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**Board of Managers Meeting**

**Tuesday, 6/20/2023**

**4:30 - 6:30 PM ET**

**1. Call to Order and Announcements Presented By: Anya Rader Wallack (4:30-4:31)**

Thank Betsy Davis for her service  
PFAC Recruitment

**2. Welcome Board Managers, Invited Guests, and Members of the Public Presented By: Anya Rader Wallack (4:31-4:32)**

**3. Consent Agenda Items Presented By: Anya Rader Wallack (4:32-4:33) Approve**

Motion and Vote to Approve Consent Agenda Items – Majority Required

*3a. 2023-06 Consent Agenda Cover Page - Page 2*

*3b. 2023-05-30 OneCare Public Session Minutes - Page 3*

*3c. 2023-06 Board Committee Reports - Page 5*

**4. Incorporating Health Disparities Data and Accountabilities at Spring HSA Consultations Presented By: Carrie Wulfman, Josiah Mueller (4:33-4:50)**

*4. Incorporating Health Disparities Data and Accountabilities at Spring HSA Consultations - Page 6*

**5. Public Comment Presented By: Anya Rader Wallack (4:50-4:51)**

Move to Executive Session

Motion and Vote to Approve Resolution to Move to Executive Session – Majority Required

*5. 2023-06 Resolution to Move to Executive Session - Page 12*

**6. Votes Presented By: Anya Rader Wallack (5:21-5:22) Approve**

1. Approve Executive Session Consent Agenda Items - Supermajority Required

2. Approve Resolution to Adopt Policies, Set PHM Targets, and Adopt Provider Accountabilities – Supermajority Required

**7. Adjourn Presented By: Anya Rader Wallack (5:22)**



**OneCare Vermont Accountable Care Organization, LLC  
Consent Agenda Cover Page**

**Public Session**

**June 20, 2023**

<b>Agenda Item</b>	<b>Reason for Review and Request for Approval</b>
<b>a.</b> Draft OneCare Public Session Minutes May 30, 2023	Review and approval of prior month's minutes.
<b>b.</b> Board Committee Reports June 2023	Summary of Board subcommittee meetings from the past month.



**OneCare Vermont Accountable Care Organization, LLC**  
**Board of Managers Meeting**  
**May 30, 2023**  
**Public Session Minutes**

A meeting of the Board of Managers of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) was held remotely via video and phone conference on May 30, 2023. Public access was also available at the OneCare Offices in Colchester, Vermont.

- I. Call to Order and Board Announcements  
Board Chair Anya Rader Wallack called the meeting to order at 11:03 a.m.
  
- II. Welcome Board Managers, Invited Guests, and Members of the Public  
Chair Wallack welcomed members of the public in attendance and offered the opportunity to introduce themselves.
  
- III. Welcome Abe Berman, Interim CEO  
Abe Berman, new Interim CEO, provided an introduction and opening remarks.
  
- IV. Public Consent Agenda Items  
The Board reviewed consent agenda items including: (1) Draft Public Session Minutes from May 30, 2023.  
  
An opportunity for discussion was offered.  
  
A Motion to Approve the Consent Agenda Items was made by J. Sayles, seconded by Dr. J. Gilwee and approved by a majority.
  
- V. Public Comment  
There was no public comment.
  
- VI. Move to Executive Session  
A Motion to Approve the Resolution to Move to Executive Session was made by C. Condon, seconded by D. Bennett, and was approved by a unanimous vote.
  
- VII. Votes from Executive Session

1. Approve Executive Session Consent Agenda Items – **Approved by majority**
2. Adopt the 2023-2025 Strategic Plan – Approved by supermajority via written consent.

VIII. Adjournment

Upon a Motion made by T. Huebner, seconded by D. Bennett, and approved by a unanimous vote, the meeting adjourned at 11:27 a.m.

**Attendance:**

OneCare Board Managers

Present:

Dan Bennett	Shawn Tester	Judi Fox
Tom Huebner	Jen Gilwee, MD	John Sayles
Coleen Condon	Leslie Ferrer	Anya Rader Wallack
Tom Dee	Michael Costa	

Absent:

Betsy Davis	Steve LeBlanc	Toby Sadkin, MD
Adriane Trout, MD	Teresa Fama, MD	Bob Bick
Stuart May	Sierra Lowell	

T. Huebner joined the meeting at 11:15 a.m.

OneCare Risk Strategy Committee

Absent:

Steve Leffler, MD		
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OneCare Leadership and Staff

Present:

Abe Berman	Amy Bodette	Kellie Hinton
Sara Barry	Aaron Perry	Greg Daniels
Tom Borys		



## OneCare Board of Managers Committee Reports

### June 2023

#### **Executive Committee** (meets monthly)

The Executive Committee met June 1<sup>st</sup> and June 13<sup>th</sup>. The first meeting provided an opportunity for Managers to engage with the new interim CEO, Abe Berman. At the second meeting, the committee discussed payer relations strategy and regulatory matters.

