi: 10.1016/j.acap.2021.06.013. PMID: 35339246.

6. Zuckerman A, **Robinson KJ**, Twichell S, Runte KE, Bonenfant N, Couser S, First L, Flyer JN. Increasing morning report educational value through quality Improvement. Pediatrics. 2022;150(1):e2021053103 https://doi.org/10.1542/peds.2021-053103

7. Bailey, J, Baker, E, Schecter, M, **Robinson, KJ**, Powers, K, Dassenbrook, E, Hossain, M, Brown, G, Durham, D, Clemm, C, Reno, K, Oates, G. Food insecurity screening and local food access: contributions to nutritional outcomes among children and adults with cystic fibrosis in the United States. Journal of Cystic Fibrosis. Accepted for publication August, 2023

In Preparation

1. Implementing a Clinical Decision-Making Tool to Increase Adherence to Asthma Guidelines in Primary Care
2. Improving the Accuracy of Food Insecurity on Inpatient Pediatrics
3. DiCarlo AC, Robinson, KJ, Cardeilhac, TJ, Credendino, JS, O'Reilly D Improving Anthropometric Measurement Collection in the Neonatal Intensive Care Unit
4. Improvement Science Increases Routine Lipid Screening in Outpatient Pediatric Cardiology

Non-Peer Reviewed Publications

Review Articles–

Books and Chapters

Rudolph's Pediatrics, Self-Assessment and Board Review. Quality Improvement. Keith J. Robinson. 2022

Other Scholarly Publications–

1. Pediatric Quality Measures Program: Pediatric Asthma Emergency Department Use Toolkit. Agency for Healthcare Research and Quality. Quality Measures Program: Pediatric Asthma Toolkit. Pediatric Asthma Emergency Department Use Toolkit | Agency for Healthcare Research and Quality (ahrq.gov) 2020

Abstracts

Charlson, J, Green, A, **Robinson KJ** The Pediatric Well-being Action Plan: A Feasibility Assessment in Pediatric Primary Care. Doctor of Nursing Practice Program Evidence Based Practice Colloquium 2023

Oates, G, Niranjan, S.J, Brown, G, Bailey, J, Geurs, R, **Robinson, KJ**, Powers, K.E., Clemm, C, Schecter, M.S. I Eat Chocolate Milk for Dinner Because We Just Have Nothing in Our Fridge": The Invisible Burden and Dire Consequences of Food Insecurity for People With Cystic Fibrosis in the United States 2023 American Thoracic Society International Conference

Harder, V, Early, C, Richardson, S, Hollander, M, Consigili, A, **Robinson, KJ**. Increase in Mental Health Diagnoses among Children with Medical Complexity during the COVID-19 Pandemic. Pediatric Academic Society 2023

Early, C, Varni, S, **Robinson, KJ**, Consigili, A, Harder, V. Mental Health of Youth with Medical Complexity: Healthcare Utilization and the Impact of the COVID-19 Pandemic. Larner College of Medicine 2022

Flyer, J, Congdon, E, Yeager, S, Giddins, N, Drucker, N, Parsons, K, Haxel, C, **Robinson, KJ**. Improvement Science Increases Routine Lipid Screening in Outpatient Pediatric Cardiology Pediatric Academic Society, 2022

Bailey, J., Brown, G., Clemm, C., Corbera-Hincapie, M., Durham, D., Oates, G., Reno, K., Sapp, S., Schechter, M., **Robinson, KJ**. Food Insecurity in the Cystic Fibrosis Care Center Network during COVID-19: Prevalence, Screening, and Interventions. North American Cystic Fibrosis Conference 2021

Gilbert MP, DeVoe SG, Kennedy AG, Ogelby M, Consigli AB, Zimakas PJ, Repp A, **Robinson KJ**. Improving the Quality of Health Care Transitions for Young Adults at an Adult Endocrinology Clinic. American Diabetes Association Virtual 81st Scientific Session, June 25/29, 2021. *Diabetes* 2021; 70 Supplement (1): 852-P

Devoe, S, Kennedy, A, Repp, A, Prior, C, Consigili, A, **Robinson, KJ**, Teneback, C. Improving the Integration of Young Adults Patients: Implementation of a "Welcome Visit" into an Adult Cystic Fibrosis Clinic. North American Cystic Fibrosis Conference. 2021

Teneback, CC, DeVoe, SG, Kennedy, AG, Ogelby, M, Consigli, AB, Repp, AB, **Robinson, KJ** Improving Health Care Transitions for Young Adults at an Adult Cystic Fibrosis Center: A Quality Improvement Initiative. North American Cystic Fibrosis Conference 2021

Barkhuff, W, Burr, M, Conner, J, Dessureault, S, Johnston, A, Pence, L, Metayer, J, O'Reilly, D, **Robinson, KJ,** White, S, 2018 Food Insecurity in the NeoMed High-Risk Infant Follow-Up Clinic. Vermont Oxford Conference, Chicago, Illinois

Lahiri, T, **Robinson, KJ**, Prior, C. 2018 Food Insecurity Screening in a Cystic Fibrosis Clinic, North American Cystic Fibrosis Conference, Denver, Colorado [Presented 10/18/18 in Denver, CO]

Robinson, KJ, Browne, K, Sheward, L, Davis, K, Wagner, T, McIsaac, C, Francis, H, and Desilvey, S. 2018 Food insecurity screening on inpatient pediatrics. UVM Health Network Quality Forum, Burlington, VT

Beaudry, J, Clark, C, Consigli, A, **Robinson, KJ**, 2018 Getting Ready for Adult Healthcare: A project to improve the transition of care for young adults. UVM Health Network Quality Forum, Burlington, VT

Robinson, KJ, Browne, K, Rosenau, P, 2018 Improving the Improvers: Improvement Science Training for Faculty in Pediatrics. UVM Health Network Quality Forum, Burlington, VT

Robinson, KJ, Browne, K, Sheward, L, Davis, K, Wagner, T, McIsaac, C, Francis, H, and Desilvey, S. 2018 Food insecurity screening on inpatient pediatrics, Academic Pediatric Association Region 1 (New England and Canada).

Robinson, KJ. Browne, K, Charles, J, Davis, K, Desilvey, S, Francis, H, Sheward, L, Wagner, T, Weinberger, S. 2017 Screening for Food Insecurity Using the Hunger Vital Sign in Admitted Pediatric Patients, UVM Health Network Quality Forum, Burlington, VT

Robinson, KJ, Little, K, Park, G, Lahiri, T, Snapp, J, Robinson EF, Zimakas, N, Weinberger, S, White, N. 2017 Assessment of Asthma Control in Primary Care Pediatrics UVM Health Network Quality Forum, Burlington, VT

Burke, L, Bradeen, H, Browne, K, Chalmers, V, Charles, J, Consigli, A, Drucker, N, Giddins, N, Guillot, A, Homans, A, Kendall, D, Leopold, M, Melle, G, Park, G, Robinson, EF, **Robinson, KJ**, Sears, H, Weinberger, S. 2016 Increasing MyHealth Enrollment in Pediatrics. UVM Health Network Quality Forum, Burlington, VT

Browne, K, Barton, J, Wagner, T, Bell, R, Burton, S, **Robinson KJ**, et al. 2016 Solution for Patient Safety: On a Journey Toward Zero Harm. UVM Health Network Quality Forum, Burlington, VT

Barton, J, Barnour, G, Brenny, N, Browne, K, Cameron, L, Comeau, M, Cowan, K, Denton, L, DesLauriers, J, Hampton, K, Herrington, H, Holcomb, B, Hounchell, J, Parent, E, **Robinson, KJ**, Wagner, T. 2016 Improving Care for Patients with Tracheostomy: Development of a Multidisciplinary Care Pathway UVM Health Network Quality Forum, Burlington, VT

Stoudemire, W, Walsh-Kelly, C, McIver, M, Loughlin, C, **Robinson, KJ**. 2015 Initiating a Pediatric Asthma Pathway in the UNC Pediatric ED. University of North Carolina at Chapel Hill.

Robinson, KJ, Lahiri, T. Esther C. Snapp, J. 2014 Impact of the Asthma Smart Form on the Outpatient Management of Chronic Asthma Symptoms, American Thoracic Society Conference, San Diego, CA [Presented 5/2014]

Robinson, KJ, Lahiri, T. Snapp, J. Esther. C.E. 2013 Implementation of the Asthma Smart Form in Epic. University of North Carolina at Chapel Hill School of Medicine, Chapel Hill, NC

Jacobs, A, **Robinson, KJ**, 2012 Asthma Smart Form: A Clinical Decision Making and Education Tool for use in Family Medicine and Primary Care Internal Medicine Fletcher Allen Health Care, Burlington, VT

Patents Issued or Pending

Other Creative Activities *[list other forms of creative activities such as websites, slide sets, YouTube video. Dissemination of such creative work is an essential element of criteria for review.]*

Asthma Smart Form

I designed and implemented the "Asthma Smart Form". The asthma smart form is a clinical decision making tool in Epic, the electronic health record. The asthma smart form allows

clinicians to more easily adhere to the National Heart Lung and Blood Institute (NHLBI) Asthma Guidelines. Dynamic alerts appear to clinicians to indicate when medications should be increased or decreased based on assessments performed according to the NHLBI recommendations.

The asthma smart form automates completion of asthma action plans, another NHLBI guideline recommendations. Additionally, the asthma smart form also documents disease triggers, medication technique, patient adherence, and patient goals for the next visit. Data from the asthma smart form is stored longitudinally for clinical care, quality improvement and research.

I have presented this work at national conferences including the Epic Physicians Advisory Council and the Northern California Asthma QI Collaborative. Other organizations have sought to adopt the Asthma Smart Form.

Asthma Patient Education Videos

I was part of a team to develop patient education videos for patients with asthma. I developed the main theme of the video, authored a significant portion of the copy and served as the moderator for the videos. The videos are publicly available on YouTube in English and Spanish.
English: https://www.youtube.com/watch?v=aAG3Q8owzw8
Spanish: https://m.youtube.com/watch?v=UhmikmRrQCY

QI Teaching Materials:

The following link contains some of the course materials for the improvement science curriculum I developed.

https://drive.google.com/open?id=1zvCqNj6t06Wve2Gh3FIA7dpUP0xGZSt-

Public Service / Education

- I was interviewed for New York NBC affiliate station about reopening after Covid-19
  - https://www.mynbc5.com/article/uvm-medical-center-resumes-some-elective-surgeries/32466568

- I was interviewed for Facebook live about the Covid-19 response at UVM Children's Hospital
  - https://www.uvmhealth.org/Pages/Coronavirus/Staying-Healthy/Hear-From-Our-Pediatric-Experts-COVID-19-Q-A.aspx
  -
- I was interviewed on Across the Fence to discuss tobacco use in Vermont. https://www.youtube.com/watch?v=PlqHyJkEhLA

- I was quoted in a statement for the American Lung Association 2016 "State of Tobacco Control" report.

http://www.lung.org/local-content/_content-items/about-us/media/press-releases/vt-sotc-2016-pr.html

- I was interviewed live on WCAX to discuss the risk of electronic cigarettes.