#### **Finance Committee** (meets monthly)

At its June 14 meeting, the May meeting minutes were reviewed and approved by the committee. The committee discussed updates to policies related to OneCare's PHM and CPR programs, as well as participation fees, hospital fixed payment, and payer program participation. The committee discussed the 2022 settlement, the board-approved strategic plan, and details of commercial strategy for PY24. The committee endorsed 2022 final VBIF payouts and the OneCare evaluation plan were approved. Management shared plans for the rollout of Directors Desk beginning next month. The committee is scheduled to meet next on July 12, 2023.

#### **Population Health Strategy Committee** (meets monthly)

At its June 12 meeting, the committee approved its May minutes, welcomed new member Tracy Upton, and gave an update on the rollout of Directors Desk. The 2023 and 2024 PHM policy, metrics, and targets were discussed and approved. Provider accountabilities and the strategic plan were also discussed. An update on the first PHM performance-based payout was given. The committee is next scheduled to meet on July 10, 2023.

#### **Patient & Family Advisory Committee** (meets monthly)

At its May 30 meeting, the committee heard updates referencing the Board of Managers, Public Affairs, and the Care Coordination Workgroup. The meeting discussion focused on the Population Health Model and the measures. The meeting ended with an update on the recruitment for the PFAC. The committee is next scheduled to meet on June 27, 2023.

#### **Audit Committee** (meets quarterly)

The Audit Committee met on April 14th. Earnest and Young was invited to the meeting and presented their audit plan for the 2022 financial statement audit. Additionally, a compliance work plan status update was presented. There were no recommendations made to the BOM regarding either topic. The committee is next scheduled to meet on June 30, 2023.

# Health Disparities Update

OneCare Board of Managers

June 20, 2023



**OneCare Vermont**

onecarevt.org



# OneCare & Health Disparities - 2022

## Health Disparities Scorecard

- In September, 2022, OneCare released HSA-level reports on the interplay between Social Determinants of Health and key OneCare outcomes

OneCare Vermont Health Disparities Dashboard											
Difference from OneCare Total Rate											
Data Sources: - Claims for 2022 OneCare cohort - Clinical feed (HbA1c readings only)	HSA Total	Social Risk Level				Social Risk Flags				Area High Poverty Zip Code	
		Low	Medium	High	Very High	Food Access	Transportation Access	Unstable Housing	Social Isolation		
Members (#)	6,975	2,769	2,594	1,290	322	1,547	2,611	123	40	1,910	
KPI Metrics	Total Cost of Care (PMPM)	\$141	\$146	\$140	\$134	\$125	\$136	\$146	\$120	\$101	\$152
	Primary Care Visits (PKPY)	2,188	2,184	2,245	2,125	2,023	2,165	2,248	2,200	2,252	2,531
	Potentially Avoidable ED Visits (PKPY)	178	178	193	154	149	179	163	253	124	224
	Inpatient Admissions (PKPY)	19	20	24	9	12	19	22	33	25	22
PHM Metrics	Developmental Screening (%)	50.5%	47.8%	52.5%	48.1%	62.0%	48.1%	51.5%	57.8%	71.4%	61.5%
	Child and Adolescent Well Visits (%)	43.7%	41.6%	44.9%	44.8%	50.8%	44.8%	45.3%	38.6%	60.3%	44.1%
	Adult 40+ Wellness Visit (%)	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN	NaN
	Uncontrolled Diabetes (%)	50.0%	0.0%	75.0%	0.0%	NaN	100.0%	50.0%	NaN	NaN	100.0%
	Hypertension Follow-Up (%)						Metrics Under Development				
Potentially Avoidable ED Revisits											

# Spring 2023 – HSA Consultations

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## Health disparities findings shared during most recent HSA Consultations:

- Men identified less likely to seek annual wellness visits in 10 of 13 HSAs
  
- Members with mental health comorbidities observed with higher rates of PHM Potentially Avoidable ED Visits in 10 of 13 HSAs
  
- Multiple findings for Medicaid members:
  - Lower rates of child/adolescent well visits in 11 of 13 HSAs
  - Lower rates of developmental screenings in 9 of 13 HSAs
  - Less likely to have PHM 40+ Annual Wellness visits in all HSAs
  - Higher rates of PHM Potentially Avoidable ED Visits in 6 of 13 HSAs