- I have given several lectures for EMS agencies in Vermont. Some lecture content remains available online.

http://www.vtemsdistrict3.org/content/3clinical/SpO2_for_EMTB_pdf.pdf

Quality Improvement and Patient Safety Activities

University of Vermont Children's Hospital / University of Vermont Medical Center	
2019 – Present	Collaborative Visits Utilizing Telemedicine I am leading a project to utilize telemedicine to do simultaneous visits with primary care providers, specialty providers and patients in order to promote efficiency, safety and efficacy in the healthcare system.
2019 – 2021	iPad Use for Inpatient COVID Admissions Developed pathway to utilize iPads in the care of patients with COVID-19 to improve communication with patients and families while reducing risk to healthcare team members
2019 – Present	Venous Thromboembolism (VTE) Quality Improvement I am part of an interprofessional team to increase screening for VTE for patients admitted to UVM Medical Center according to national best practices. I am building the clinical decision support tools in Epic.
2019 – Present	Pediatric Cardiology Lipid Screening Program Identified need to adhere to Bright Futures, NHLBI, AAP and USPFTF recommendations to screen children for dyslipidemia. I guided team on developing global and SMART aims for the project. I built screening tools to track process measures in Epic.
2019 – Present	Pediatric Professor Rounds Improvement Identified areas to improve a key educational experience for pediatric residents by standardizing presentations to American Board of Pediatric content specifications and promoting active learning. Collected outcome data as well as pre and post intervention surveys to determine strength of interventions.
2018 – 2020	Traumatic Brain Injury Pathway I worked with an interprofessional team to develop care pathways for children with traumatic brain injury at UVM Medical Center. We presented our work at Pediatric Grand Rounds
2018 – Present	Food Insecurity in NeoMed Follow up Clinic Our interprofessional team implemented a food insecurity screening program that integrated with case management services and access to food shares from the Children's Specialty Center Food Pantry. A poster was presented at the Vermont Oxford Conference.
2018 – 2019	Open Notes for Inpatient Units Developed standardized discharge note template and provider education to implement Open Notes for discharge summaries from inpatient units.

2017 - Present	Social Determinants of Health I built a previously validated screening tool in Epic that integrates into other modules to promote patient panel management. I am leading an interprofessional network team to standardize workflows to screen for SDOH and increase access to reliable interventions.
2017	Opiate Prescribing Task Force Improve systems to reduce overprescribing of opiates while improving provider education.
2016 – Present	Adolescent Transition Program Developed a novel co-collaborative workshop supported by SMS messaging that demonstrated increased engagement of adolescents preparing to transition to adult care.
2016 – 2017	Improving Medication Reconciliation for Patients with Cystic Fibrosis Developed a new process for integrating an improved medication reconciliation process in cystic fibrosis clinic.
2016 – 2019	Pediatric Phlebotomy Lab Design Identify opportunities to improve care for children receiving phlebotomy services and design clinical workflows to improve care.
2016 – Present	Improving Food Insecurity Screening on Inpatient Pediatrics Lead project to improve the accuracy and reliability of food insecurity screening on inpatient pediatrics.
2016	Pediatric Emergency Department Redesign Identified opportunities to improve patient experience and communication between providers when caring for children in the emergency department.
2016 – 2019	Improving MyHealth Enrollment We have increased enrollment in the patient portal from under 5% to over 30% in the children's specialty center while identifying areas to improve the portal functioning.
2016 – 2019	Adolescent and Young Adult Transition Workgroup Developed workflows to improve patient education regarding the transition to adult care among adolescents admitted to the hospital.
2016 – 2019	Improving IPASS Use Among Residents at UVM Medical Center Assisted in the development of an informatics tool and associated education to reduce errors related to handoffs among all UVMMC residents.
2016 – 2019	Implementation of Open Notes Developed support from key stakeholders and patient advocates to implement Open Notes to improve patient safety and patient engagement.
2015 – Present	Increasing Asthma Control Assessment in Primary Care Pediatrics Lead a multidisciplinary team to improve adherence to NHLBI asthma guidelines using the Asthma Smart Form.
2015 – 2019	Asthma Clinical Pathways Lead a multidisciplinary team to develop and implement clinical pathways to improve care of children experiencing asthma exacerbations.

2015 – Present	Tracheostomy Team / Airway Center Development Lead a multidisciplinary team to identify patients with critical airways and improve guideline based care and staff education.
2015 – Present	Solutions for Patient Safety Site Leader Evaluate longitudinal data for hospital acquired conditions, develop improvement strategies, network with leaders from other children's hospitals. We received 2 national awards as a Top Performer for Central Line Associated Bloodstream Infections and preventing Adverse Drug Events.
2011	Implementation of IPASS among Pediatric Residents Implemented use of a validated tool to reduce errors related to handoffs in clinical practice among pediatric residents
2010	Development of an Acute Asthma Clinical Pathway in the Emergency Department Developed and implemented a clinical pathway to standardize treatment of children in the emergency department experiencing asthma exacerbations.
North Carolina Children's Hospital / University of North Carolina Health Care	
2015	Increasing MyChart Enrollment Lead a multidisciplinary team to increase enrollment in the patient portal and improve patient engagement.
2015	UNC Children's Airway Center Patient Centered Medical Home Participated on a team to obtain AHRQ certification as a patient centered medical home for subspecialty.
2012 – 2015	Pediatric Asthma Clinical Pathways Worked with a multidisciplinary team to develop and implement clinical pathways to improve care of children with asthma exacerbations.
2012 -2015	Cystic Fibrosis Adolescent Transition Team Developed and implemented a program to improve the system of care for pediatric patients transitioning to adult care using age appropriate assessments.

SUMMARY OF SCHOLARLY ACTIVITIES

I have written quality improvement manuscripts on a variety of topics including asthma care, health-related social needs, and graduate medical education. I have also written a chapter about quality improvement for Rudolph's Pediatrics Study Guide. My work has been presented at regional, national, and international conferences.

INVITED PRESENTATIONS

Regional

2022	Pediatric Grand Rounds, Larner College of Medicine "Pediatric Population Health in Action: Leveraging Community Partnerships to Address Food Security and Promote Health Equity"	Burlington, VT
2022	Institute for Healthcare Improvement: Pursuing Health Equity Learning Collaborative "Understanding the Three Part Data Review to Promote Health Equity"	Boston, MA
2021	Epic Systems XGM 2021 "How to Survive a Cyberattack: Preparing for the Unexpected"	Verona, MI
2021	OneCare Vermont Learning Collaborative "Strategies to Improve Office Systems and Identify Evidence-Based Interventions to Improve Care Specific to Asthma"	Burlington, VT
2019	OneCare Vermont Asthma and COPD Learning Collaborative Take Control of Your Practice: Integrating Quality Improvement and Informatics into Clinical Practice to Improve Asthma Care	Burlington, VT
2018	Pediatric Grand Rounds, University of Vermont Children's Hospital "txt 4 TOC: A project to improve the transition of care for young adults"	Burlington, VT
2018	8th Annual Concepts in Respiratory Care Conference "Show Me The Way: Implementing Asthma Clinical Guidelines into Practice"	Colchester, VT
2018	Pediatric Academic Association, Region 1 "Food insecurity screening on inpatient pediatrics"	Boston, MA
2018	Pediatric Academic Association, Region 1 "Testing a New AHRQ Pediatric Asthma Measure: Emergency Department Visit Rates Among Children with Asthma Following a QI Learning Collaborative"	Boston, MA
2017	UVMMC Family Medicine Review Course "Improving Your Patient's Vital Capacity: Integrate QI and the Asthma Guidelines"	Burlington, VT
2017	Northern New England Cystic Fibrosis Consortium "Standardizing Information for Cystic Fibrosis Clinic"	Lebanon, NH
2016	Pediatric Grand Rounds, University of Vermont Children's Hospital "UVM Children's Hospital Quality Improvement and Patient Safety"	Burlington, VT
2015	Child Health Advances Measured in Practice (CHAMP) "Office Spirometry Interpretation"	Burlington, VT
2015	Child Health Advances Measured in Practice (CHAMP) "Office Strategies and Systems for Enhanced Asthma Care"	Burlington, VT

2015	Pediatric Grand Rounds, University of North Carolina at Chapel Hill "A Breath of Fresh Air: The NC Children's Allergy and Asthma Center"	Chapel Hill, NC
2015	Schwartz Rounds, University of North Carolina at Chapel Hill "How to Bring Humor into Medicine"	Chapel Hill, NC
2013	Pediatric Grand Rounds, University of North Carolina at Chapel Hill "Airway Foreign Body Removal in Pediatric Patients"	Chapel Hill, NC
2011	Pediatric Grand Rounds, University of Vermont Children's Hospital "Practical Implementation of Electronic Health Records for Quality Improvement and Improved Patient Communication"	Burlington, VT
2009	Pediatric Grand Rounds, University of Vermont Children's Hospital "Hematuria and Dyspnea in an Adolescent Female"	Burlington, VT

National

2020	Ellis-van Crevald Syndrome and Jeune Syndrome as Causes for Thoracic Insufficiency Syndrome. 4/21/2020 Eastern Pulmonology Conference	Burlington, VT
2018	10th Annual Health Care Transition Research Consortium Symposium "txt 4 TOC: A project to improve the transition of care for young adults"	Houston, TX
2018	North American Cystic Fibrosis Conference "Food Insecurity Screening in a Cystic Fibrosis Clinic"	Denver, CO
2018	Northern California Asthma QI Collaborative "Get Smart About Asthma: Using the Asthma Smart Form to Improve Adherence to NHLBI Guidelines"	San Francisco, CA (webinar)
2017	Intermediate Improvement Science Series (2017-2018 cohort) "Increasing Assessment of Asthma Control using the Asthma Smart Form in Primary Care Pediatrics"	Cincinnati, OH
2016	Intermediate Improvement Science Series (2016-2017 cohort) "Increasing Assessment of Asthma Control using the Asthma Smart Form in Primary Care Pediatrics"	Cincinnati, OH
2014	American Thoracic Society "Impact of the Asthma Smart Form on the Outpatient Management of Chronic Asthma Symptoms"	San Diego, CA
2012	Epic Physician Advisory Council "Every Breath You Take – Use of the Novel Asthma Smart Form"	Verona, WI

International

Years	Host Organization "Title of Talk"	City, State

Amanda Reid 802-683-8062
Georgia, VT amandakr94@yahoo.com

Education

Bachelor of Social Work Aurora, IL **August 2022- Present**
Aurora University Expected Graduation Date 05/2024

- GPA: 4.0
- Earned Student Honors & Dean's List

Associate of Behavioral Science Winooski, VT **August 2019- May 2022**
Community College of Vermont

- GPA: 3.80/4.0
- Earned Student Honors & President List

Experience

Northern Tier Center for Health (NOTCH) St. Albans, VT **September 2021- Current**
Community Health Worker

- Care Coordination/ Chronic Care Management Panel
- Assisting patients in accessing medical, dental and community support services
- Organizing and providing patient outreach and education
- Prior Authorizations/Medical Necessity Forms & Letters
- Providing health education and coaching

University of Vermont Medical Center Burlington, VT **August 2016 – Current**
Unit Secretary/ Licensed Nursing Assistant**- Per Diem**

- Providing ongoing administrative support
- Gathering patient files to be sent to other departments
- Providing daily care on patients

VT Food Bank Winooski, VT **December 2021-August 2022**
3SquaresVT Student Ambassador/Professional Field Experience/Internship

- Raising public awareness about 3 Squares VT by providing public outreach
- Decreasing stigma associated with state benefits by outreach
- Resource building for the Community College of Vermont

VT Department of Children and Families Williston, VT **April 2018 – February 2021**
Administrative Assistant/Case Aid

- Developed and maintained a client data
- Applications for community support services.
- Supervised parent/child contact

Skills

- Strong relationship-building, written and verbal skills
- Competent time management, organizational, and problem-solving skills
- Ability to seek supervision when needed or appropriate
- Ability to work as a member of an interdisciplinary team and in an interagency collaboration

- Extensive experience in ensuring client satisfaction while balancing programmatic demands and limitations
- Strong interpersonal skills (proficiency in interviewing, basic negotiation, and mediation)

Mattthew LeFluer

Early- Ed Assistant Teacher

Alburgh, VT 05440
matthewlefluer1989@gmail.com
8027964696

Matthew LeFluer
Early-Ed Teacher Assistant
Alburgh, VT 05440
matthewlefluer89@yahoo.com
8027964696
I'm A Early-Ed Teacher / Assistant For About 6 Year's For Various Locations
Authorized to work in the US for any employer
Work Experience
Teacher's Assistant/Substitute Teacher
Green Mountain Munchkins Children Center - Essex Junction, VT
September 2017 to October 2017
Teaching All Ages Of Children Helping With Lunches, Potty Training, Diaper changing Getting Them Dress Up For Outside Play Helping Head's Teacher's Of All Age's Covering Teacher's When Sick Or Other
Needs.
Over-Night Cleaner
Planet Fitness - Saint Albans, VT
December 2015 to May 2016
Cleaning throughout the gym And Helping Staff Members And Customer's With Questions.
Childcare Assistant (Volunteer)
Angela Carr Childcare - Highgate Center, VT
June 2015 to August 2015
Responsibilities
Every Day Helping Out The Children And The Head Preschool Teacher With Cleaning And Lunch - Time .
Accomplishments
It Was To Help Every Children In That Daycare
Skills Used
Childcare Education Skills
Overnight Maintenance
Walmart - Saint Albans, VT
2014 to 2015
Courtesy Associate And maintenance Associate. Pushing Carts For Wal-Mart And Over-Night Cleaning For Wal-Mart.
Teacher Assistant/Substitute Teacher
Munchkinland Montessori School - Swanton, VT
February 2003 to July 2008

Responsibilities
Helping Out With Children's Education And Lunch Time.