# Rutland Food Insecurity Pilot

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## OneCare partnered with key stakeholders to pilot addressing food insecurity in Rutland

- Leveraged OneCare and N1 Health data to identify members at risk of food insecurity
- Data-driven outreach to at-risk member
- Offered opportunity to leverage 3SquaresVT to address potential food insecurity, preliminary findings include:
  - Outreach to ~800 Members
  - Contacted 500+ members
  - 40%+ either expressed interest in learning more or took steps to complete a 3SquaresVT application

# Health Disparities & Quality Improvement

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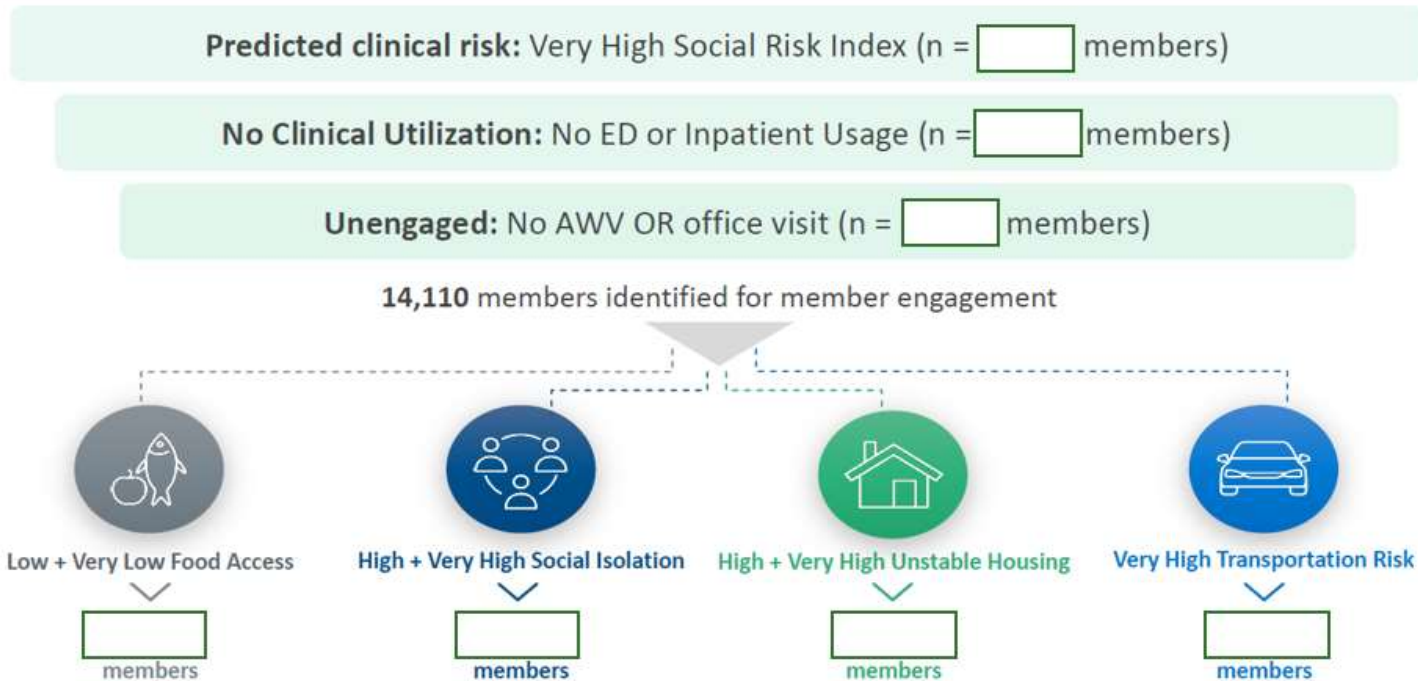
## Health Disparities Scorecard

- St. Albans/Northwestern Medical Center – Emergency Department Utilization & Annual Wellness Visits Focus
  - Men 40+ with fewer wellness visits; OneCare partnering on campaign to establish care
  - Campaign focuses on potentially avoidable ED visits (infection, back pain, and UTIs, for example), educates to use urgent care as alternative
  - Also a focus on wellness visits in middle age to drive improved Medicare AWVs in future
  
- Morrisville – Child and Adolescent Well Visits Focus
  - Lamoille Health Partners working to increase Child and Adolescent well visits for Medicaid population
  - This effort a result of Morrisville HSA Consultation presentation
  
- Evergreen Family Health –Universal Screening for Social Determinants of Health
  - Currently conducting universal screening for social determinants of health
  - Also exploring how to leverage Z codes in the future to capture high quality data on social risk in their EHR.