Accomplishments
Being Around Children And See There Goals in Life
Skills Used
Childcare Education Skills
Education
N/A
Homeschool
Skills
custodian, Teacher Assistant
Certifications/Licenses
custodian
Early Childhood Education Fundamentals Program
I completed level 1 fundamentals of child care Early Education Program. (But Need To Re-Take level 1 fundamentals again due to new regulations Of Vermont)

Authorized to work in the US for any employer

Work Experience

Assistant Teacher/Floater

Green Mountain Munchkins Children Center - Essex Junction, VT
September 2016 to October 2016

Teaching All Ages Of Children Helping With Lunches, Potty Training, Diaper changing Getting Them Dress Up For Outside Play Helping Head's Teacher's Of All Age's Covering Teacher's When Sick Or Other Needs.

Overnight Cleaner

Planet Fitness - Saint Albans, VT
December 2015 to May 2016

Cleaning throughout the gym And Helping Staff Members And Customer's With Questions.

Childcare Assistant (Volunteer)

Angela's home Childcare - Highgate Center, VT
June 2015 to August 2015

Responsibilities
Every Day Helping Out The Children And The Head Preschool Teacher With Cleaning And Lunch - Time .

Maintenance associate and courtesy associate

Walmart - Saint Albans, VT
August 2014 to June 2015

Courtesy Associate And maintenance Associate. Pushing Carts For Wal-Mart And Over-Night Cleaning For Wal-Mart.

Teacher Assistant/Substitute Teacher

Munchkinland Montessori School - Swanton, VT
February 2003 to July 2008

Responsibilities

Helping Out With Children's Education And Lunch Time.

Unwrap and pack

Plumrose USA, Inc. - Swanton, VT
March 2002 to October 2003

Putting TGI Fridays ribs on oven rack getting prepped up to be cooked and package for delivery to TGI Fridays and to the stores distributor and retailers.

General Laborer

Peerless Clothing - Saint Albans, VT
March 2001 to June 2002

Bringing suits off From Line And Bagging And Tagging Them For Packaging And Shipping To Suits Stores Across The USA.

Education

Some High School

Skills

- Assistant Teacher (6 years)

Awards

Let's Grow Kid's Superhero certification/ recognizing

November 2016

This certification reward Is For outstanding community recognizing For the state of Vermont superhero for all children.

Certifications and Licenses

Janitorial/custodian

Present

This license/ certification is held by Northwestern Technical Center In St. Albans BFA Highschool For The fundamentals Clean Sweep program.

Additional Information

Matthew LeFluer
Early-Ed Teacher Assistant
Alburgh, VT 05440
matthewlefluer89@yahoo.com
8027964696
I'm A Early-Ed Teacher / Assistant For About 6 Year's For Various Locations

Authorized to work in the US for any employer
Work Experience
Teacher's Assistant/Substitute Teacher
Green Mountain Munchkins Children Center - Essex Junction, VT
September 2017 to October 2017
Teaching All Ages Of Children Helping With Lunches, Potty Training, Diaper changing Getting Them Dress Up For Outside Play Helping Head's Teacher's Of All Age's Covering Teacher's When Sick Or Other Needs.
Over-Night Cleaner
Planet Fitness - Saint Albans, VT
December 2015 to May 2016
Cleaning throughout the gym And Helping Staff Members And Customer's With Questions.
Childcare Assistant (Volunteer)
Angela Carr Childcare - Highgate Center, VT
June 2015 to August 2015
Responsibilities
Every Day Helping Out The Children And The Head Preschool Teacher With Cleaning And Lunch - Time .
Accomplishments
It Was To Help Every Children In That Daycare
Skills Used
Childcare Education Skills
Overnight Maintenance
Walmart - Saint Albans, VT
2014 to 2015
Courtesy Associate And maintenance Associate. Pushing Carts For Wal-Mart And Over-Night Cleaning For Wal-Mart.
Teacher Assistant/Substitute Teacher
Munchkinland Montessori School - Swanton, VT
February 2003 to July 2008
Responsibilities
Helping Out With Children's Education And Lunch Time.
Accomplishments
Being Around Children And See There Goals in Life
Skills Used
Childcare Education Skills
Education
N/A
Homeschool
Skills
custodian, Teacher Assistant
Certifications/Licenses
custodian
Early Childhood Education Fundamentals Program
I completed level 1 fundamentals of child care Early Education Program. (But Need To Re-Take level 1 fundamentals again due to new regulations Of Vermont)

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Robert A. Oeser
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Brattleboro VT 05302
(802) 254-8750 (h)
(518) 505-9031 (c)
Robt.Oeser@gmail.com

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EDUCATION

SUNY - Albany - Masters in Public Administration (1990)
SUNY - StonyBrook - Bachelor of Arts (1974)

EMPLOYMENT

New York State Division of Parole - Albany NY - 1982 - 2007

Employee Relations Officer
- represented the agency in disciplinary arbitrations and negotiated settlements
- conducted agency level grievance reviews
- supervised and trained professional labor relations staff
- conducted training for agency management and supervisory personnel
- represented the agency in Statewide Contract negotiations

Senior Personnel Administrator
- personnel generalist
- provided oversight for the civil service selection and recruitment process
- conducted administrative investigations in connection with recruitment of parole officer candidates

Parole Officer
- conducted investigations and supervised releasees as a field parole officer in Syracuse NY
- compiled information for use in parole board release decisions as an institutional parole officer at Coxsackie and Ogdensburg NY
- participated in the Division's administration of the Interstate Compact

Albany County (NY) Probation Department - 1977 - 1982

Senior Probation Officer
- prepared pre-sentence investigation reports for use by the local criminal and county courts in criminal sentencing proceedings
- supervised an Intensive Supervision Probation (ISP) caseload

Albany County (NY) Sheriff's Department - 1975 - 1977

Correctional Counselor
- provided crisis intervention services for unsentenced detainees
- organized county jail law library

OneCare Vermont

OneCare Vermont Accountable Care Organization Board of Managers Resolution Appointing Board Manager September 19, 2023

BE IT RESOLVED by the Board of Managers (the "Board") of OneCare Vermont Accountable Care Organization, LLC ("OneCare") as follows:

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidate, hereby elects to seat the following Managers:

A. Arnie Tannen, Consumer Medicare Manager, for a three year term ending on September 30, 2026.

B. Jessica Moschella, Ad-hoc Manager, for a three year term ending on September 2026.

AND

C. Convert Leslie Ferrer from a Consumer BlueCross BlueShield Manager to an Ad-hoc Manager, continuing her term ending on January 31, 2026.

AND

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidate, hereby appoints Keith Robinson, MD to the Population Health Strategy Committee.

AND

The Board, having reviewed and discussed the recommendations of the Nominating Committee and the qualifications of the candidates, hereby appoints the following individuals to the Patient and Family Advisory Committee:

A. Matthew LeFluer

B. Robert Oeser

C. Amanda Reid

Analytics Update

Leah Fullem, Vice President Enterprise Information Mgmt & Analytics

UVMHN Data Management Office

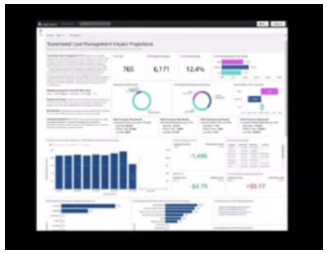
Population Health Analytics

Enable proactive interventions and data-driven decision making

- Arcadia: Clinical, claims and other data sources are aggregated to provide comparative analytics for evaluating ACO performance measures and identifying improvement opportunities across populations
    - Quality Performance
    - Patient Needs & Risk Stratification
    - Network & Provider Performance
    - Financial & Contract Performance
    - Risk Coding Performance
    - Health Care Delivery and Point of Care insights
    - ACO Program monitoring & evaluation

- Flexible reporting options- exported PDFs (Bindery), self-service dashboards (Vista), web-based clinical decision and provider performance data (Core Web)

Arcadia Rollout



Preliminary Launch

September 2023

- Primary Care Report Release
- Medicaid Data Live
- Small group of users in Core Web (OCV Staff and Pilot)
- Training begins for internal users

October 2023

- Medicare Data Live
- HSA Report Release
- Executive Report Release
- Collect User Feedback

November 2023

- MVP QHP Data Live
- Collect User Feedback
- Additional Users added to system

December 2023

- All users added to the system
- Releasing additional reporting functionality in Core Web and Vista
- Collect User Feedback
- Begin Health Catalyst Decommission

LIVE

January 2024

- OCV fully LIVE in Arcadia
- Health Catalyst Decommissioned
- Launch first 2024 PHM report

PY2022 Annual Quality Results Overview

OneCare Board of Managers

September 19, 2023

OneCare Vermont

onecarevt.org

NOTICE: All data produced by OneCare VT is for the sole use of its contracted OneCare VT Participants and must not be distributed to other individuals or entities who do not hold a legally binding contract with OneCare VT. These materials are confidential and may only be used in connection with OneCare VT activities. The use of these materials is subject to the provisions of the Business Associate Agreement and/or Participation or Collaboration Agreement with OneCare VT.

OneCare PY2022 Quality Overview

- Program quality measure results provided for:
  - Medicare - Payment
  - Medicaid
    - Traditional – Payment
    - Expanded – Reporting Only (claims-based measures)
  - BCBS QHP & BCBS Primary - Reporting
  - MVP QHP - Payment

Medicare 2022 Quality Performance

- PY2022 contained payment and reporting measures throughout the four domains:
  - Patient/Caregiver Experience
  - Care Coordination/Patient Safety
  - Preventive Health
  - At-Risk Population
- Points are awarded based on performance rate against applicable benchmark
- Specifications used followed CMS Web Interface 2022
- Notable specification changes:
  - Tobacco Use: Screening and Cessation Intervention *(reduced allowable look back period for cessation intervention)*
  - Depression Screening & Follow-Up Plan *(limited approved sources that qualify under follow-up plan criteria)*

Medicare Clinical & Claims Summary

Measure	2020 Rate	2021 Rate	2022 Rate	2022 Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	25.16	25.16	57.02	N/A
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	51.25	54.95	48.59	N/A
^ All Cause Unplanned Admissions for Patients with Multiple Chronic Conditions (ACO-38)	30.11	31.61	30.35	N/A
Colorectal Cancer Screening (ACO-19, Prev-6)	74.49	76.81	73.60	70th →
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (ACO-27, DM2)	13.65	9.98	10.00	90th →
Hypertension: Controlling High Blood Pressure (HTN2)	65.32	71.48	70.00	70th →
Initiation of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	33.33	28.52	31.11	N/A
Engagement of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	5.07	4.30	4.02	N/A
Preventive Care & Screening: Influenza Immunization (ACO-14, Prev-7)	80.08	80.38	80.00	80th →
Preventive Care & Screening: Screening for Clinical Depression & Follow-Up (ACO-18, Prev-12)	56.35	64.67	61.92	60th
Preventive Care & Screening: Tobacco Use, Cessation & Intervention (ACO-17, Prev-10)	75.00	80.77	70.21	70th ↓
Hosptial-Wide-30-Day,	13.17	13.63	12.84	N/A

Measures with an (^) are inverse measure(s), a lower rate indicates better performance.
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022
Screening for Depression had new benchmarks aligned for PY2022

Medicare CAHPS Summary Details

- Patient/Caregiver Experience
  - 20 possible points, 8.75 earned
- Historical CAHPS Information
  - PY2021 – Reporting only; all ACO's moved to CAHPS for MIPS *(alters benchmark/scoring)*
  - PY2022 – Payment, updated benchmarks
- There are 10 domains within the CAHPS patient experience survey
- OneCare experience decreased performance rate/benchmark in six domains:
    - Getting Timely Care, Appointments and Information
    - Patient's Rating of Provider
    - Health Promotion and Education
    - Stewardship of Patient Resources
    - Courteous and Helpful Office Staff
    - Care Coordination

Medicare CAHPS Summary

Measure	2021 Rate	2022 Rate	2022 Benchmark Percentile
CAHPS: Getting Timely Care, Appointments, and Information	82.95	81.31	30th ↓
CAHPS: How Well Your Providers Communicate	94.25	94.06	70th →
CAHPS: Patients' Rating of Provider	92.17	91.78	40th ↓
*CAHPS: Access to Specialists	69.40	70.40	<30th
CAHPS: Health Promotion and Education	64.24	60.75	60th ↓
CAHPS: Shared Decision Making	60.24	60.56	60th ↑
CAHPS: Health Status/Functional Status	81.38	78.80	N/A
CAHPS: Stewardship of Patient Resources	24.78	15.84	<30th ↓
CAHPS: Courteous and Helpful Office Staff	94.59	94.01	70th ↓
CAHPS: Care Coordination	87.93	83.39	<30th ↓

**Access to Specialists had newly aligned benchmarks in 2022*
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022

VMNG Traditional 2022 Quality Performance

- PY2022 contained payment and reporting measures
- Earned points were based on scale of 0 to 2
- HEDIS MY2022 specifications used for PY2022
- Bonus/Penalty points for significant improvement/decline
- OneCare earned bonus points in the following measures:
  - Follow-Up after discharge from ED for AOD
  - Diabetes: Hemoglobin A1c Poor Control
- OneCare lost bonus points in one measure: Engagement of AOD (50th percentile in PY2021)
  - Rate for PY2022 was 13.78% just below the 50th percentile (14.03%)

VMNG Traditional Summary

Measure	2020 Rate	2021 Rate	2022 Rate	Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	32.68%	32.89%	61.36%	90th →
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	79.36%	81.66%	83.61%	90th →
Child and Adolescent Well Care Visits (WCV) 12-17	54.46%	61.60%	61.55%	75th →
^ All Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	0.92%	.80%	.79%	N/A
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (CDC)	38.98%	31.99%	25.20%	90th →
Hypertension: Controlling High Blood Pressure (CBP)	56.87%	62.37%	63.71%	50th →
Initiation of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	41.07%	36.71%	36.34%	<25th →
Engagement of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	19.07%	15.65%	13.78%	25th ↓
Follow-Up after Hospitalization for Mental Illness (7 Days) (FUM)	50.45%	50.92%	54.66%	75th →
Developmental Screening in the First Three Years of Life	58.69%	56.10%	56.65%	50th →
Screening for Clinical Depression and Follow-Up Plan	45.82%	54.28%	51.46%	N/A
Tobacco Use, Cessation & Intervention	80.81%	92.46%	92.53%	N/A

Measures with an (^) are inverse measure(s), lower rate indicates better performance.
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022.

VMNG Expanded Summary

Measure	2020 Rate	2021 Rate	2022 Rate	Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	29.13%	34.01%	51.98%	90th ↑
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	72.78%	74.11%	74.79%	90th →
Child and Adolescent Well Care Visits (WCV) (12-17)	35.82%	36.42%	35.28%	<25th →
^ All Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	4.17%	1.89%	2.33%	N/A ↓
Initiation of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	47.93%	42.99%	46.19%	50th ↑
Engagement of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	25.29%	19.44%	23.51%	90th ↑
Follow-Up after Hospitalization for Mental Illness (7 Days) (FUM)	40.94%	42.02%	47.17%	75th ↑
Developmental Screening in the First Three Years of Life	39.44%	45.71%	41.24%	50th →

Measures with an (^) are inverse measure(s), lower rate indicates better performance.
Expanded cohort only contains claims based measures.
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022

BCBS QHP & Large Group 2022 Quality Performance

- All measures were reporting only therefore, no points or bonus points awarded
- Quality Compass and CMS QRS benchmarks used for PY2022
- BCBSVT leveraged the HEDIS MY2022 specifications
- Initiation and Engagement for BCBS QHP went from <25th percentile in PY2021 to 75th percentile in PY2022
- ACO All-Cause Readmissions for both plans showed significant decline in performance and benchmark percentile

BCBS QHP Clinical & Claims Summary

Measure	2020 Rate	2021 Rate	2022 Rate	Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	28.57	N/A	50.00	90th
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	96.55	N/A	100.00	90th
Child & Adolescent Well Care Visits (WCV)	64.22	68.82	67.58	75th →
^ACO All-Cause Readmissions (PCR)	0.6096	0.5052	0.6310	25th ↓
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (CDC)	24.82	20.44	20.19	90th →
Hypertension: Controlling High Blood Pressure (CBP)	59.37	62.29	65.45	50th →
Initiation & Engagement of Alcohol and Other Drug Dependence Treatment (Composite) (IET)	24.65	19.85	26.39	75th ↑
Follow-Up after Hospitalization for Mental Illness (7 Days) (FUM)	61.54	60.00	59.38	N/A
CAHPS Patient Experience: Care Coordination Composite Score	89.56	89.93	86.16	75th ↓
Developmental Screening in the First Three Years of Life	77.00	68.62	70.44	N/A
Screening for Clinical Depression and Follow-Up	43.73	43.70	52.33	N/A

Measures with an (^) are inverse measures, lower rate indicates better performance.
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022.
BCBSVT was unable to produce rates for PY2021 for 30 Day Follow-Up after discharge from ED for AOD and Mental Health due to vendor system upgrade.
FUH measure did not have an approved CMS QRS benchmark for PY2022, Plan and ACO agreed to use N/A since no point or financial impact

BCBS Large Group Clinical & Claims Summary

Measure	2020 Rate	2021 Rate	2022 Rate	Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	27.27	32.35	50.00	90th →
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	81.25	90.00	86.54	90th →
Child & Adolescent Well Care Visits (WCV)	70.37	70.95	67.22	75th ↓
^ ACO All-Cause Readmissions (PCR)	0.6172	0.4079	0.6145	25th ↓
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (CDC)	22.14	17.52	19.71	90th →
Hypertension: Controlling High Blood Pressure (CBP)	59.61	65.45	62.04	50th ↓
Initiation & Engagement of Alcohol and Other Drug Dependence Treatment (Composite) (IET)	27.04	25.83	28.70	75th ↑
Follow-Up after Hospitalization for Mental Illness (7 Days) (FUM)	69.77	71.95	47.73	25th ↓
CAHPS Patient Experience: Care Coordination Composite Score	N/A	93.24	81.00	90th
Developmental Screening in the First Three Years of Life	76.03	76.69	72.93	N/A
Screening for Clinical Depression and Follow-Up	42.35	53.20	55.91	N/A

Measures with an (^) are inverse measures, lower rate indicates better performance.
Benchmark percentile(s) with an N/A indicate no benchmarks available for PY2022.
Developmental Screening is currently under review with BCBSVT relative to potential missing members from denominator/numerator.

MVP QHP Quality Performance

- MVP QHP uses HEDIS MY2022 specifications
- All quality measures (claims and clinical) are payment
- Measures with fewer than 30 patients, where points redistributed:
  - Follow-Up after ED for AOD
  - Follow-Up after ED for Mental Illness
  - Follow-Up after Hospitalization for Mental Illness (7-Day)
- MVP QHP quality measure benchmarks include Commercial PPO/EPO and CMS QRS source.
- ACO All-Cause Readmissions (PCR) showed significant decline from PY2021 to PY2022

MVP QHP Summary

Measure	2020 Rate	2021 Rate	2022 Rate	Benchmark Percentile
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	100.00	N/A	0.00	<50th
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	66.67	100.00	100.00	90th →
Child & Adolescent Well Care Visits (WCV)	55.71	70.34	68.76	75th ↓
^ ACO All-Cause Readmissions (PCR)	1.99	0.3888	0.6977	<50th ↓
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (CDC)	21.43	16.33	22.44	90th →
Hypertension: Controlling High Blood Pressure (CBP)	51.23	61.07	65.94	50th →
Initiation & Engagement of Alcohol and Other Drug Dependence Treatment (Composite) (IET)	18.02	26.52	17.01	<50th ↓
Follow-Up after Hospitalization for Mental Illness (7 Days) (FUH)	66.67	63.64	33.33	N/A

NOTE:MVP QHP did participate in CAHPS Patient Experience and results were shared with the payer program, however due to "reporting only" status it is not reflected on our annual scorecard.
Measures with an (^) are inverse measures, lower rate indicates better performance.
FUH measure did not have an approved CMS QRS benchmark for PY2022, Plan and ACO agreed to use N/A since no point or financial impact

Appendix – Percentile Trends

	Medicare			Medicaid			BCBS QHP			BCBS Large Group			MVP QHP		
Quality Measure Name	PY20	PY21	PY22	PY20	PY21	PY22	PY20	PY21	PY22	PY20	PY21	PY22	PY20	PY21	PY22
30 Day Follow-Up after Discharge from the ED for Alcohol and Other Drug Dependence (FUA)	N/A	N/A	N/A	N/A	90th	90th	N/A	N/A	90th	NA	90th	90th	90th	N/A	<50th
30 Day Follow-Up after Discharge from the ED for Mental Health (FUM)	N/A	N/A	N/A	N/A	90th	90th	N/A	N/A	90th	NA	90th	90th	50th	90th	90th
^ All Cause Unplanned Admissions for Patients with Multiple Chronic Conditions (ACO-38)	90th	N/A	N/A	N/A	N/A	N/A									
Hospital-Wide, 30-Day, All-Cause Unplanned Readmission, HWR (ACO-8)	90th	N/A	N/A												
ACO All-Cause Readmissions (PCR)							N/A	75th	25th	N/A	90th	25th	90th	90th	<50th
Follow-Up after Hospitalization for Mental Illness (7Day) (FUM)				N/A	75th	90th	N/A	90th	N/A	N/A	90th	75th	90th	90th	<50th
Child & Adolescent Well Care Visits (WCV 12-17)				N/A	75th	75th	N/A	75th	75th	N/A	90th	75th	50th	90th	75th
Developmental Screening in First Three Years of Life				N/A	50th	50th	N/A	N/A	N/A	N/A	N/A	N/A			
Initiation of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	N/A	N/A	N/A	N/A	<25th	<25th									
Engagement of Alcohol and Other Drug Abuse or Dependence Treatment (IET)	N/A	N/A	N/A	N/A	50th	25th									
Initiation & Engagement of Alcohol and Other Drug Dependence Treatment (Composite) (IET)							N/A	<25th	75th	N/A	50th	75th	<50th	75th	<50th
^ Diabetes Mellitus: Hemoglobin A1c Poor Control (>9%) (ACO-27, DM2)	80th	90th	90th	N/A	90th	90th	N/A	90th	90th	N/A	90th	90th	90th	90th	90th
Hypertension: Controlling High Blood Pressure (HTN2)	60th	70th	70th	N/A	50th	50th	N/A	50th	50th	N/A	75th	50th	<50th	50th	50th
Preventive Care & Screening: Screening for Clinical Depression & Follow-Up (ACO-18, Prev-12)	N/A	N/A	60th	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A			
Preventive Care & Screening: Tobacco Use, Cessation & Intervention (ACO-17, Prev-10)	70th	80th	70th	N/A	N/A	N/A									
Preventive Care & Screening: Influenza Immunization (ACO-14, Prev-7)	80th	80th	80th												
Colorectal Cancer Screening (ACO-19, Prev-6)	70th	70th	70th												