# Other Work and Next Steps

- Rutland Food Insecurity Pilot
- Fall 2023 HSA Consultations
- Leveraging SDOH Insights to Address Health Disparities through Quality Improvement Support

## Annual Wellness Visits | Personalized Outreach





OneCare Vermont

OneCare Vermont Accountable Care Organization  
Board of Managers Resolution to Move to Executive  
Session  
June 20, 2023

**BE IT RESOLVED** by the Board of Managers (the “Board”) of OneCare Vermont Accountable Care Organization, LLC (“OneCare”) as follows:

The Board will now move into executive session in order to discuss subjects that are outside of the scope of the ACO’s public meetings. For this meeting those include: (1) subjects that are or use trade secret information; and (2) status of ongoing contract negotiations.

Exhibit Book  
Board of Managers Meeting  
6/20/2023

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# OneCare Vermont

Public Affairs Report | June 2023

## Media Coverage

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### OneCare wrongful termination lawsuit headed for trial

[June 2, 2023, VTDigger](#)

Coverage of former OneCare employee's wrongful termination lawsuit against OneCare and UVMHC. OneCare submitted this statement: *We continue to believe that Mr. Hoffman's remaining claims are baseless and will demonstrate that at trial later this year. We will not allow this to distract us from OneCare's ongoing work to improve the health of Vermonters and ultimately lower the cost of health care.*

### OneCare Vermont names interim CEO

[May 19, 2023, Becker's Payer Issues](#)

Coverage of Abe Berman as new interim CEO, Vicki Loner stepping down as CEO, mention of OneCare being in the midst of a strategic planning process, ending with mention of BCBSVT not renewing their contract in December 2022.

### New OneCare leader appointed amid budget scrutiny

[May 18, 2023, VTDigger](#)

This article covers the Green Mountain Care Board's review of OneCare's budget in early May, the request of the board for OneCare to submit an amended budget to reflect BlueCross BlueShield's decision not to renew their contract with OneCare, and the announcement of Abe Berman as interim CEO.

### OneCare Vermont names Abe Berman as Interim CEO

[May 17, 2023, Vermont Biz](#)

Announcement of Abe Berman as interim CEO of OneCare—chosen for his leadership and experience in value-based care.

## Government Relations

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### State Legislative Update

The Legislature Adjourned on May 12. They will reconvene on June 20<sup>th</sup> for the day to address certain Vetoed bills.

## Green Mountain Care Board

At its May 17<sup>th</sup> meeting staff [presented their overview](#) and recommendations for OneCare's revised 2023 Budget as submitted.

At its May 24<sup>th</sup> meeting the GMCB resumed its discussion of the Hospital Budget Guidance reconsideration after staff gave an [overview](#) of the potential impact of doing so. The Board voted unanimously not to alter the already approved Hospital Budget Guidance for PY 2024. The Board also voted to approve VITL's PY 2024 Budget as recommended by Staff.

The GMCB traveled to Morrisville VT for its June 7<sup>th</sup> meeting as part of its traveling board meeting schedule. The meeting was a round table discussion with the local hospital, the local FQHC, and other community providers in the area.

At the June 14<sup>th</sup> meeting staff presented to the Board its updated PY [2024 Medicare Only ACO Budget guidance](#) which will be voted on at its June 21<sup>st</sup> meeting. GMCB Staff also presented an [overview and recommendations](#) for OneCare's revised PY 2023 budget. The Board voted unanimously to approve OneCare's revised PY 2023 budget with conditions to reduce executive compensation and to require attestations from hospital participants on use of PCP funds both on a historical basis and prospectively.

## Outreach and Advocacy

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### Events, Shares, Articles, and Resources

This month we want to highlight our new quality page on our website. This page dives into how OneCare is investing in health care quality, highlights our quality team, and showcases our quality measures. See the page here: [Quality Performance - OneCare Vermont \(onecarevt.org\)](#)

If you missed it, earlier this month The University of Vermont Health Network President and CEO, Sunny Eappen, MD participated in a live discussion about rural health care crisis alongside Dartmouth Health CEO and President Joanne M. Conroy, MD, and MaineHealth CEO Andrew Mueller, MD. It was interesting to hear what Dr. Eappen had to say about the role of ACOs in rural health care. Watch the clip here: [\(101\) New England Health System CEOs Address Rural Healthcare Crisis In A Live Conversation - YouTube](#)

## Follow Us

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You can keep up with OneCare on our [blog](#), [LinkedIn](#), and [Twitter](#) (@OnecareVermont) and [YouTube](#). We would greatly appreciate it if you like and share our content to help spread awareness.

Questions? Contact OneCare Public Affairs using the [Contact Us](#) form on our website or email us at [public@onecarevt.org](mailto:public@onecarevt.org).