OneCare Vermont Accountable Care Organization
Board of Managers Resolution Invoking Participation Waiver for Support of Clinical Coverage for Network Skilled Nursing Facilities

WHEREAS, there is a critical shortage of medical director and attending physician clinical services in Vermont Skilled Nursing Facilities ("SNFs"); and

WHEREAS, SNF level of care is essential for the effective function of a health care delivery system and the lack of medical director and physician services affects the entire delivery system; and

WHEREAS, lack of clinical coverage at SNFs can result in their inability to accept and hospitals' inability to discharge patients who are not in need of acute care from inpatient settings; and

WHEREAS, OneCare has been working with a broad range of dedicated stakeholder partners in an effort to secure medical director and physician services for Vermont SNFs including: Vermont Agency of Human Services; Vermont Association of Hospitals and Health Systems; University of Vermont Health Network; Vermont Health Care Associates; Skilled Nursing Facilities of VT and individual providers; and

WHEREAS, the long-term stakeholder planning continues, and there is also a short term need for SNFs to have support in engaging clinical services; and

WHEREAS, OneCare allocated the sum of $200,000 in its 2023 budget to be used to support SNFs; and

WHEREAS, OneCare has decided to use that budget to make payments of $50,000 each to four SNFs in its network, requiring that the funds will be used to increase availability of clinical care in the facility; and

WHEREAS, OneCare has consulted with various stakeholders and reviewed available information to determine the four SNFs who are the most appropriate recipients of the payments in terms of need and impact on OneCare's ACO Activities; such information including receipt by SNFs of emergency state funding, staffing levels, availability of coverage and census;

WHEREAS, this funding is a one-time occurrence, is not intended to be an ongoing source of funds, as the goal is for SNFs to be financially self-sufficient in funding medical director and clinical care in their facilities and OneCare remains committed to collaboration in co-developing medical services models to support Vermont SNFs; and

WHEREAS, OneCare participates in the Vermont All Payer ACO Model Vermont Medicare ACO Initiative and the Vermont Medicaid Next Generation Program. The Secretary of the Department of Health and Human Services by and through CMS, and the Department of Vermont Health Access, have provided certain waivers of federal and state fraud and abuse laws in connection with the Vermont All Payer ACO Model ("APM"), the Fraud and Abuse Waiver Notice for Vermont ACO Initiative.

WHEREAS, The Participation waivers are available when, among other things, the governing body of the ACO has reviewed and determined that the arrangements are reasonably related to ACO Activities. ACO Activities include:

- Promoting accountability for quality of care;
- Promoting accountability for cost of care;
- Promoting accountability for overall care;
- Managing and coordinating care;
- Encouraging infrastructure investment;
- Encouraging investment in re-designed care processes for high quality and efficient services delivery;
- Carrying out any obligation or duty under the Vermont ACO Initiative or the Vermont Medicaid NextGen Program (together "Programs");
- Direct patient care;
- Promoting evidence-based medicine;
- Promoting patient engagement;
- Reporting on quality and cost measures;
- Coordinating care with telehealth, remote monitoring and other technologies;
- Establishing and improving ACO clinical systems;
- Establishing and improving ACO administrative systems;
- Meeting Programs quality standards;
- Evaluating patient health;
- Communicating clinical knowledge;
- Communicating evidence-based medicine; and
- Developing standards for patient access and communication including via medical records.

BE IT RESOLVED by the Board of Managers (the "Board") of OneCare Vermont Accountable Care Organization, LLC ("OneCare") as follows:

The OneCare Board of Managers has duly authorized the arrangements for OneCare to provide a one-time $50,000 payment to each of the listed in-network skilled nursing facilities and has made a bona fide determination the arrangement is reasonably related to one or more of the above ACO Activities, including managing and coordinating care and accountability for quality, cost and overall care. Hospitals throughout the state are holding patients who do not need acute care in inpatient settings due, in part to a lack of nursing home capacity that has been limited as a result of lack of medical director and clinical services. Creating more capacity in SNFs will benefit the quality of care and cost of care for patients.

Therefore, the Board extends the protections afforded under the ACO Participation Waiver to the $50,000 clinical capacity building payments to the following skilled nursing facilities:

1. Kingdom Kare
2. Suncrest Healthcare Communities
3. Mayo Rehabilitation Center
4. Helen Porter Health and Rehabilitation Center

OneCare Vermont

OneCare Vermont Accountable Care Organization

Board of Managers Resolution to Move to Executive Session

September 19, 2023

BE IT RESOLVED by the Board of Managers (the "Board") of OneCare Vermont Accountable Care Organization, LLC ("OneCare") as follows:

> The Board will now move into executive session in order to discuss subjects that are outside of the scope of the ACO's public meetings. For this meeting those include: (1) subjects that are or use trade secret information; (2) status of ongoing contract negotiations; and (3) confidential attorney-client communications.

OneCare Vermont

Public Affairs Report | September 2023

Media Coverage

Three Outstanding Questions About CMS's Ambitious New AHEAD Model

September 14, 2023, HealthAffairs

OneCare is highlighted in this piece as one of the three successful models already implemented on which the new CMS AHEAD Model is built. The AHEAD Model, "is the next step in an ongoing evolution," of the three successful models, according to this article. The recent positive NORC report is referenced, as is the VTDigger reporting on BlueCross BlueShield of Vermont dropping out of OneCare.

UVM Health Network pressures regulator prior to budget votes

September 12, 2023, VTDigger

OneCare is mentioned in this coverage in the context of the new GMCB members showing, "a willingness to pursue more aggressive regulatory action."

Hour 1: OneCare Vermont on Vermont Viewpoint

September 8, 2023, Vermont Viewpoint, WDEV Radio

Abe Berman, interim OneCare CEO, is interviewed live by Kevin Ellis. The NORC report was the "hook" for the interview, but the full scope of the interview allowed for an overview of OneCare, the vision for the future of health care in Vermont and OneCare's role in getting us there, as well as addressing some of our challenges and highlighting examples of our work that is already making positive impact.

OneCare to appeal regulatory order with cap on executive pay

September 8, 2023, VTDigger

Coverage of the brief notice OneCare filed with the Vermont Supreme Court of OneCare's intent to appeal the GMCBs 2023 budget order.

Vermont All-Payer ACO Successfully Drove Down Costs, Acute Care Over 4 Years

August 11, 2023, American Journal of Managed Care

Overview of third NORC evaluation of the Vermont All-Payer Model. OneCare's CMO, Carrie Wulfman, is quoted in the piece, *"Our progress to date has been encouraging.... Perhaps most importantly, OneCare has achieved an unprecedented level of connection among hospitals, primary care, and community-*

based providers working together to advance our mission of high-quality care and reduced health care spending."

Vermont ACO Model Delivers Success

August 4, 2023, NAACOS blog

Key findings of NORC report and lessons from Vermont that can be applied to other models and states.

Government Relations

State Legislative Update

There are no legislative updates this month

Green Mountain Care Board

The Green Mountain Care Board spent the Month of August and the beginning of September listening to Hospital Budget presentations. Budget decisions must be finalized by September 15th with budget orders to follow. Hospital budget information can be found here:

OneCare Vermont submitted the required certification documentation to the GMCB on August 29th and are currently preparing materials for OneCare's 2024 PY Budget due on October 2nd.

Outreach and Advocacy

Events, Shares, Articles, and Resources

Listen to our interim CEO, Abe Berman, discuss how OneCare is working toward quality-focused and patient-centered care. Find the full Vermont Viewpoint podcast episode here: https://bit.ly/3Pc5FS5

On the blog this month, we highlighted the success of Green Mountain Pediatrics from one of our recent convenings of our OneCare participating members. Green Mountain Pediatrics shared how they successfully exceeded the child and adolescent well visits quality measure goals, as well as achieved 100% participation in the depression screening tool for eligible patients. Read the full blog post here: https://lnkd.in/esZ8wX3J

Follow Us

You can keep up with OneCare on our blog, LinkedIn, and Twitter (@OnecareVermont) and YouTube. We would greatly appreciate it if you like and share our content to help spread awareness.

Questions? Contact OneCare Public Affairs using the Contact Us form on our website or email us at public@onecarevt.org.

2023 All Payers Summary Monthly Statement

OneCare Vermont

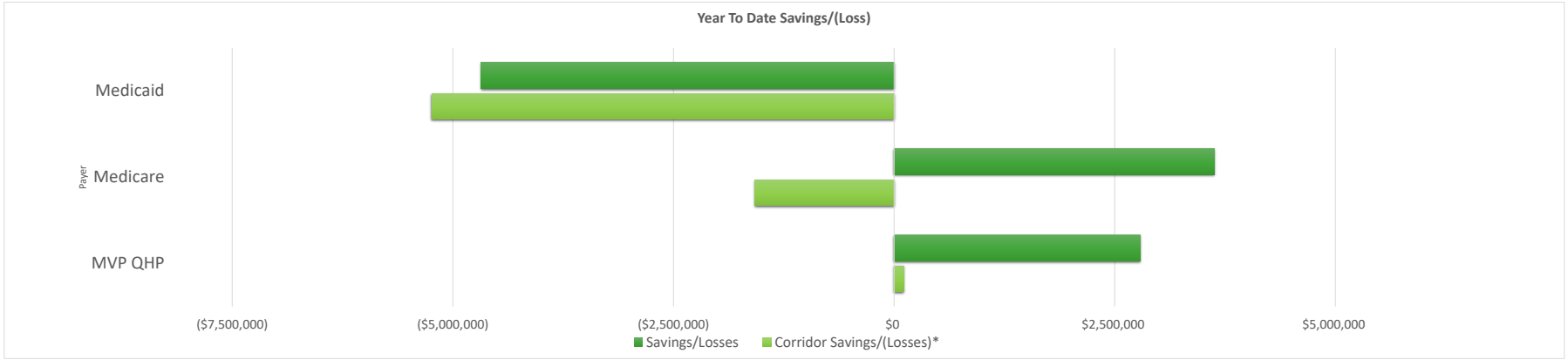
June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Current Month	Payer	Medicaid		Medicare		Self-Funded		MVP QHP		Total
		PMPM	Total	PMPM	Total	PMPM	Total	PMPM	Total	
	Savings/(Losses)	($5.01)	($635,203)	($48.42)	($2,360,895)	Pending	Pending	$74.19	$527,680	**($2,468,418)**

Year To Date	Payer	Medicaid		Medicare		Self-Funded		MVP QHP		Total
		PMPM	Total	PMPM	Total	PMPM	Total	PMPM	Total	
	Savings/Losses	($6.06)	($4,680,866)	$12.29	$3,627,036	Pending	Pending	$63.02	$2,786,108	**$1,732,279**
	Corridor Savings/(Losses)*	($6.78)	($5,238,841)	($5.34)	($1,576,781)	Pending	Pending	$7.30	$107,491	**($6,708,130)**

Full Year Forecast	Payer	Medicaid		Medicare		Self-Funded		MVP QHP		Total
		PMPM	Total	PMPM	Total	PMPM	Total	PMPM	Total	
	Savings/(Losses)	($0.73)	($1,063,215)	$18.20	$10,639,568	Pending	Pending	$71.15	$6,028,810	**($6,708,130)**
	Corridor Savings/(Losses)	($0.71)	($1,030,755)	$0.31	$178,558	Pending	Pending	$7.30	$412,050	**($440,147)**



*Corridor is prorated to reflect the limitations on savings/(loss) through the current month

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OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Current Month Shared Savings/(Losses)

OCV Actual Monthly PMPM	$240.70	OCV Actual Total Cost	$30,511,794
Target PMPM	$235.69	Target Total Cost	$29,876,591
Savings/(Losses) PMPM	**($5.01)**	**Savings/(Losses)**	**($635,203)**

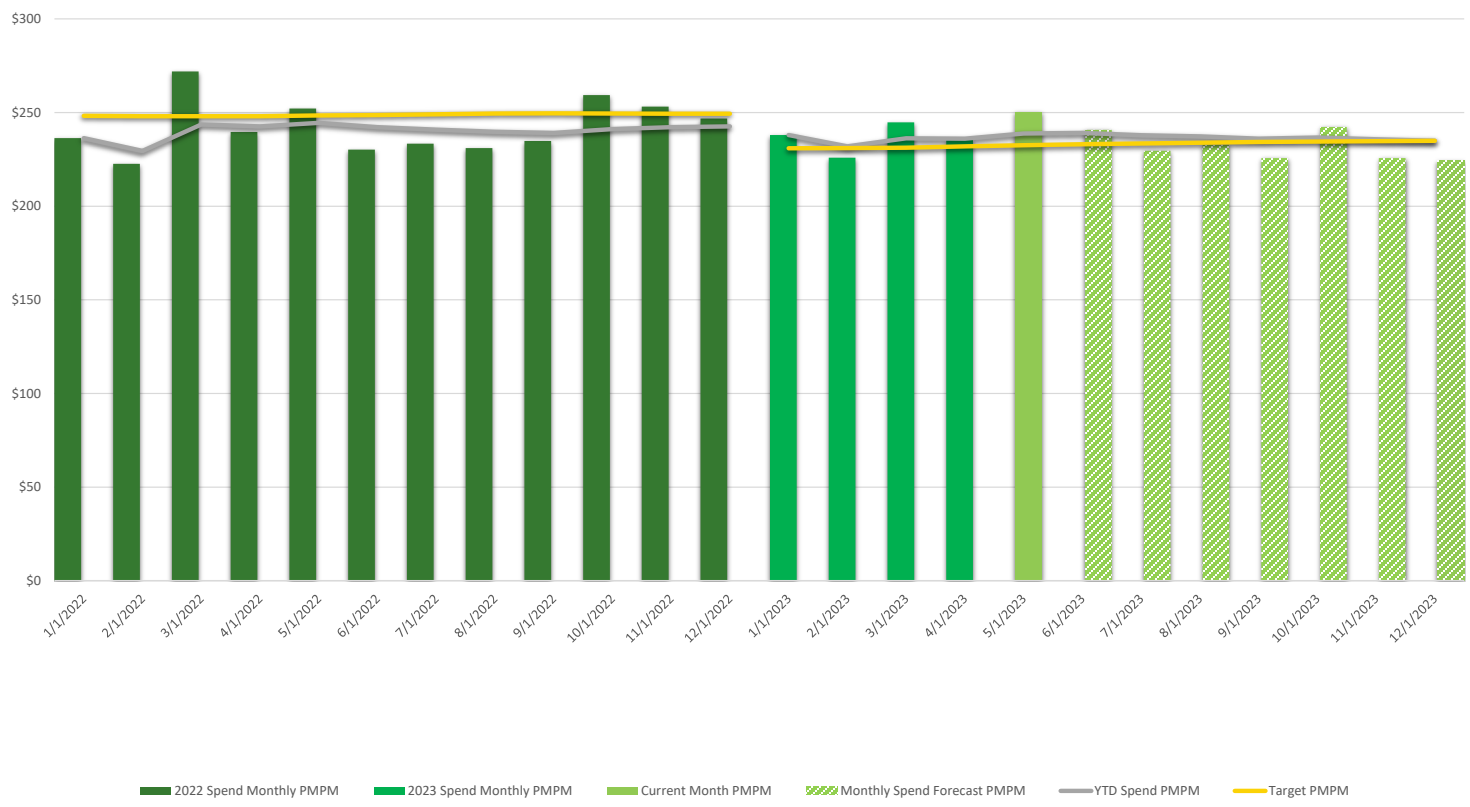
Year To Date Shared Savings/(Losses)

OCV YTD PMPM	$239.13	OCV YTD Total Cost	$184,672,833
Target PMPM	$233.07	Target Total Cost	$179,991,968
Savings/(Losses) PMPM	**($6.06)**	**Savings/(Losses)**	**($4,680,866)**
Corridor Limited Savings/(Losses) PMPM**	**($6.78)**	**Corridor Limited Savings/(Losses)****	**($5,238,841)**

Full Year Forecast Shared Savings/(Losses)

OCV Full Year Forecast PMPM	$234.87	OCV Full Year Forecast Total Cost	$342,940,069
Target PMPM	$234.89	Target Total Cost	$342,972,529
Savings/(Losses) PMPM	**($0.73)**	**Savings/(Losses)**	**($1,063,215)**
Corridor Limited Savings/(Losses) PMPM**	**($0.71)**	**Corridor Limited Savings/(Losses)****	**($1,030,755)**

2022-2023 Medicaid Performance History



*IBNR, COVID and Truncation included in the calculations for the TCOC

**Includes Blueprint and quality score impact

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OneCare Vermont

2023 Medicare Summary Monthly Statement

OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Current Month Shared Savings/(Losses)

OCV Actual Monthly PMPM	$973.77	OCV Actual Total Cost	$47,482,203
Target PMPM	$925.35	Target Total Cost	$45,121,308
Savings/(Losses) PMPM	**($48.42)**	**Savings/(Losses)**	**($2,360,895)**

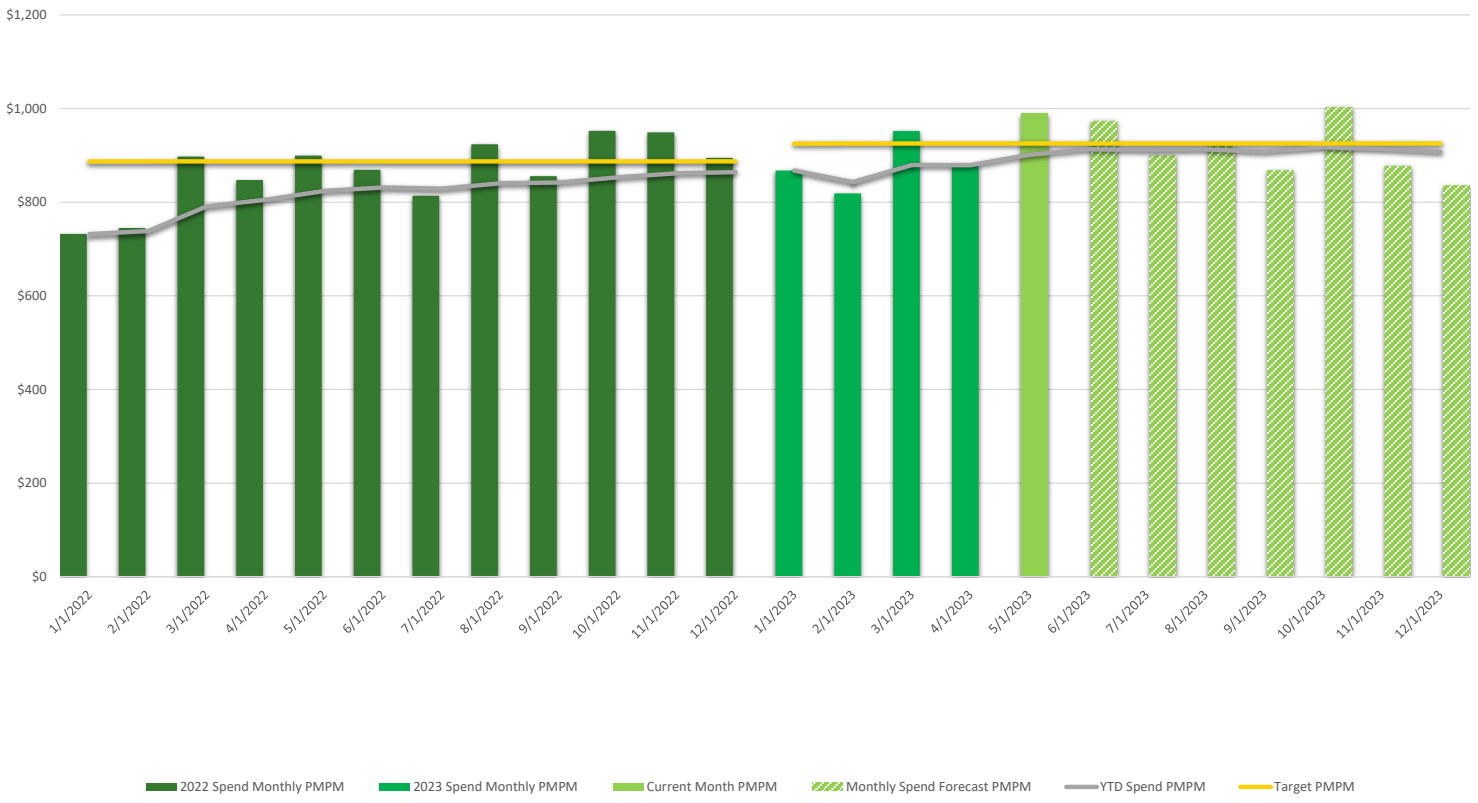
Year To Date Shared Savings/(Losses)

OCV YTD PMPM	$912.92	OCV YTD Total Cost	$269,443,462
Target PMPM	$925.21	Target Total Cost	$273,070,498
Savings/(Losses) PMPM	**$12.29**	**Savings/(Losses)**	**$3,627,036**
Corridor Limited Savings/(Losses) PMPM**	**($5.34)**	**Corridor Limited Savings/(Losses)****	**($1,576,781)**

Full Year Forecast Shared Savings/(Losses)

OCV Full Year Forecast PMPM	$907.17	OCV Full Year Forecast Total Cost	$530,375,420
Target PMPM	$925.37	Target Total Cost	$541,014,988
Savings/(Losses) PMPM	**$18.20**	**Savings/(Losses)**	**$10,639,568**
Corridor Limited Savings/(Losses) PMPM**	**$0.31**	**Corridor Limited Savings/(Losses)****	**$178,558**

2022-2023 Medicare Performance History



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OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Current Month Shared Savings/(Losses)

OCV Actual Monthly PMPM	$655.94	OCV Actual Total Cost	$4,665,734
Target PMPM	$730.13	Target Total Cost	$5,193,415
Savings/(Losses) PMPM	**$74.19**	**Savings/(Losses)**	**$527,680**

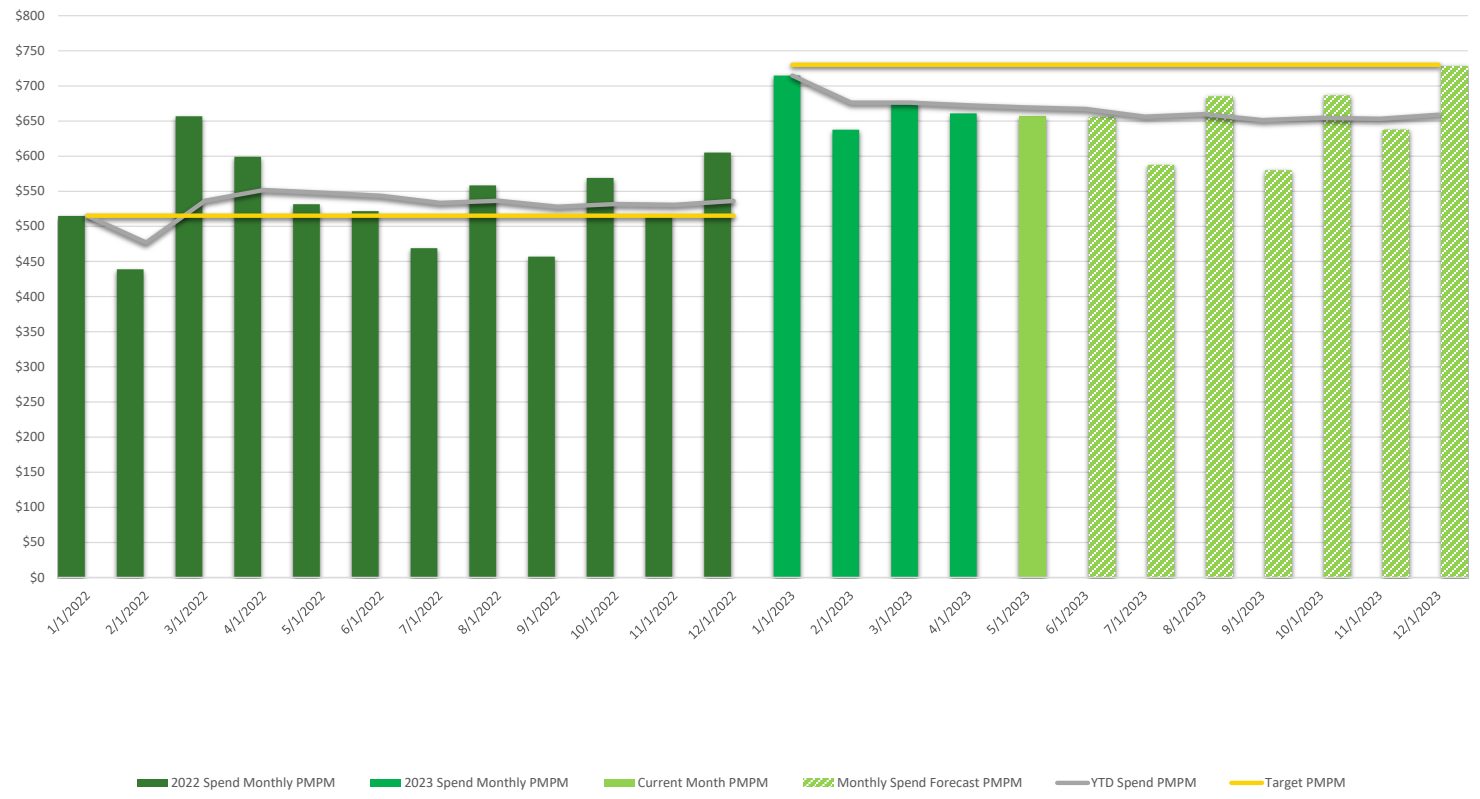
Year To Date Shared Savings/(Losses)

OCV YTD PMPM	$667.11	OCV YTD Total Cost	$29,493,524
Target PMPM	$730.13	Target Total Cost	$32,279,631
Savings/(Losses) PMPM	**$63.02**	**Savings/(Losses)**	**$2,786,108**
Corridor Limited Savings/(Losses) PMPM**	**$7.30**	**Corridor Limited Savings/(Losses)****	**$107,491**

Full Year Forecast Shared Savings/(Losses)

OCV Full Year Forecast PMPM	$658.98	OCV Full Year Forecast Total Cost	$55,840,597
Target PMPM	$730.13	Target Total Cost	$61,869,407
Savings/(Losses) PMPM	**$71.15**	**Savings/(Losses)**	**$6,028,810**
Corridor Limited Savings/(Losses) PMPM**	**$7.30**	**Corridor Limited Savings/(Losses)****	**$412,050**

2022-2023 MVP QHP Performance History



*IBNR, COVID and Truncation included in the calculations for the TCOC

**Includes Blueprint and quality score impact

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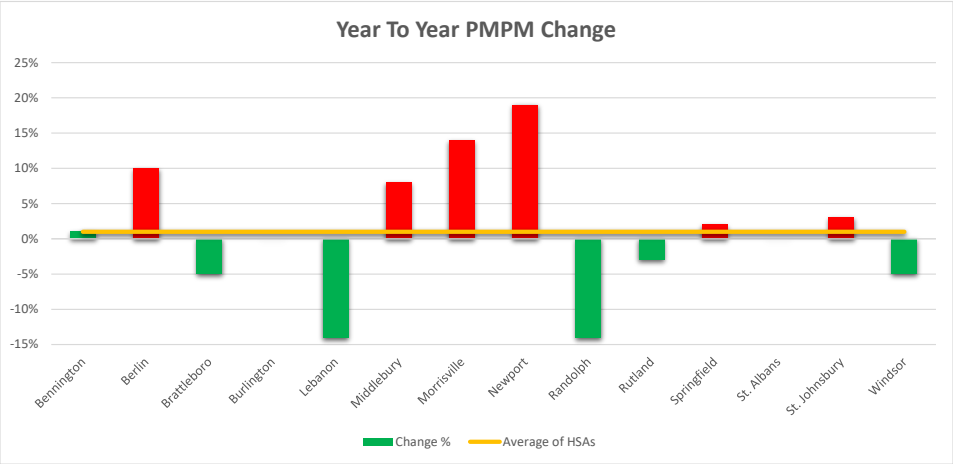
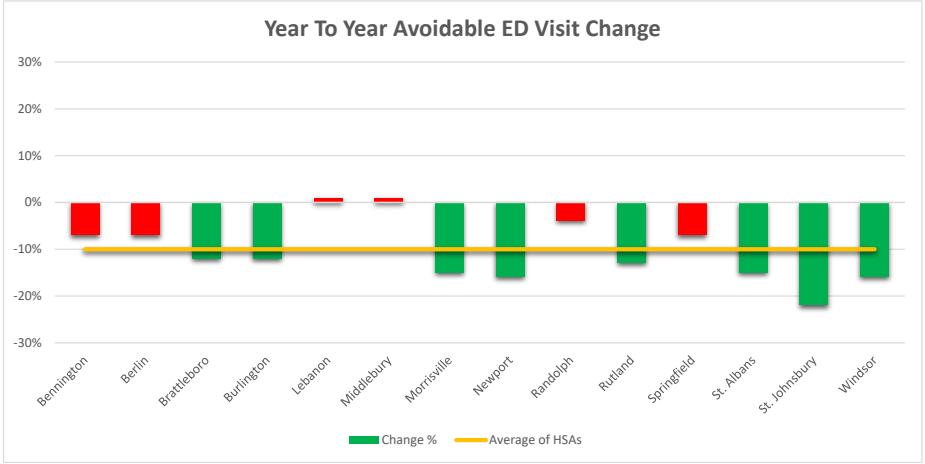
OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Medicaid													
HSA	Year To Year PMPM Change					Year To Year Avoidable ED Visits PKPY Change					Combined Score PIP Earned	% of PIP	PIP Payout
	2022	2023	Change %	Average of HSAs	PIP Earned*	2022	2023	Change %	Average of HSAs	PIP Earned			
Bennington	$169.03	$171.09	1%	1%	Y	248	231	-7%	-10%	N	1	6%	$0
Berlin	$200.97	$220.65	10%	1%	N	293	272	-7%	-10%	N	0	0%	$0
Brattleboro	$186.42	$177.40	-5%	1%	Y	234	206	-12%	-10%	Y	2	13%	$0
Burlington	$221.02	$220.86	0%	1%	Y	238	210	-12%	-10%	Y	2	13%	$0
Lebanon	$225.79	$193.66	-14%	1%	Y	278	281	1%	-10%	N	1	6%	$0
Middlebury	$191.50	$206.56	8%	1%	N	438	445	1%	-10%	N	0	0%	$0
Morrisville	$207.74	$237.00	14%	1%	N	306	261	-15%	-10%	Y	1	6%	$0
Newport	$199.34	$237.87	19%	1%	N	407	341	-16%	-10%	Y	1	6%	$0
Randolph	$239.80	$207.30	-14%	1%	Y	316	303	-4%	-10%	N	1	6%	$0
Rutland	$253.62	$247.11	-3%	1%	Y	312	270	-13%	-10%	Y	2	13%	$0
Springfield	$227.00	$231.20	2%	1%	N	373	348	-7%	-10%	N	0	0%	$0
St. Albans	$201.90	$201.09	0%	1%	Y	347	295	-15%	-10%	Y	2	13%	$0
St. Johnsbury	$212.33	$219.47	3%	1%	N	327	254	-22%	-10%	Y	1	6%	$0
Windsor	$205.55	$195.32	-5%	1%	Y	343	289	-16%	-10%	Y	2	13%	$0
Average of HSAs	**$210.14**	**$211.90**	**1%**			**319**	**286**	**-10%**			**16**	**100%**	**$ -**





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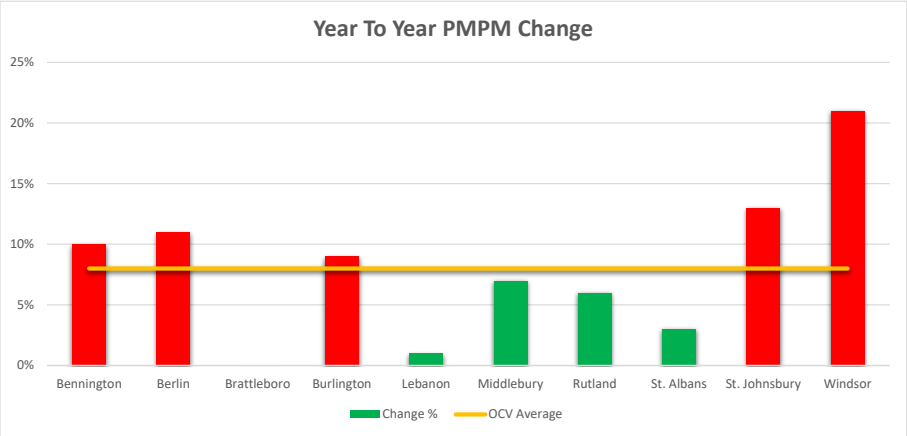
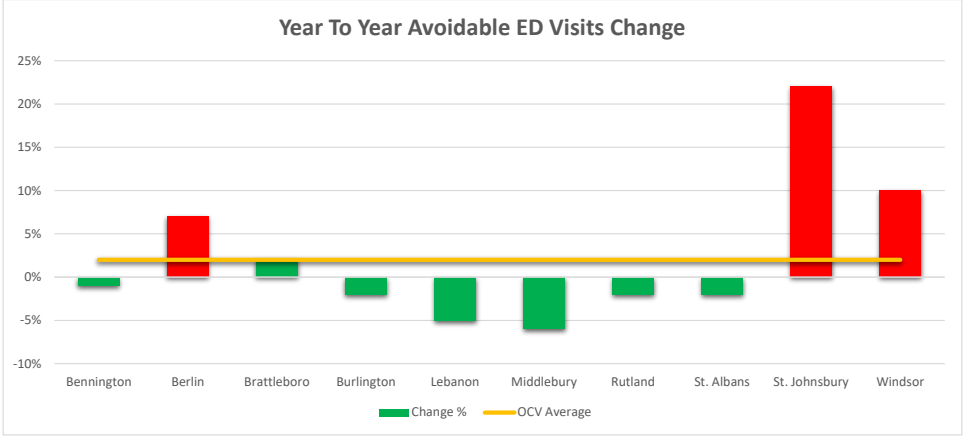
OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

Medicare													
HSA	Year To Year PMPM Change					Year To Year Avoidable ED Visits PKPY Change					Combined Score PIP Earned	% of PIP	PIP Payout
	2022	2023	Change %	Average of HSAs	PIP Earned	2022	2023	Change %	Average of HSAs	PIP Earned			
Bennington	$774.25	$848.04	10%	8%	N	261	260	-1%	2%	Y	1	8%	$0
Berlin	$768.38	$850.15	11%	8%	N	233	248	7%	2%	N	0	0%	$0
Brattleboro	$766.63	$765.49	0%	8%	Y	210	215	2%	2%	Y	2	17%	$0
Burlington	$776.13	$849.02	9%	8%	N	223	218	-2%	2%	Y	1	8%	$0
Lebanon	$694.24	$703.73	1%	8%	Y	142	135	-5%	2%	Y	2	17%	$0
Middlebury	$716.34	$766.92	7%	8%	Y	356	336	-6%	2%	Y	2	17%	$0
Morrisville													
Newport													
Randolph													
Rutland	$939.43	$991.41	6%	8%	Y	282	276	-2%	2%	Y	2	17%	$0
Springfield													
St. Albans	$763.63	$786.75	3%	8%	Y	349	343	-2%	2%	Y	2	17%	$0
St. Johnsbury	$787.64	$887.33	13%	8%	N	235	287	22%	2%	N	0	0%	$0
Windsor	$814.87	$986.46	21%	8%	N	262	289	10%	2%	N	0	0%	$0
Average of HSAs	**$780.15**	**$843.53**	**8%**			**255**	**261**	**2%**			**12**	**100%**	**$ -**





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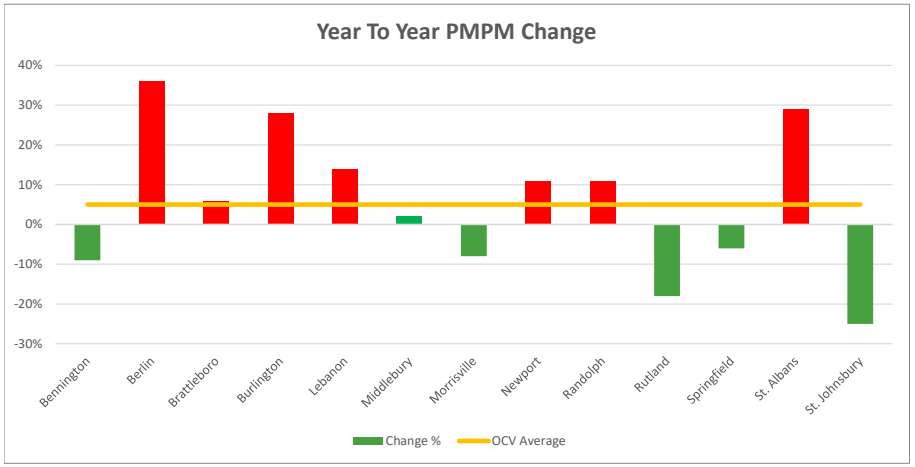
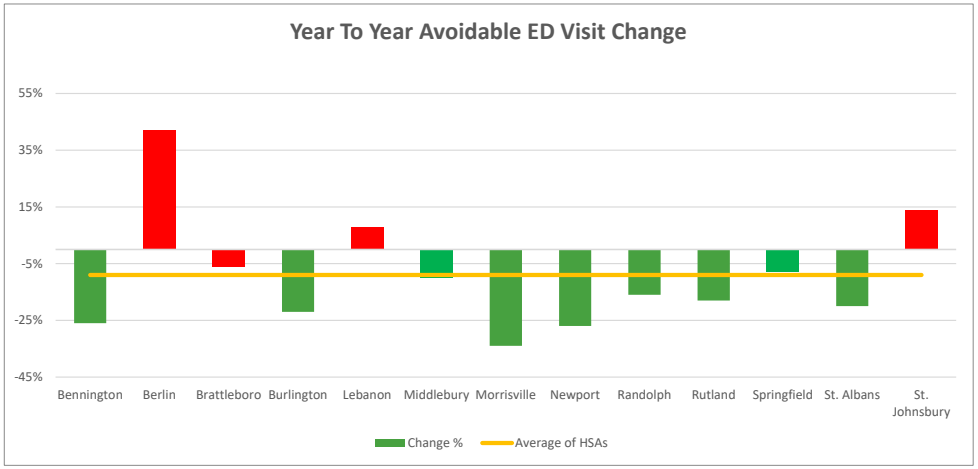
OneCare Vermont

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

MVP QHP													
HSA	Year To Year PMPM Change					Year To Year Avoidable ED Visits Change					Combined Score PIP Earned	% of PIP	PIP Payout
	2022	2023	Change %	Average of HSAs	PIP Earned	2022	2023	Change %	Average of HSAs	PIP Earned			
Bennington	$763.12	$697.91	-9%	5%	Y	178	131	-26%	-9%	Y	2	13%	$1,344
Berlin	$536.71	$729.11	36%	5%	N	66	93	42%	-9%	N	0	0%	$0
Brattleboro	$448.33	$474.56	6%	5%	N	98	93	-6%	-9%	Y	1	6%	$672
Burlington	$452.84	$579.59	28%	5%	N	67	53	-22%	-9%	Y	1	6%	$672
Lebanon	$614.28	$698.14	14%	5%	N	115	124	8%	-9%	N	0	0%	$0
Middlebury	$487.14	$499.13	2%	5%	Y	86	77	-10%	-9%	Y	2	13%	$1,344
Morrisville	$688.95	$635.20	-8%	5%	Y	128	84	-34%	-9%	Y	2	13%	$1,344
Newport	$748.41	$829.63	11%	5%	N	198	145	-27%	-9%	Y	1	6%	$672
Randolph	$530.19	$588.71	11%	5%	N	155	130	-16%	-9%	Y	1	6%	$672
Rutland	$907.51	$745.35	-18%	5%	Y	147	121	-18%	-9%	Y	2	13%	$1,344
Springfield	$935.48	$883.32	-6%	5%	Y	144	133	-8%	-9%	Y	2	13%	$1,344
St. Albans	$553.00	$712.05	29%	5%	N	134	107	-20%	-9%	Y	1	6%	$672
St. Johnsbury	$542.03	$406.38	-25%	5%	Y	103	118	14%	-9%	N	1	6%	$672
Average of HSAs	**$730.71**	**$750.15**	**5%**			**260**	**245**	**-9%**			**16**	**100%**	**$ 10,749.12**





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OneCare Vermont

2023 Year to Date Total Shared Savings/(Losses)

June 2023 PY Monthly Financial Peformance Report

January - June 2023 PY Year To Date, May Current Month (Includes IBNR and Forecast)

HSA_Savings/(Losses) Statement

OneCare		Medicare	Medicaid	MVP	Self-Funded	Total
OneCare Total Savings/Losses		($1,576,781)	($5,238,841)	$107,491	Pending	($6,708,130)
HSA_Level		**Medicare**	**Medicaid**	**MVP**	**Self-Funded**	**Total**
Bennington	Base Shared Savings/(Loss)	($139,105)	($330,125)	$13,187	Pending	($456,043)
	Incentive Pool Earned	$0	$0	$1,344	Pending	$1,344
	Total	**($139,105)**	**($330,125)**	**$14,530**	**Pending**	**($454,700)**
Berlin	Base Shared Savings/(Loss)	($242,725)	($449,642)	$5,883	Pending	($686,483)
	Incentive Pool Earned	$0	$0	$0	Pending	$0
	Total	**($242,725)**	**($449,642)**	**$5,883**	**Pending**	**($686,483)**
Brattleboro	Base Shared Savings/(Loss)	($74,651)	($209,609)	$2,556	Pending	($281,704)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**($74,651)**	**($209,609)**	**$3,228**	**Pending**	**($281,032)**
Burlington	Base Shared Savings/(Loss)	($498,949)	($1,313,586)	$28,385	Pending	($1,784,150)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**($498,949)**	**($1,313,586)**	**$29,057**	**Pending**	**($1,783,478)**
Lebanon	Base Shared Savings/(Loss)	($28,969)	($183,972)	$3,569	Pending	($209,372)
	Incentive Pool Earned	$0	$0	$0	Pending	$0
	Total	**($28,969)**	**($183,972)**	**$3,569**	**Pending**	**($209,372)**
Middlebury	Base Shared Savings/(Loss)	($101,715)	($261,000)	$6,851	Pending	($355,864)
	Incentive Pool Earned	$0	$0	$1,344	Pending	$1,344
	Total	**($101,715)**	**($261,000)**	**$8,194**	**Pending**	**($354,521)**
Morrisville	Base Shared Savings/(Loss)	$0	($244,455)	$4,866	Pending	($239,589)
	Incentive Pool Earned	$0	$0	$1,344	Pending	$1,344
	Total	**$0**	**($244,455)**	**$6,210**	**Pending**	**($238,246)**
Newport	Base Shared Savings/(Loss)	$0	($299,880)	$2,729	Pending	($297,151)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**$0**	**($299,880)**	**$3,401**	**Pending**	**($296,479)**
Randolph	Base Shared Savings/(Loss)	$0	($207,784)	$2,436	Pending	($205,348)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**$0**	**($207,784)**	**$3,108**	**Pending**	**($204,677)**
Rutland	Base Shared Savings/(Loss)	($188,131)	($559,000)	$11,101	Pending	($736,030)
	Incentive Pool Earned	$0	$0	$1,344	Pending	$1,344
	Total	**($188,131)**	**($559,000)**	**$12,444**	**Pending**	**($734,686)**
Springfield	Base Shared Savings/(Loss)	$0	($278,276)	$4,291	Pending	($273,985)
	Incentive Pool Earned	$0	$0	$1,344	Pending	$1,344
	Total	**$0**	**($278,276)**	**$5,634**	**Pending**	**($272,642)**
St. Albans	Base Shared Savings/(Loss)	($112,151)	($442,860)	$7,671	Pending	($547,340)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**($112,151)**	**($442,860)**	**$8,343**	**Pending**	**($546,668)**
St. Johnsbury	Base Shared Savings/(Loss)	($138,830)	($372,839)	$3,218	Pending	($508,452)
	Incentive Pool Earned	$0	$0	$672	Pending	$672
	Total	**($138,830)**	**($372,839)**	**$3,889**	**Pending**	**($507,781)**
Windsor	Base Shared Savings/(Loss)	($51,555)	($85,813)	$0	Pending	($137,367)
	Incentive Pool Earned	$0	$0	$0	Pending	$0
	Total	**($51,555)**	**($85,813)**	**$0**	**Pending**	**($137,367)**
Total HSA Savings/(Loss)		**($1,576,781)**	**($5,238,841)**	**$107,491**	**Pending**	**($6,708,130)**

HSA Savings/(Losses) Statement

*For practices that deferred accountability contribution, deferral not accounted for in the numbers above.

**Does not include fixed payment recon

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In case of losses

Update to the Board on the Mental Health Screening Initiative September 2023

Mental Health Screening Initiative

- In Program Year 2023, OneCare made approximately $1.6MM available as part of a voluntary mental health screening initiative for primary care participants
- The initiative is aimed at improving mental health screening and follow-up rates in Vermont **and** expanding the electronic capture of mental health screening results and follow-up in support of statewide reporting
- The amount of the incentive is $9.72 per assigned attributed life, paid in semi-annual installments
  - The first payment was issued in May based on an attestation from participating providers to comply with electronic reporting requirements in September and December
  - 79% of eligible practices attested to participate in the initiative (spanning 127k of 158k or 80% of eligible attributed lives)
  - OneCare is currently in the process of collecting YTD screening and follow-up rates and should be in a position to report on program compliance and performance by mid-October
- The initiative is supported by OneCare Policy 04-22-PY23 *Mental Health Screening Initiative for Primary Care Participants* and the OneCare Mental Health Screening Guidance Document